

BEFORE THE  
CALIFORNIA ENERGY RESOURCES CONSERVATION  
AND DEVELOPMENT COMMISSION  
WORKSHOP  
INTEGRATED ENERGY POLICIES REPORT  
ENERGY EFFICIENCY POLICIES

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PETERS SHORTHAND REPORTING CORPORATION (916) 362-2345

COMMISSIONERS PRESENT

John Geesman, Presiding Member

Jackalyne Pfannenstiel, Commissioner

Arthur Rosenfeld, Commissioner

Melissa Jones, Commissioner Advisor

John Wilson, Commissioner Advisor

Tim Tutt, Commissioner Advisor

Susan Kennedy, Commissioner  
California Public Utilities Commission

Brian Prusnek, Commissioner Advisor

STAFF PRESENT

Bill Pennington

Lorraine White

Sylvia Bender

Mike Messenger

ALSO PRESENT

Gene Rodriguez  
Southern California Edison

Steven Hockerith

Jane Turnbull  
League of Women Voters

Sheryl Carter  
NRDC

Cynthia Mitchell  
TURN

Patty Wagner  
San Diego Gas & Electric

Bill Boyce  
Sacramento Municipal Utility District

ALSO PRESENT - continued

Wally McGuire  
Flex Your Power

Alan Sanstad  
Lawrence Berkeley Labs

Doug Mahone  
Heschong Mahone Group

Steve McCarty  
Pacific Gas & Electric

BY TELEPHONE

Barbara George

Sid Ellsworth  
SIDEELL

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## P R O C E E D I N G S

PRESIDING MEMBER GEESMAN: Okay, why don't we get started.

This is a Workshop of the California Energy Commission's Integrated Energy Policy Report Committee. It's actually our 44th day of workshops in the 2005 cycle. I'm John Geesman, the Committee's Presiding Member.

Commissioner Boyd is unable to join us today because he's double-scheduled. He's conducting a workshop on Global Climate Change back at the Energy Commission, and we'll incorporate the results of that workshop into our record. But we have a number of other Commissioners with us today, which I think reflects the priority that the Energy Action Plan places on energy efficiency.

To my left, Commissioner Jackalyne Pfannenstiel, the Presiding Member of the Energy Commission's Efficiency Committee. To her left, Tim Tutt, her Staff Advisor. To Tim's left, Mr. Art Rosenfeld, the Associate Member of the Commission's Efficiency Committee and the Presiding Member of the Commission's R&D Committee. And to his left, Susan Kennedy, who is

1 the assigned Commissioner on energy efficiency  
2 matters at the Public Utilities Commission. And  
3 to her left, Brian Prusnek, her Staff Advisor.

4 Does anyone have anything that they wish  
5 to, to led off with?

6 COMMISSIONER PFANNENSTIEL: Well, I'll  
7 start, John, with a few opening comments, and  
8 they'll be very brief since we have already used  
9 up our time for opening comments. We have a  
10 pretty full day.

11 I really want to emphasize that this  
12 proceeding, or this opportunity to have a workshop  
13 in the context of the IEPR proceeding is really  
14 all about the importance of energy efficiency.  
15 It's, as we all know, and all of us here, perhaps  
16 the part of what I refer to as the Energy  
17 Efficiency Mafia, we all kind of are part of the,  
18 the in crowd of energy efficiency.

19 So we know that it's a topic of --  
20 order, we know that it is the cheapest, most  
21 reliable resource that we have. And we also know  
22 that in California, we have the most successful  
23 energy efficiency program in the country that for  
24 the past 30 years we've been able to hold per  
25 capita electricity consumption flat, even as the

1 U.S. per capita consumption has been increasing.

2 So we have a very effective program.

3 Our program is comprised of, I'd really say four  
4 elements, three of which we will talk about today.

5 It is efficiency standards, utility programs of  
6 incentives and rebates, and it is programs of  
7 communication and education of customers, and it's  
8 R&D. And I know people aren't really going to get  
9 much into R&D today, except perhaps as at it  
10 affects the others, but we'll certainly talk some  
11 about the other three programs.

12 But the reason we're having this hearing  
13 today, or this workshop, is, is really about what  
14 we can do better. As I said, and as we all know,  
15 we've been very successful, with very effective  
16 programs. But we are going to spend a lot of  
17 money in this state, because we, we know that  
18 energy efficiency is valuable. What I keep  
19 pushing towards is the question of whether we're  
20 spending the money and getting the best possible  
21 result, whether there's more savings we could get  
22 with this much money, or for less. Whether there  
23 are different approaches that we haven't tried  
24 yet, that we should be thinking about, whether  
25 it's technology -- technology approaches, or



1 information approaches.

2 So the challenge, really, is how to move  
3 the state of California from where we are, which  
4 is a very effective program, to where we need to  
5 go, which I would say is to capture all of the  
6 energy efficiency potential that, that exists in  
7 California.

8 Other comments?

9 COMMISSIONER ROSENFELD: I just want to  
10 emphasize Jackie's, Commissioner Pfannenstiel's  
11 comment, that it's true that we're sort of  
12 preaching to the choir here, the choir or the  
13 Mafia, I'm not sure which is the right wording.  
14 But I think it's pretty wonderful that constant  
15 energy use per capita is now basically the  
16 baseline, and here we are sitting around talking  
17 about how we're actually going to reduce our  
18 energy use per capita over the next cycle of  
19 energy efficiency. Seems like a wonderful record  
20 to get into the proceedings.

21 CPUC COMMISSIONER KENNEDY: I just want  
22 to first of all apologize. I did walk over to the  
23 Resources Building. I was on time when I went  
24 over to the Resources Building.

25 But I, I also want to thank you for

1       inviting me to be here today. It's a continuation  
2       of the collaborative efforts of, between both our  
3       agencies, which is unprecedented, and I think  
4       we'll continue to say it's unprecedented straight  
5       through the next several years, for as long as it  
6       exists. And I think the integration of our, of  
7       our thinking and our goals and our programs has  
8       already benefitted California greatly and will  
9       produce remarkable achievements that people will  
10      look back on with a lot of pride.

11                So thank you for asking me to be here  
12      today.

13                PRESIDING MEMBER GEESMAN: Okay. An  
14      overview for the first panel, Sylvia Bender and  
15      Mike Messenger.

16                MS. WHITE: Before we go, I just have a  
17      couple of logistical things to cover.

18                PRESIDING MEMBER GEESMAN: Shoot.

19                MS. WHITE: The call-in number is 888-  
20      459-8594. The call leader is John Sugar, and the  
21      pass code is 31965. We had a request, because  
22      this is a public meeting, and there are multiple  
23      people hopefully on the call-in number, we would  
24      like folks to mute on their side until appropriate  
25      times for questions and comments. There's two

1 ways of doing it. If you have a mute button on  
2 your phone, please use that. If not, please use  
3 Star 6, and that would allow you to mute your end  
4 of the phone and not disturb the rest of the  
5 proceeding.

6 There are many electricity and natural  
7 gas related hearings that are currently within the  
8 proceeding for the IEPR. They're listed here, but  
9 we also have the information on our website at  
10 [www.energy.ca.gov](http://www.energy.ca.gov), under 2005 Energy Policy  
11 Report, and you can find all of the documents and  
12 notices, filings related to proceeding on the  
13 Natural Gas and Electricity portions of the IEPR.

14 MR. MESSENGER: Ready for me?

15 MS. WHITE: I'll be ready for you in  
16 just a second.

17 MR. MESSENGER: Okay. Well, let me just  
18 start by saying I'm Mike Messenger, and I'm going  
19 to have a hard time here because I'm trying to  
20 figure out where I should face just to make sure  
21 that everybody can see me. So I'm going to try  
22 here and I'm going try to scan, and if that  
23 doesn't work just let me know.

24 MS. WHITE: Okay. I believe -- I think  
25 you're going to have to speak into the mic,

1       though, in order to get this recorded and --

2               MR. MESSENGER:   Okay.

3               PRESIDING MEMBER GEESMAN:   Mike, my  
4       advice to you is to sit down --

5               MR. MESSENGER:   All right.

6               PRESIDING MESSENGER GEESMAN:   Relying on  
7       the transparencies.

8               MR. MESSENGER:   All right.   Okay.

9               My job today is to be short and brief.  
10       The Commissioners had suggested that we needed to  
11       have an overview of what kinds of trends and  
12       programs have been happening in the last four or  
13       five years before we get into the policy  
14       discussion of the current programs, what's right  
15       or what's wrong with them, and suggestions for  
16       improvement.   So we've just put together a really  
17       fast slide show here of trends that have been  
18       reported by the utility programs.   After me  
19       there's going to be a discussion of efficiency  
20       standards, and then Gene Rodrigues is also going  
21       to talk about, from his perspective, what's been  
22       happening in the last three or four years for  
23       utility programs.

24               So what I would ask you to do, if  
25       possible, is to hold your questions until the end,

1       because I'm going to try to get this really  
2       quickly, and then I will be happy to answer your  
3       questions at the very beginning -- at the end.  
4       And after I'm through I'm going to switch to  
5       Sylvia. We're going to divide this up. I'm going  
6       to do just history, 2002 to 2004, and she's going  
7       to give you some information about what the  
8       utilities' plans are for the period of 2006  
9       through 2008.

10               So, next slide.

11               The first slide is just to give you a  
12       bearing on what's been happening in terms of  
13       program spending. And as you can see, the height  
14       of spending was in 2001, at the peak of the  
15       electricity crisis when there was a lot of latent  
16       customer demand for programs. Then there's a  
17       drop-off in spending in 2002, and ever since  
18       there's been a gradual increase to the point where  
19       actually exceeded the level of funding and  
20       spending in 2001 and 2004.

21               Next slide.

22               SPEAKER ON TELEPHONE: Excuse me. Are  
23       these on the web?

24               MR. MESSENGER: Pardon?

25               SPEAKER ON TELEPHONE: Are these on the

1 web?

2 MR. MESSENGER: Yes. I believe this  
3 presentation is on the web. Is that correct? The  
4 paper is.

5 MS. BENDER: Yeah. You can find this  
6 paper for this on the web. I do not believe this  
7 is being visually webcast.

8 MR. MESSENGER: Okay. So I'm going to  
9 be walking through figures that are in the paper  
10 that are on the web, for those of you on the  
11 phone.

12 Figure 2 is just an example of what  
13 kinds of programs have been funded over the last  
14 four years. And as you can see, the biggest  
15 percentage is 36 percent so-called cost-cutting  
16 programs, which are programs that go across  
17 sector, and third party programs. Roughly 20  
18 percent of the moneys in calendar years 2002  
19 through 2004 went to third parties who bid  
20 independent programs in and, and they administered  
21 the programs themselves. And then there's the  
22 miscellaneous programs in that 36 percent.

23 And as you can see, non-residential is  
24 the next highest at 28 percent, the residential at  
25 22 percent, and then we have a separate category

1 called new construction, which is both residential  
2 and non-residential, and that's at about 14  
3 percent.

4 Next slide.

5 This is just a similar slide to what  
6 you've seen, but it shows you the spending for  
7 each of the major utilities, and as you can see,  
8 it kind of goes up and down. The biggest increase  
9 that I think is significant between 2003 and 2004  
10 is if you look at the, the pink on the top there,  
11 there's roughly a doubling in spending on  
12 residential programs between 2003 and 2004. And  
13 when I looked into the details of that, most of  
14 that is a big increase in spending on CFLs, an  
15 upstream CFL program, as well as some downstream  
16 CFL programs. So there's a big increase in sort  
17 of focusing on CFLs, I think in part because  
18 prices are dropping in that place, and I think the  
19 utilities have figured out various ways to  
20 effectively get CFLs to residential customers.

21 Next slide.

22 This is just one other slide looking at  
23 the trends in spending, and this shows you  
24 essentially what the three major utilities in  
25 California are, investor-owned utility, what

1       they're spending. And as you can see, the big  
2       increase between 2003 and 2004 was SCE, about a 40  
3       percent increase in spending, in part responding  
4       to the PUC's authorization of a big increase in  
5       funding for calendar years 2004 and 2005.

6               Next slide.

7               Now I'm going to be focusing on reported  
8       first year energy savings from the utility energy  
9       efficiency programs. This is Figure 5 in the  
10      report. As you can see, there's a lot of up and  
11      down here, and the interesting trend from my  
12      perspective, that I don't completely understand,  
13      is that in the early years most of the savings was  
14      coming from non-residential programs. And if you  
15      look at 2000 and 2001, the green, again on this --  
16      I'm not sure -- that's not showing on the slide  
17      there, but it's green in the paper. And then  
18      you'll see that there's a big increase in  
19      residential, and residential was actually bigger  
20      in the last year of this time series, 2004,  
21      relative to, to non-residential. And again, I  
22      think that's driven primarily by an increase in  
23      lighting programs.

24              COMMISSIONER PFANNENSTIEL: Excuse me,  
25      Mike. Just, can you give us an example of some



1 cross-cutting and third party programs,  
2 miscellaneous?

3 MR. MESSENGER: Yeah, I, I think savings  
4 by design is an example of something that goes  
5 across sectors. Programs that attempt to provide  
6 audit services or energy rankings across either  
7 the residential or the non-residential sector.  
8 And I think emerging technologies, codes and  
9 standards, all of those are programs that sort of  
10 cut across sectors.

11 And then the third party programs,  
12 there's a plethora of different approaches for  
13 different sectors. It was all a competitive bid  
14 where individual contractors brought in their own  
15 ideas, so it could be an agricultural program, it  
16 could be a residential program. So there's a wide  
17 variety of third party programs that are broken  
18 out by sector. There's a --

19 COMMISSIONER PFANNENSTIEL: That's fine.  
20 Thank you.

21 MR. MESSENGER: Sure. So, next slide,  
22 please.

23 We've just been through the first year.  
24 This peak savings, I'm sorry. And as you can see,  
25 the peak savings and the energy savings have

1 essentially the same shape, although there's a  
2 much bigger increase in peak savings in 2001,  
3 between 2000 and 2001, than there was on the  
4 energy side. And again, that's sort of  
5 understandable. There was a huge, as we all  
6 remember, push to reduce peak load during the  
7 crisis because there was, in some cases, you know,  
8 condition red was being proposed. We went to  
9 stage three, and as a result the utilities really,  
10 I think, strongly focused on peak savings in 2001.  
11 And then that, that emphasis, as we can see, has  
12 declined over time as the crisis receded between  
13 2002 and 2003.

14 And then you see a big increase in 2004.  
15 What I would say is that a lot of these savings  
16 have not been verified in 2004, and so I'm not  
17 sure that there really was this big jump up there.  
18 It may be that people are afraid that we're using  
19 old load factors or old load shapes there. But if  
20 that is the case, that's a, it's a positive sign,  
21 from my perspective, that the peak savings are  
22 coming back again. But it hasn't been verified.

23 Next slide, please.

24 This is just a summary of the cost  
25 effectiveness by sector. In terms of globalized

1 cents per kilowatt hour, or in this case it's  
2 dollars per kilowatt hour and I'll convert it to  
3 cents. This is simply taking the utility's  
4 reported program costs, adding in our estimate of  
5 incremental costs, and showing what the levelized  
6 cost is for the life of the measures. And as you  
7 can see, it looks like, from this slide, that the  
8 cost effectiveness is getting better over time, at  
9 least in terms of what's being reported. It goes  
10 from, let's take the top line, the blue line  
11 there, 4.4 cents per kilowatt hour levelized in  
12 calendar year 2000, down to 1.8 cents per kilowatt  
13 hour in 2004. And that is for new construction.  
14 And as you can see, there's different colored  
15 lines for residential and non-residential, which  
16 are slightly cheaper than what I just reported for  
17 new construction.

18 So from, from the perspective of looking  
19 at those levelized costs and comparing them to  
20 supply options, which we'll see on the next slide,  
21 it looks like energy efficiency is still coming in  
22 much more cost effective than other supply  
23 options, and this chart illustrates that. We just  
24 took the average of the programs that reported  
25 between 2000 and 2004, which is 2.9 cents a

1 kilowatt hour levelized, and then we took the last  
2 values from the last adopted Commission report for  
3 the supply options in the different time periods.

4 So, for example, we have 5.6 cents for a  
5 baseload generation, and I think that's a natural  
6 gas plant; 11.8 cents for a plant that's used only  
7 on the shoulder; and 16.7 cents per kilowatt hour  
8 for a plant that's used for peak generation only.  
9 So from this perspective, it looks like these  
10 programs are still coming in significantly cheaper  
11 than the supply options that they are in essence  
12 competing with.

13 COMMISSIONER ROSENFELD: Mike, I have a  
14 question. On, on the figure where you gave the  
15 cost effectiveness in terms of first year kilowatt  
16 hours, Figure 7, you didn't do the cost-cutting  
17 programs. I guess they, they are hard to  
18 calculate cost effectiveness.

19 MR. MESSENGER: Well, they're hard to  
20 calculate and, more importantly, we still have  
21 some third party programs that don't have reported  
22 savings numbers.

23 COMMISSIONER ROSENFELD: So you can't do  
24 the calculations. I understand. And, and they  
25 carry a lot of information, carry a lot of

1 information only programs on their backs.

2 MR. MESSENGER: I believe that's true,  
3 yes.

4 COMMISSIONER ROSENFELD: But just to get  
5 it straight, when, when you read this average,  
6 this very interesting average of about .3 cents  
7 per kilowatt hour for all of our conservation  
8 programs, have you even included the, the cross-  
9 cutting loss?

10 MR. MESSENGER: I think the answer to  
11 that is no, but let me check.

12 COMMISSIONER ROSENFELD: See, I, I'm --

13 MR. MESSENGER: No, it does not include  
14 cross-cutting.

15 COMMISSIONER ROSENFELD: It, it includes  
16 the lines that you plotted.

17 MR. MESSENGER: It includes only the  
18 lines that, that are up there, because we didn't  
19 have enough data.

20 COMMISSIONER ROSENFELD: Right, great.  
21 Thank you.

22 MR. MESSENGER: Sure.

23 CPUC COMMISSIONER KENNEDY: I'm sorry,  
24 could you tell me once again what the cross-  
25 cutting programs include? Is it codes and

1 standards, did you say?

2 MR. MESSENGER: Codes and standards.

3 It's, it's a variety of -- it's too big for me to  
4 list them all. It's about --

5 CPUC COMMISSIONER KENNEDY: And how does  
6 it differ, then, from new construction? I mean,  
7 I always think of new construction as, as  
8 benefitting from codes and standards.

9 MR. MESSENGER: Right. Well, in the  
10 particular classification scheme, codes and  
11 standards is considered currently an information  
12 program, and so it's not lumped into new  
13 construction.

14 CPUC COMMISSIONER KENNEDY: I see.

15 MR. MESSENGER: Even though one could  
16 argue that it should be. And --

17 COMMISSIONER ROSENFELD: Let me see if I  
18 -- succinctly, to Susan, Commissioner Kennedy.  
19 The codes and standards for -- your programs, they  
20 can beat the standards. I'm sorry, your programs,  
21 the efficiency programs, are, are really to beat  
22 the standards, and the, the straight time from  
23 four Title 20 programs are, are not part of this  
24 cost at all. The, these dollars here are dollars  
25 that are administered by the utilities for better

1 windows than the standards require, or better,  
2 more insulation than the standards require, and so  
3 on.

4 MR. MESSENGER: Yeah. There are a  
5 variety of programs that are statewide that cut  
6 across multiple building types, that are  
7 classified as cross-cutting, and I said, as I said  
8 before, there's information and education  
9 programs, marketing and outreach, emerging  
10 technology programs, codes and standards advocacy,  
11 and all of the third party programs which is a  
12 list of about 50 programs. So it's a big  
13 category. And, and it's, it's a continuing, I  
14 think from my perspective as an evaluator concern  
15 that we're trying to rectify that we don't have  
16 all the energy savings information from the third  
17 party programs, so we're trying to gather that up  
18 because I'm concerned that there's 36 percent of  
19 the portfolio where we don't have all the numbers  
20 yet for 2004, for example. So we're working on  
21 that, and, as I said, it just hasn't happened yet.

22 Okay. Next slide.

23 This is just for the checkers who want  
24 to know how you calculate levelized cost of  
25 conserved energy. I'm not going to spend any time

1 here, but basically what it is is it's converting  
2 costs into a levelized stream and dividing them by  
3 the first year savings over the life of the  
4 measure.

5 And now I'm going to switch to Sylvia,  
6 who's going to talk to you about sort of the  
7 results of the process that we've been going  
8 through to figure out what the utilities are going  
9 to get over the next three to five years in  
10 response to the, the PUC's adoption of energy  
11 savings goals last year.

12 PRESIDING MEMBER GEESMAN: Mike, I'm  
13 sorry. I, I want to move you back to the, the  
14 slide that you said you weren't going to spend any  
15 time on.

16 MR. MESSENGER: Okay.

17 PRESIDING MEMBER GEESMAN: At the very  
18 bottom line, the real discount rate of four  
19 percent per year. And in my memory, I recall I  
20 think we used three or three and a half percent  
21 real when we adopted the last set of standards at  
22 the Energy Commission.

23 MR. MESSENGER: I think you're correct.  
24 We've used anything from three to five over the  
25 last 20 years, in terms of what's been adopted for



1 the real discount rate.

2 PRESIDING MEMBER GEESMAN: On the theory  
3 that that's close enough for government work, or,  
4 I mean, it -- shouldn't there be some consistency?

5 MR. MESSENGER: The reason is the  
6 inflation rate has varied dramatically over the  
7 last 20 years, and there's been some downsizing, I  
8 would say, particularly after 2000, in  
9 expectations about what alternative investments  
10 can make. And so when we went from four percent  
11 real to three percent real, it was, I think, a, a  
12 acknowledgment that you couldn't expect the same  
13 level of real returns in the stock market given  
14 what happened in 2001.

15 From my perspective, four percent is  
16 sort of an average of the range I've seen between  
17 three and five. We can certainly run it with  
18 three or five, whatever people would prefer.

19 PRESIDING MEMBER GEESMAN: I, I just  
20 think that when we're, we're trying to perform  
21 some planning function that ends up directing  
22 either utility investments or societal  
23 investments, or our own assumptions about what  
24 alternatives might exist, that it would be  
25 important to try and develop and enforce a, a

1 consistent approach.

2 MR. MESSENGER: Okay. I'll take that  
3 back and try to make sure that this is consistent  
4 with whatever real discount is in this cycle of  
5 the planning on the supply side.

6 PRESIDING MEMBER GEESMAN: Thank you.

7 MS. BENDER: Can you hear me?

8 PRESIDING MEMBER GEESMAN: No, it's not  
9 on, Sylvia.

10 MS. BENDER: There. Now you can hear  
11 me.

12 Now we're going to take a look at the  
13 2006 through 2008 programs, and this graph shows  
14 you a comparison of the projected savings from the  
15 utilities in blue, with the goals themselves in  
16 yellow.

17 The goals are designed to achieve 90  
18 percent of the remaining cost effective potential  
19 that is reachable through programs. And here you  
20 see that the utilities are proposing programs that  
21 will exceed those goals over the years 2006  
22 through '08. The first few years on the graph,  
23 2004-05, are there for comparison, so you see  
24 there's a slight shortfall that seems to be  
25 appearing in 2004, which will be made up in 2005.

1           If we were to compare these net savings  
2       here to the EEPR report and the 2003 IEPR and the  
3       goals that were set out there, the recommendations  
4       that were set out there, these goals are --  
5       actually, the utilities are proposing programs  
6       that are actually ahead of those goals. These  
7       will total over, at 2008, to be 1500 megawatts.  
8       That's 7,000 Gigawatt hours and over 116 million  
9       therms. The only place that they are slightly  
10      behind what we had originally recommended in the,  
11      in the 2003 report is in megawatt savings.  
12      Megawatt savings is slightly less than we had  
13      anticipated it would be.

14           Let's go to the next slide.

15           This table shows you the actual spending  
16      amounts that are being proposed for 2006 to '08.  
17      PG&E's numbers are actually a little bit higher  
18      than this now. We based these numbers on the  
19      May 9th preliminary proposals. The funding, as  
20      you can see, the proposed funding, is very much  
21      ahead of where it has been. There are some very  
22      very large increases being made here.

23           To, to put this into the context of, of  
24      uncertainty, we need to look at a few, a little  
25      bit of history here in knowing whether or not

1       these can actually achieve these particular goals.

2               COMMISSIONER PFANNENSTIEL:   Excuse me,  
3       Sylvia.

4               MS. BENDER:   Uh-huh.

5               COMMISSIONER PFANNENSTIEL:   Before you  
6       move off of that.   Comparing, looking at this  
7       table for funding with the prior graph of the  
8       goals, and you have the utility, the IOU planned  
9       savings.

10              MS. BENDER:   Right.

11              COMMISSIONER PFANNENSTIEL:   Now, do  
12       those planned savings equate to the funding levels  
13       here --

14              MS. BENDER:   Yes.

15              COMMISSIONER PFANNENSTIEL:   -- or would  
16       those require higher funding?

17              MS. BENDER:   No.

18              COMMISSIONER PFANNENSTIEL:   That is the  
19       funding that equates to what is in the plan.   So  
20       this totals up to a little bit over \$2.1 billion  
21       for the three years.

22              MS. BENDER:   Right.

23              COMMISSIONER PFANNENSTIEL:   But for a  
24       single year, that amount of, of funding which the  
25       PUC has determined a goal associated with that

1 funding, and the utilities come in and said for  
2 that level of funding we can actually exceed the  
3 PUC goal. They are proposing this funding to get  
4 to a, a number, a savings number that is slightly  
5 higher than the PUC goal.

6 MS. BENDER: Right. Right.

7 PRESIDING MEMBER GEESMAN: Sylvia, the  
8 chart that you had right before this one, the  
9 goals. If I look at the 2008 utility goal, that  
10 looks to be about 2700 Gigawatt hours a year,  
11 which you I think also associated with 1500  
12 megawatts?

13 MS. BENDER: That's the total over the  
14 three-year period.

15 PRESIDING MEMBER GEESMAN: Oh.

16 MS. BENDER: That's the, that's the  
17 cumulative total.

18 PRESIDING MEMBER GEESMAN: Okay.

19 MS. BENDER: For this period. Because  
20 that's the way we could compare it to what the,  
21 what the 2003 IEPR had.

22 Okay. And in assessing whether or not  
23 we can achieve these goals, we need to take into  
24 account a few potential uncertainties or risks  
25 that are out there.

1           The first one has to do with the  
2 accuracy of the potential. The future potential  
3 will change, and there is a new report coming out  
4 later in 2005 that will alter what our future  
5 potential looks like. All of this depends on the  
6 particular saturation of equipment, cost  
7 effectiveness, new emerging technologies, and the  
8 standards. So the new potential could go up or it  
9 could go down.

10           The evaluation parameters that we used  
11 will also change. Our natural growth ratios are  
12 likely too high in some cases. We have new  
13 information about how long hours of operation  
14 exist for CFLs, things like that. So any of these  
15 kinds of things, how long measures actually last  
16 in the field, all of these things can change over  
17 time, and that will affect how the goals, how  
18 they, the savings are actually measured against  
19 the goals.

20           Ramping up programs to this level of  
21 spending may also be difficult. These are  
22 increases that are unprecedented in history.  
23 There are lots of new program ideas, lots of new  
24 implementers, and a large, large number of new  
25 programs all coming out at the same time. So

1 things could go slower than we might anticipate.

2 We're also changing the way things are  
3 counted. We are no longer counting actual plus  
4 commitments, we are only counting installations in  
5 a given year. So this also is going to affect the  
6 way things are counted in the future compared to  
7 the way they've been counted in the past.

8 And last, we have to worry about  
9 customer response. To get these kinds of numbers  
10 requires that the utilities reach more and more  
11 customers, they keep their current customers  
12 engaged, and that customers continue to make  
13 energy efficient decisions going out to 2013.

14 The last piece we wanted to add in here  
15 was to recognize some of the work that the  
16 municipal utilities are also doing. In 2004,  
17 the municipal utilities spent approximately  
18 \$24 million, and this is incomplete data that  
19 we've gotten as part of the demand forecast.  
20 We've received some new data from the munis and  
21 the publicly owned utilities on their energy  
22 efficiency programs. So we are in the process of  
23 trying to get more of that data as we go along.  
24 But they've been responsible for, in 2004, 38  
25 megawatts and a hundred -- or, 864 Gigawatt hours,

1 coming again from a variety of programs, fairly  
2 similar to what the IOUs are also offering.

3 PRESIDING MEMBER GEESMAN: Well, the  
4 programs may be similar, but it doesn't sound as  
5 if the savings associated with them are --

6 MS. BENDER: No, the funding is much  
7 different. Right. And again, we, we only have  
8 data from probably six out of at least 20 of them,  
9 so it's very incomplete data.

10 COMMISSIONER PFANNENSTIEL: Do you have  
11 data from the largest munis?

12 MS. BENDER: One of them. Yeah, we have  
13 data from SMUD. We don't have anything yet from  
14 L.A.

15 CPUC COMMISSIONER KENNEDY: The data  
16 you're getting from SMUD, is that apples to  
17 apples, or do we need to work with, with them to  
18 convince them to change the way they give us data?

19 MS. BENDER: Well, it's probably --  
20 it's, they're all coming in on the same forms.  
21 We're using the data from the same forms to  
22 compare, so it should be fairly comparable. They  
23 do accounts in a somewhat different way in some  
24 cases, so there, there probably is some additional  
25 massaging that would have to go on.



1 CPUC COMMISSIONER KENNEDY: Thank you.

2 MR. MESSENGER: Does that conclude?

3 MS. BENDER: That concludes.

4 MR. MESSENGER: Any questions for either  
5 Sylvia or I?

6 MS. WHITE: Anyone in the audience have  
7 any questions of Mike or Sylvia?

8 Okay. We'll be moving on to Bill  
9 Pennington, Valerie Hall on the energy efficient  
10 standards.

11 MR. PENNINGTON: Good morning. My name  
12 is Bill Pennington. I'm the manager of the  
13 Buildings and Appliances Office at the Energy  
14 Commission. And I want to go over some slides  
15 here providing information related to both the  
16 Building Standards and Appliance Standards.

17 Just briefly, the standards programs are  
18 one of the fundamental duties of the Energy  
19 Commission that was established in the Warren-  
20 Alquist Act when it was originally adopted in  
21 1975. This was the area that the Energy  
22 Commission immediately attacked as a duty, and  
23 adopted standards very quickly after that. The  
24 Commission has the authority to update the  
25 standards periodically. In general, that's kind

1 of on a three-year basis.

2 In particular, the Building Standards is  
3 updated on a, on a three-year cycle. We have  
4 recently updated the Building Standards and  
5 Appliance Standards, each of them, twice in the  
6 last five years in response to legislation related  
7 to the electricity crisis.

8 A lot of people think, or have the  
9 perception that the standards relate only to new  
10 buildings, and that's really a mis-perception.  
11 The standards also have a strong effect on  
12 existing buildings, as well. The Building  
13 Standards apply not only to newly constructed  
14 buildings, as everyone knows, but in particular to  
15 additions to existing buildings and in alterations  
16 to existing buildings. And we view the standards  
17 as an important strategy for making improvements  
18 related to existing buildings in the future.

19 The Appliance Standards apply to all  
20 appliances that are sold in the state. And so  
21 those appliances are used in existing buildings  
22 and new buildings, about half and half. They have  
23 a strong impact on existing buildings.

24 COMMISSIONER PFANNENSTIEL: Bill, before  
25 you move off of the question on existing

1 buildings, the Building Standards, they apply when  
2 there is a major modification or remodeling. And  
3 does that mean that the entire structure then  
4 needs to meet the then current State Building  
5 Standards, not just the new part of it?

6 MR. PENNINGTON: They, they apply --  
7 when you talk about remodeling, a lot of times  
8 remodeling happens in association with the  
9 addition of additional space, like a new room or,  
10 you know, condition the attic or condition the  
11 garage where new space is, is conditioned. In  
12 those cases, that addition has to meet the  
13 standards that would apply to a new building. The  
14 standards also apply to alterations, which are any  
15 changes to energy-using equipment or components in  
16 the building that have an energy impact.

17 And so, for example, when you change out  
18 air conditioners or furnaces, the 2005 standards  
19 require you to seal the ducts. The 2001 standards  
20 required you to check the refrigerant charge or  
21 put in a TXV when you're making those change-outs.  
22 So usually, the, the standards look at what is the  
23 alteration in question and then develop a  
24 requirement that is applicable to that alteration  
25 to try to take advantage of the opportunity of

1       that thing being changed.

2               COMMISSIONER PFANNENSTIEL:   Thanks.

3               MR. PENNINGTON:   This is a slide that,  
4       that shows the relative savings since 1975 for  
5       different energy efficiency programs.   The bottom  
6       slice is the Appliance Standards, the second slice  
7       is the Building Standards, and the remaining  
8       slice, slices are the utility programs and, and  
9       other programs.   And the point of this slide is  
10      just to show that the standards have made up about  
11      50 percent of the savings of all of these  
12      efficiency programs since 1975.

13              Just to go over briefly some, some  
14      historical highlights here.   The Energy Commission  
15      has estimated that the cumulative dollar value of  
16      the energy savings from the Building Standards and  
17      Appliance Standards, subtracting out the cost of  
18      the measures that are required for compliance,  
19      through 2001 resulted in a savings to California  
20      of \$36 billion.   And those same standards  
21      projected out through the additional starts and  
22      additional equipment purchased out into the future  
23      would result in an estimate of \$79 billion savings  
24      by 2013.

25              These numbers have not updated for the

1 aggressive standards that were adopted by the  
2 Energy Commission since 2001, so I'm not sure  
3 where those numbers are. But they are  
4 substantially higher than these.

5 CPUC COMMISSIONER KENNEDY: Would you  
6 mind telling me, give me a primer of how you  
7 calculated that?

8 MR. PENNINGTON: These, these are  
9 calculating the incremental energy savings from  
10 each round of standards that have been adopted.  
11 You know, there's been, I don't know, 15 or 20  
12 adoptions by the Energy Commission since 1975, and  
13 then that's been applied to the building starts --

14 CPUC COMMISSIONER KENNEDY: Okay, but  
15 how did you, the, I meant the mathematical  
16 equation, how you figured the cost savings.

17 MR. PENNINGTON: This is just  
18 spreadsheet calculations summing up, multiplying  
19 the savings per house times all the houses that  
20 have been built since that time, subtracting out  
21 the cost of the measures.

22 CPUC COMMISSIONER KENNEDY: But what do  
23 you use for your energy costs, the dollars?

24 MR. PENNINGTON: That's a good question.

25 CPUC COMMISSIONER KENNEDY: Foreign

1       prices? Past prices? Prices at the time? Each  
2       year's prices?

3               MR. PENNINGTON: That's a good question.  
4       I don't know the answer to that question.

5               CPUC COMMISSIONER KENNEDY: And the  
6       avoided cost of each measure?

7               MR. PENNINGTON: Beg your pardon?

8               CPUC COMMISSIONER KENNEDY: The avoided  
9       cost of a particular measure, like the Building  
10      Standards or the -- that's what I'm looking for.

11              MR. PENNINGTON: Yeah, that's -- so each  
12      time the standards are updated the, there's  
13      research that looks into what are the costs of  
14      complying with those standards, and then that's  
15      presented in public forums and vetted, and we  
16      arrive at what are the costs associated with those  
17      standards. The energy costs, these numbers were  
18      done, you know, quite some time ago. The energy  
19      costs are probably averaging seven or eight cents,  
20      I would guess is the value of the saved energy.

21              MR. MESSENGER: Let me just jump in  
22      here. I, I think that that's, I think I recall  
23      seeing the study. I believe it's correct to say  
24      that it used the net present value of the cost and  
25      benefits that were calculated at each vintage of

1 the standards. So, let's say in 1978 they  
2 calculated some numbers and they had two billions  
3 in cost and a billion dollars in, in savings, and  
4 they figured out whatever the net present value  
5 was then for that standard, and then they just  
6 added it up each time.

7 So in 1975, they do the avoided costs  
8 for the period, let's say 1976 through 1995, or  
9 something like that. But when they adopted in  
10 1987 they'd be using a different set of, a  
11 different forecast arrives and a different set of  
12 avoided costs. But I think they summed each  
13 standard adoption both the benefits and the costs  
14 to get to this number.

15 PRESIDING MEMBER GEESMAN: What would  
16 happen to those numbers, or what would happen to  
17 the \$79 billion number if you updated your  
18 calculation to include standards that have been  
19 adopted since 2001?

20 MR. MESSENGER: In my presumption, it  
21 would, then it would go up. Whether it's by 10  
22 percent or by 40 percent, I don't know, because  
23 there's only one round of standards versus 15 or  
24 20 before, so I couldn't give you the magnitude  
25 off the top of my head.

1                   PRESIDING MEMBER GEESMAN: I think it  
2 would be useful to have that number for our  
3 docket.

4                   MR. MESSENGER: Okay.

5                   MR. PENNINGTON: Okay. Over this time  
6 cycle, the resources at the Energy Commission that  
7 were available for standards have kind of waxed  
8 and waned some, but usually somewhere in the range  
9 of one to \$2 million per year was available for  
10 staff and for contract work during that time  
11 horizon.

12                   Of course, these energy savings resulted  
13 in substantial outdoor air pollution reduction as  
14 a result of reducing -- of, of avoiding  
15 generation, electric generation, and so that, that  
16 number is pretty apparent. In addition, there's  
17 been a less apparent value that the standards have  
18 projected into our air quality. The standards  
19 have had ventilation standards for non-residential  
20 buildings in them since the outset that virtually  
21 all of the air regulatory agencies point to as  
22 references. And we recently have put into the  
23 standards in 2001 requirements for duct sealing  
24 which avoids sucking, the leaky ducts sucking  
25 pollutants into the house from the attic, or



1       wherever the ducts, or the garage, wherever the  
2       ducts are. So in those ways inner air quality is  
3       protected.

4               There's a variety of conceptual  
5       advantages to the standards. First off, they  
6       avoid lost opportunities. If, if new homes and if  
7       the products are made without energy efficiency  
8       measures taken into account at the time they're  
9       made, then you end up with unnecessarily  
10      inefficient homes or buildings, or, or appliances  
11      throughout the life of those products, and those  
12      could be 15 years to 30 years for houses to longer  
13      than that. And at the time of construction or  
14      manufacture of products, you have a major  
15      opportunity to inexpensively include energy  
16      efficiency measures. If you try to retrofit those  
17      later, that can range anywhere from being  
18      impossible to do, you can't reorient a building to  
19      a different orientation, for example, or, much  
20      more expensive to do on a retrofit basis.

21              Another advantage of the standards is  
22      that they reach the entire market. A lot of  
23      programs that are information programs or  
24      incentives programs can't reach the whole market.  
25      They, they can, basically they get to 40 percent

1 or 50 percent of, of the market, perhaps, but it's  
2 very difficult to reach the rest of the market,  
3 whereas the standards can get all the laggards in  
4 the market that would be very difficult to  
5 influence through information or incentives.

6 Another advantage is that standards stop  
7 kind of unfair competition in the market, where  
8 low efficiency, low cost products can compete and  
9 force out higher efficiency, higher cost products.  
10 So the standards establish a level playing field  
11 that reduces that significantly.

12 One thing that's kind of not recognized  
13 is that standards lower the cost of energy  
14 efficiency measures, and they do that in a couple  
15 of ways. One, right after a new standard there is  
16 tremendous competition among the regulated  
17 industry to comply with the standards at lowest  
18 cost, and that competition generates innovation  
19 within the industry and, you know, the people that  
20 succeed the best after a standard are those that  
21 are able to get their, their compliance costs down  
22 to as low as possible. So that drives down the  
23 cost.

24 Another way that the costs are driven  
25 down is because before standards go into effect,

1 high energy efficiency is usually associated with  
2 premium products, and you usually have to order  
3 the energy efficiency specially, and you usually  
4 have to pay extra for that. And so basically, at  
5 that point the energy efficiency measure is a  
6 premium product that sells for premium price.

7 After the standards go into effect, the  
8 efficiency is incorporated in all products, it  
9 becomes standard in all products. It cannot  
10 continue to demand premium prices, and so the cost  
11 of, of the measures come down, sometimes  
12 remarkably, after a standard.

13 In addition, the standards raise not  
14 only kind of what's legally required and, and  
15 what, what's enforced, but they raise the standard  
16 of care. This affects the design community, this  
17 affects the, the builders' practice, this affects  
18 the contractors' practice. By having the  
19 standards in law, on paper, written down, even if  
20 they're not perfectly enforced, you have a  
21 situation where professionals who are responsible  
22 for construction are, are supposed to live up to  
23 those standards. And if there's a problem with  
24 that, that can become a consideration in court  
25 cases relative to the liability for those

1 professionals.

2 Next slide.

3 I liked Commissioner Kennedy's opening  
4 remarks where she said that we basically have a, a  
5 unprecedented integration of energy efficiency  
6 programs in California. And that, that's stealing  
7 my thunder here a little bit.

8 The way we like to, to view standards in  
9 California is that they are one element of a  
10 continuum of programs, that the programs of R&D,  
11 emerging technologies, information and incentives  
12 programs, and standards are a continuum, and, and  
13 they work together and are coordinated. And in  
14 fact, the coordination with standards in, in  
15 California with the rest of the other programs and  
16 the recognition that it's important to do that is  
17 unique. Other states have not learned that  
18 connection as well.

19 And, and so, you know, we're kind of  
20 breaking ground on, on this notion that we should  
21 be well coordinating all of these program  
22 activities. There should be shared goals, there  
23 should be feedback across these various programs,  
24 and there should be strong coordination. They  
25 should learn from each other, they should be

1       trying to achieve comparable goals.

2               And in, in the last several years in  
3       particular, we've been working on that. We have a  
4       very close working relationship with the -- with  
5       the PIER research program at the Energy  
6       Commission, a very close working relationship  
7       between the PIER buildings team and the standards  
8       programs, also with the PIER environmental  
9       program. And basically, PIER views the standards  
10      as one of the more important delivery mechanisms  
11      for getting the, the research results, you know,  
12      off of the -- out of the reports and, and into  
13      practice in the field as quickly as possible.

14             We've also had a, a very strong working  
15      relationship with the Codes and Standards programs  
16      at the utilities, particularly since 1998 there  
17      has been a major sort of each year getting  
18      stronger working relationship. And we've also  
19      recognized that there is a very important  
20      relationship between the utility programs that are  
21      promoting measures through incentives and, and  
22      information, and ultimately the standards.

23             The, the utility programs can think of  
24      the standards as an exit strategy. It's expensive  
25      to continually pay incentives year after year for

1 the same measures. Once those measures are  
2 demonstrated to be effective, they're practical,  
3 they work just fine in the market, and they are  
4 encouraged by the incentives programs, it makes  
5 sense to be considering how can those measures be  
6 included in standards. Once they're included in  
7 standards, the utilities don't have to pay  
8 incentives to get them in place anymore, because  
9 basically, society carried both measures after  
10 that. And so increasingly, we're thinking with  
11 the utilities of viewing standards as an exit  
12 strategy.

13 So basically, the utilities have a major  
14 stake in aggressive standards adoption, and we're  
15 seeing that in their active codes and standards  
16 programs, and also to seeing that the standards  
17 are effectively implemented once they are adopted.

18 The standards are mentioned in, in  
19 several current, current policy goals, and they're  
20 listed here. I', not going to go over them  
21 individually. But in each case, the standards are  
22 viewed as a significant way to achieve the goals,  
23 whether they're energy efficiency alone, or demand  
24 response, or promoting renewables, or trying to  
25 achieve greenhouse gas emission reductions.

1           One of the areas that's very important  
2   and, and is continually with us is that getting  
3   compliance with the standards is very important.  
4   If you can't achieve compliance, then the savings  
5   and benefits are just paper savings, so it's  
6   really important to encourage compliance, and it's  
7   challenging to achieve compliance. Related to the  
8   building standards, there's over 500 building  
9   departments in California, so this is a widely  
10  dispersed responsibility to enforce the standards.  
11  Many, many people need to be aware of them and  
12  need to be committed to them.

13           And it's difficult, because the building  
14  departments have their highest priority being  
15  health, health and safety, and so, you know,  
16  there's a lot of building departments that believe  
17  that energy efficiency is important to promote  
18  and, and they work to enforce that, but it's  
19  always a second priority to them, behind health  
20  and safety.

21           Another significant challenge is that as  
22  we try to increase the savings from building  
23  standards related to alterations to existing  
24  buildings, we confront the situation that often  
25  the building departments don't require building

1 permits for alterations. And there is a variety  
2 of reasons for this, but it's, it's pretty much a  
3 reality. So we need to come up with new ways of  
4 promoting compliance for those measures that don't  
5 entirely rely on the building department to  
6 enforce. We, we need to look at other strategies.  
7 The utilities need to step up and, and take a  
8 large role in trying to accomplish the efficiency  
9 improvements that are achievable through the  
10 standards provisions, knowing that building  
11 departments are not going to require permits and  
12 they're not going to get enforced at high levels  
13 of compliance.

14           One of the important things for the  
15 Energy Commission is to have an ongoing presence  
16 in the field, and to be a visible, to be visible  
17 in the field and to try to respond to complaints.  
18 And this is an area that has been very difficult  
19 for us. This is an area that we're not budgeted  
20 very highly to do, and, you know, we're, we're  
21 trying to do that. We have had examples of very  
22 successful investigations of complaints where we  
23 addressed complaints and, and really improved the  
24 situation. But this is an area that, that we  
25 could improve in.



1           One of the areas that we're trying  
2       that's new is we are about to enter into a  
3       memorandum of understanding with the Contractors  
4       State License Board. Licensed professionals,  
5       whether they're architects or engineers or  
6       contractors, are required as, as a condition of  
7       their license to comply with applicable building  
8       codes. And we're about to enter into a  
9       relationship with the Contractors State License  
10      Board to use their wide capabilities to  
11      communicate with licensed contractors and their  
12      abilities to discipline the licensed contractors  
13      to add a mechanism for trying to improve  
14      compliance as it relates to all of these licensed  
15      people that the standards rely on.

16           Also related to appliance standards,  
17      compliance is, is challenging, and is increasingly  
18      challenging. In the past, we've had relatively  
19      good success in getting basically appliances,  
20      large appliances that are for a national market to  
21      comply with the standards, and it hasn't been a  
22      major difficulty for the Commission to accomplish  
23      that. But increasingly, we are adopting standards  
24      that are looking at basically commodity products  
25      that are sold in a worldwide market, whether we're

1        talking about vampire power supplies, or light  
2        bulbs, or lighting fixtures, or consumer  
3        electronics products, those are the products where  
4        we're finding that the energy use is kind of out  
5        of control, and they demand standards.

6                But those products are sold often over  
7        the internet or some other widely distributed  
8        sales process that -- and are being sold to a  
9        worldwide market. They're manufactured in China,  
10       perhaps. And so how do we get California  
11       standards to be recognized by all of those sellers  
12       for those sellers to be careful how they offer  
13       those products, so that when they're offering  
14       products to California those, those products are  
15       complying with California standards. And then  
16       when they actually complete a sale to people in  
17       California, that those people have purchased  
18       equipment that complies.

19               And, and this is an area that we need to  
20       work on. We need the assistance of the utilities  
21       to think this through. We need to develop new  
22       approaches to, to make sure that we're being  
23       successful in reaching compliance.

24               Those are the end of my comments. I'd  
25       be glad to respond to any questions.

1               PRESIDING MEMBER GEESMAN: Bill, I know  
2       in I think the 2003 standards, we utilized a  
3       social discount rate. Is that correct?

4               MR. PENNINGTON: We have used a three  
5       percent discount rate since 1980, something like  
6       that, 1982.

7               PRESIDING MEMBER GEESMAN: And why do  
8       you do that?

9               MR. PENNINGTON: We are convinced that  
10      that's the appropriate discount rate to use.  
11      We've looked at the cost of borrowing money and  
12      the effect of inflation on that, and that's a rate  
13      that has been, you know, shown in our proceeding  
14      to be reasonable.

15              PRESIDING MEMBER GEESMAN: Thank you.

16              COMMISSIONER ROSENFELD: Commissioner  
17      Geesman, I have a couple of little comments.

18              PRESIDING MEMBER GEESMAN: Please.

19              COMMISSIONER ROSENFELD: I just wanted  
20      to back up two points that Bill Pennington just  
21      made, since we're trying to establish a record of  
22      the glories of energy efficiency.

23              Bill talked about reducing electrical  
24      demand and therefore saving air pollution. And  
25      there's one reference I'd like to get into the

1 record. I'm going to outline two of my favorite  
2 slides. One of them shows California electric use  
3 per person constant in the United States since the  
4 embargo having gone up 50 percent. And the  
5 question is how much pollution have we avoided by  
6 staying flat instead of going up 50 percent.

7 And as I remember, if you assume that  
8 pollution is just proportional to our energy grid  
9 back at the power plant or out of the exhaust pipe  
10 of a car, that corresponds to getting 15 million  
11 cars off the road in California. We have about 25  
12 million now, so it's nice that we have only 25  
13 million polluting us instead of 37 or 40.

14 The other point is Bill talked about  
15 once you make standards, you tend to reduce the  
16 price of the commodity because the manufacturer  
17 re-does all his production lines. And there's a  
18 dramatic analysis of refrigerators by David  
19 Goldstein in which he looks at real prices of  
20 refrigerators and freezers since the embargo 28  
21 years ago until today, and, of course, with the  
22 standards we've reduced the energy use of these  
23 refrigerators to a quarter by requiring things  
24 that should be more expensive, by requiring more  
25 copper in heat exchangers and better insulation

1 and better motors, and so on.

2 The actual fact is that every time the  
3 manufacturer re-does his line he puts in all the  
4 technology that's accrued since he made that  
5 construction line and all those are good, useful  
6 and productive, and the price comes down, and the  
7 amazing thing is that instead of the price, the  
8 real price of refrigerators going up because of  
9 their efficiency, they've dropped to one-third in  
10 the last 30 years.

11 So there's sort of a funny name in which  
12 we, we analyze improving refrigerators and saying  
13 well, we'll invest more in certain -- more dollars  
14 in the insulation, or the kind of motor, and the  
15 price will hold, but we're saving electric bills.  
16 And then what I see happens is we save in the  
17 electric bills but we also save in the first cost.

18 So maybe I'll try to get that one into  
19 the record, too. Thank you.

20 COMMISSIONER PFANNENSTIEL: Bill, under  
21 Warren Alquist, we adopt appliance standards for  
22 appliances that use -- what is the word --  
23 significant amounts of electricity, and the  
24 standards need to be feasible or cost effective  
25 and, and customer friendly, or however we

1 characterize them.

2 How do we think about the significant  
3 amount of electricity? Now, I know that clearly,  
4 when we're talking the white appliances, the big  
5 ones, that's a fairly easy way to think about it.  
6 But when we get down to the smaller vampire  
7 appliances and, and those kinds of things, how do  
8 we get to the point where, where we think about  
9 significant amounts of electricity?

10 MR. PENNINGTON: We look at that, that's  
11 a determination on a statewide basis. And so, you  
12 know, we look at that for each appliance that  
13 we're considering for standards. When an idea is  
14 proposed relative to improving a standard,  
15 improving the efficiency of a product through  
16 standards, we look at that product and, and look  
17 at the savings and look at how many units of that  
18 product are sold in the state. Before these --  
19 units like power supplies, for example, the, the  
20 watts for each power supply is relatively small.  
21 You can cost effectively reduce that power, you  
22 know, by more than 50 percent, but you're still  
23 talking about more than 50 percent of a relatively  
24 small amount for that particular item.

25 But we sell millions and millions of

1       them, billions and billions. And so in, in terms  
2       of statewide impacts, the, the quantity really has  
3       a big effect on the determination.

4               COMMISSIONER PFANNENSTIEL: Yeah, I, I  
5       understand that, and, and clearly, as we are  
6       talking about our lives that are full of small  
7       energy-consuming appliances, but it, it just, I  
8       wondered whether there's a cut-off. Is there a  
9       certain amount on a statewide basis whereby you  
10      say --

11             MR. PENNINGTON: No, there's no standard  
12      amount. At each point the Commissioners look at  
13      those estimates and determine whether or not they  
14      are significant, in their view. But the, the  
15      discretion is entirely to the Commissioner --  
16      Commissioners, I should say, and it's, the word is  
17      "significant", it's not substantial or more than  
18      X.

19             COMMISSIONER PFANNENSTIEL: Okay.

20             MS. WHITE: Anyone in the audience have  
21      any questions?

22             MS. GEORGE: Yes, I do. Hi, this is  
23      Barbara George, on the phone --

24             MS. WHITE: I'm sorry, you'll have to  
25      repeat that again, and could you --

1 MS. GEORGE: My name is Barbara George.

2 MS. WHITE: Barbara George?

3 MS. GEORGE: Energy Matters. And I  
4 wanted to point out there's a, a report by a tech  
5 market, which the, the CPUC -- a report on the  
6 upcoming 2006-2008 program plans recently filed,  
7 and they are pointing out that the utilities are  
8 providing incentives for Title 20 and Title 24  
9 vendors. I think that was a question that came up  
10 earlier, and they have a list of various things,  
11 duct sealing, maximum AC sizing, programmable  
12 thermostats, and other large HVACs, outdoor  
13 lighting, photo controls, and they are basically  
14 saying why are we, you know, maybe we'll save  
15 energy this way. But hey, these, if these are  
16 required to be done, and it could be a lot cheaper  
17 for the Commissioners out there, I believe it was  
18 mentioned that the Commission could do some work  
19 to -- and, and that it's currently under-funded,  
20 maybe we should be able to get that instead of  
21 providing incentives.

22 So basically, we're paying people who  
23 are required to put these things in themselves  
24 without any incentives, and so that we're, we're  
25 doing something that might be much more expensive



1       than what we could do, which is that where's the  
2       code. And I think this has been an issue since  
3       the early 1990s, and it's a shame that it's not  
4       been addressed at this point.

5               MR. RODRIGUES: Commissioners, if, if --  
6       could I respond to that? I, I'm actually very  
7       familiar with the tech market works report. I'm  
8       Gene Rodrigues, with Southern California Edison,  
9       one of the investor-owned utilities about which  
10      that report validated the tremendous amount of  
11      savings and demand reductions that will be coming  
12      from the 2006 through 2008 portfolios.

13             COMMISSIONER ROSENFELD: And Gene, just  
14      before you answer the question, the phone -- the  
15      phone connection wasn't so good. Could you, could  
16      you repeat the question?

17             MR. RODRIGUES: Yes, I certainly can.  
18      Ms. Barbara George pointed out, and accurately  
19      pointed out, that one of the things that the tech  
20      market works report noted is that there are  
21      instances in which the utilities are providing  
22      standards for measures that you would believe are  
23      mandated under codes and standards, and I'll give  
24      you a perfect example of one, one that's called  
25      out, in fact, by the tech market works report.

1           For example, under the tech market works  
2       report, it noted that if you're going to replace  
3       an outdoor lighting fixture in front of your home,  
4       take off, you know, the, the junk that's normally  
5       built there and put on the energy efficient one,  
6       that would normally require, in most  
7       jurisdictions, pulling a permit. In which case,  
8       the code would determine, or mandate that an  
9       efficient appliance with a photo cell should be  
10      put on.

11           Now, I'm here to tell you that I have a,  
12      I have a home that was built in the thirties, and  
13      I have replaced the outdoor fixtures on my home.  
14      And just like probably everybody else in this  
15      room, I went down to either Home Depot or Lowe's,  
16      looked for the Energy Star fixture on the shelf,  
17      and went back and did it myself. We live in a do-  
18      it-yourself world. The truth of the matter, and  
19      as Bill pointed out in his presentation, is  
20      especially on items of that nature, expecting that  
21      because something is in the code that there's a  
22      full compliance, 100 percent compliance, it, it  
23      just defies any reasonable view of the real world.

24           In fact, if you read the tech market  
25      report -- works report, what they noted is that

1       they believe that there really are savings that  
2       the utilities are getting through these  
3       incentives, because they recognize it's not a  
4       world of 100 percent compliance. But their point  
5       being that -- well, it's actually twofold. Number  
6       one, it's difficult to quantify those savings  
7       because of the overlap with codes and standards.  
8       Their second point being that the Commission  
9       should look at how to perhaps push for better  
10      compliance.

11               I agree with both of those findings, but  
12      I would add one thing to them. One of the things  
13      that, as Commissioner Kennedy pointed out earlier,  
14      that California rightfully should be proud of, is  
15      the amount of cooperation and collaboration  
16      between the two agencies. This, where the  
17      utilities are providing incentives to help ensure  
18      greater penetration of a measure that you would  
19      hope we can get full compliance on, is one of the  
20      ways that you continue to ratchet up not just  
21      compliance and acceptance in the market, but the  
22      ability to move those standards farther and  
23      farther up the ladder.

24               So I would, I would suggest that Ms.  
25      George's observation is a good one, but it should

1 be taken for exactly what it is. It's, it's, as  
2 tech market works points out, one of the things  
3 that we have to be careful about in not taking too  
4 blind a view that we are delivering programs in  
5 the real world, not just on blank sheets of paper,  
6 and that there's a role between the PUC's programs  
7 and the CEC's effort that needs to be very  
8 cooperative and collaborative to make sure that  
9 we're making the biggest difference in the real  
10 world.

11 COMMISSIONER PFANNENSTIEL: Gene, is  
12 that report in this docket, or can it be put into  
13 this docket, and they know where it is? I don't  
14 know that report.

15 MR. PRUSNEK: The report should be part  
16 of the energy efficiency proceeding at the CPUC.  
17 It was a, it was a report that we commissioned  
18 consultants to do, so I don't, I don't foresee any  
19 problem with, with --

20 COMMISSIONER PFANNENSTIEL: Then --

21 MR. PRUSNEK: -- putting it into the  
22 docket.

23 COMMISSIONER PFANNENSTIEL: Then you'll  
24 bring it into the docket. Thanks.

25 MR. PRUSNEK: Sure.

1               PRESIDING MEMBER GEESMAN: Okay. In the  
2               absence of any other questions on the phone, why  
3               don't we go to your presentation, Gene.

4               MR. RODRIGUES: Thank you, Commissioner.

5               No, no handouts, I apologize. I brought  
6               my presentation up on a memory slip this morning.  
7               I will leave a copy of the presentation here with  
8               the very capable Lorraine White, who will be able  
9               to provide you with a hard copy later. And I  
10              apologize for that, that was my timing issue.

11             As the title slide points out, I'm here,  
12             I'm Gene Rodrigues, Southern California Edison,  
13             but actually -- oh, you said a green light. With  
14             the able technical assistance of Mike Messenger, I  
15             now have a green light.

16             But kidding aside, I am Gene Rodrigues  
17             with Southern California Edison, but I actually  
18             appear today on behalf of all of the California  
19             IOUs. My colleagues from both Sempra and PG&E are  
20             here with me, as well, and to the extent there are  
21             any questions, I will share that opportunity to  
22             address them with you.

23             In the grand approach of all good  
24             presentation givers, I'll tell you exactly where I  
25             will take you. First, I'm going to take you just

1 to three points, because I believe the world is  
2 carved up into three things.

3 First, the policy drivers that we think  
4 about in the investor owned utilities as we put  
5 together the programs that we have been discussing  
6 so far, and the ones we propose for 2006 to 2008.  
7 Second, just a, a broad overview of our proposals  
8 for 2006 to 2008, and then a summary.

9 So first, the policy drivers. First,  
10 I'll start off with just a blinding glimpse of the  
11 obvious on this overview slide. For those of you  
12 who don't read the funny papers, on June 1st, the  
13 California IOUs filed with the California Public  
14 Utilities Commission a series of applications for  
15 our 2006 through 2008 energy efficiency programs.  
16 I wanted to point out, though, the Commission also  
17 had us file on that same date our low income  
18 energy efficiency programs and our demand response  
19 programs. That is an important feature of these  
20 filings, because you're going to see it later in  
21 the discussion about the levels of integration  
22 that we're trying to increase throughout the  
23 programs, which is I think a wise policy and one  
24 that California I think will be at the forefront  
25 of in this next program cycle.

1           The next thing is just to assure you, as  
2   you've already heard, that the applications filed  
3   by the California investor owned utilities meet  
4   all of the policy requirements of the energy  
5   action plan and recent CPUC decisions, but more  
6   importantly, the programs and the forecasts are  
7   the savings impacts from those programs filed by  
8   the investor owned utilities will exceed the  
9   CPUC's stated energy efficiency targets which were  
10  developed collaboratively with this agency.

11           In the mind of a utility person, let me  
12  tell you the things that we were thinking about as  
13  we were putting together the applications that are  
14  now currently pending before the PUC.

15           First and foremost, we are looking to  
16  maximize the use of energy efficiency as a  
17  reliable resource option, and I use those words  
18  advisedly. Energy efficiency everyone recognizes  
19  is a resource. From the utility's perspective,  
20  what we need, and from California's perspective,  
21  what we require is for energy efficiency to be a  
22  reliable option not just for the near term, but  
23  for the long term. That is the, the purpose of  
24  this docket, the IEPR, and that is the work that  
25  has been done collaboratively between the IOUs,

1 the CEC, and the PUC, in looking at what are the  
2 right levels, what are the types of programs, and  
3 what are the right approaches for delivering  
4 energy efficiency that 15, 20 years from now can  
5 be counted on to defer the need for power plants.

6 Secondly, obviously, as a regulated  
7 utility person, I'd better mention that we are  
8 obviously looking at the goals stated for us by  
9 the PUC and the CEC. And last, but not least,  
10 this notion that within the utilities, within the  
11 offices down in Rosemead, to the north of us in  
12 San Francisco, and to the south of us with the  
13 Sempra companies, all of the utilities are  
14 thinking and looking at energy efficiency the same  
15 way, no longer as a series -- let me give credit  
16 where credit is due -- no longer as a series of  
17 annual programs, sometimes less than annual  
18 programs, we're not even looking at it as three-  
19 year programs, to the credit of the PUC something  
20 that we've marched ahead on. We are looking at  
21 that as part of a 20-year plan, and that is  
22 significant.

23 So let me go back to what I think are  
24 the key points, the key message that I hope this  
25 report takes away from the utility mindset, or the



1 IOU mindset in creating energy efficiency as a  
2 reliable resource, first and foremost, that we are  
3 looking at creating balanced portfolios. And when  
4 I say balanced portfolios, they're, they're  
5 balanced across a number of features because  
6 through diversity, through portfolio management,  
7 that's where you get the reliability that's  
8 required to make energy efficiency a true  
9 resource, a resource that can be counted on in  
10 significant ways in the state of California.

11 So we have matched and balanced proven  
12 performers. Quite frankly, not the most exciting  
13 programs sometimes, but programs that year after  
14 year, time after time, make it easy for customers  
15 to sign up, adopt energy efficiency, because the  
16 one thing -- and Art has heard me say this before,  
17 but I cannot resist saying it again just as you  
18 cannot resist bringing out the slide that shows  
19 that we've stayed relatively level since 1970 --  
20 the one thing that we must all recognize that,  
21 that -- is that energy efficiency is not something  
22 that we, the state agencies or the utilities, do  
23 to people. Energy efficiency is something that  
24 people choose to do. What we do from the state  
25 agencies' and from the utilities' perspective is

1 merely to facilitate them doing the right thing.

2 Second, one of the things that you'll  
3 note again, the applications across all of the  
4 IOUs, is a significant increase in growing and  
5 sustaining what we call partnership programs.  
6 Now, for the lawyers in the room, they're not  
7 legal partnerships, but the idea is a simple one.  
8 And although I've used some clumsy words here to  
9 describe it, what really needs to happen in the  
10 state of California is, as Mike and I have  
11 actually talked about on a number of occasions  
12 here, is that we need to create a durable and  
13 distributed infrastructure, a local energy  
14 efficiency network to ensure that we're not  
15 capturing just the repeat business of the folks  
16 who are participating in the programs now and  
17 participating stronger and, and more heartily than  
18 they are in any other states, but also to capture  
19 the naysayers, but also to capture the people for  
20 whom energy efficiency isn't a no-brainer.

21 I will tell you flat out, one of the  
22 things that I think that we need to look at in the  
23 state of California is this notion of hard to  
24 reach customers probably needs to be revisited at  
25 both our agencies and the utilities. It's really

1 hard to convince, or hard to spur into action  
2 consumers, because everybody out there wants to do  
3 the right thing, but not everybody does the right  
4 thing.

5 For California to mine deeper and  
6 broader for energy efficiency, we need to focus  
7 very strongly on making sure that there are  
8 opportunities for all of those folks to make sure  
9 that we facilitate their participating and to make  
10 sure that we're marketing and getting them in the  
11 way that makes sense to them on value propositions  
12 that make sense to the consumer.

13 The third pool that I've put up there  
14 is, is that when you look at energy efficiency as  
15 a reliable resource option, you must get rid of --  
16 and I'm going to say this, and I do want this in  
17 the record -- we must get rid of the California  
18 arrogance. When California looks at its  
19 accomplishments, and they are mighty, and when we  
20 look at what's going on in the rest of the  
21 country, we must recognize that although we are  
22 doing a better job than any other state in the  
23 union -- in fact, our state alone I would argue is  
24 out-performing the rest of the country put  
25 together -- we must also look to what's happening

1 both inside California's borders and outside of  
2 our borders, to look for best practices,  
3 innovation, and new technologies that are not just  
4 California specific.

5 Two examples here that make, I think,  
6 very strong cases. But first, let me, let me  
7 appeal to I think the public servants and all of  
8 us, solving California's energy problem is a  
9 wonderful thing. But helping solve the country's  
10 energy situation is a magnificent thing. And one  
11 of the things that the California IOUs are doing  
12 and will continue to do in the next program cycle  
13 is to be part of not just making California a  
14 national leader and sustaining that across the  
15 country, but helping other jurisdictions, helping  
16 other states and, in fact, helping our friends to  
17 the north in Canada to become more energy  
18 efficient.

19 That is why you see within the programs  
20 and within our proposed activities things like  
21 participation in the consortium for energy  
22 efficiency, which, as the folks on the California  
23 Energy Commission know, is basically the national  
24 now, including Canada and North American  
25 association, of all the significant energy

1 efficiency program administration structures  
2 across the country. Why do we come together?  
3 Because we come together because we know that  
4 working together, we can change national markets.  
5 People look to California as an example, but  
6 California also reaches out as part of CEE, as  
7 part of programs like our 80-plus program that  
8 we're currently running, which will be continued  
9 into the next cycle, which looks at how to change  
10 national markets for these vampire power supplies.  
11 We can do it, but we can't do it alone. That's  
12 one of the things that we look at as part of our  
13 resource options.

14 The next bullet, another important one,  
15 in fact, something that Mike and I are co-  
16 conspiring on, and that is how do we find ways to  
17 utilize market participants throughout the  
18 portfolio. And, and I will argue that there are  
19 two reasons for doing that.

20 The first is obviously the good energy  
21 efficiency notion. You can get a lot more done if  
22 you, if you turn energy efficiency, or the energy  
23 efficiency team, from being the energy efficiency  
24 Mafia to the energy efficiency movement. And my  
25 friends, that's what I would argue we are poised

1 to do here in California. One of the things that  
2 we need to do, then, is to find how to create a  
3 value proposition for the energy services  
4 community, for local governments, for others to  
5 participate in the good work that we're doing,  
6 along with the state agencies, to make energy  
7 efficiency something that not just makes sense,  
8 but is taken action on as a reliable resource  
9 option.

10 Another point, and my second to the last  
11 point on this slide, is to ensure that we do  
12 recognize that the foundation for successful  
13 energy efficiency efforts in the state of  
14 California is customer awareness, it's education,  
15 it's outreach. And, and I do want to make a point  
16 about that. One of the things that we were  
17 talking about earlier here today was cross-cutting  
18 programs. And I would like to add to the record  
19 one thing that, that isn't recognized about cross-  
20 cutting programs.

21 Cross-cutting programs are called cross-  
22 cutting programs because they cut across all  
23 market sectors. That's what information, that's  
24 what education, things like that are about. One  
25 thing to recognize about those sorts of

1 activities, it is a, again, a no-brainer, that  
2 they do create energy savings. The thing that you  
3 have to recognize, though, if you're trying to be  
4 smart about energy efficiency, that those savings  
5 are extremely difficult to quantify. That doesn't  
6 mean the savings aren't real. It only means that  
7 there's a measurement issue associated with it.

8 And because of that, I would argue that  
9 you have to look not just to the amount of savings  
10 that you know are directly cast off by these  
11 cross-cutting activities, but also to the  
12 foundation they lay, so for the energy efficiency  
13 programs that are funded by the ratepayers to be  
14 successful so that we can continue to ratchet up  
15 codes and standards in the state of California so  
16 the state can lock in the savings.

17 I would take, offer a friendly amendment  
18 to one thing that Bill said in his presentation.  
19 Codes and standards aren't an exit strategy;  
20 they're a success plateau. It's a milestone you  
21 reach so that you can move even higher up the  
22 scale and lock in the next series of codes and  
23 standards.

24 And then my final point on energy  
25 efficiency as a reliable resource before I get

1 down off my soapbox, is, is that it is critical in  
2 California that we recognize that energy  
3 efficiency is an important tool, but not the only  
4 tool in California's tool chest -- that's a lame  
5 analogy. Let me take that analogy back. It is an  
6 important vehicle, but not the only thing that  
7 we're doing in California. The low income energy  
8 efficiency programs, self generation programs,  
9 demand response programs, all are part of  
10 California's over-arching integrated strategy.  
11 And I, I will, I will come back to that point in  
12 just a moment.

13 So let's go a little bit through a  
14 summary of the programs, and I promise not to bore  
15 you with program detail. But the first thing that  
16 speaks volumes and speaks volumes, I think, in  
17 terms of the credit that California deserves, is  
18 that by moving energy efficiency from a public,  
19 just a public good, which I realize it will  
20 continue to be, but into a reliable resource, you  
21 see the type of proposed investment in energy  
22 efficiency from the California investor owned  
23 utilities that is second to none anywhere in the  
24 world. We're looking at the program cycle over  
25 \$2 million of energy efficiency. A lot of money



1       being spent.  It's a good thing.

2               What you buy with it is more important,  
3       so let's move to the next slide.  And what you buy  
4       with it is, is something that, that I want to make  
5       a couple of points about.

6               First, on the energy savings.  
7       Obviously, the number of Gigawatts saved are  
8       tremendously incredible.  I won't belabor the  
9       points made by Sylvia earlier about how cost  
10      effective these investments are as compared to the  
11      supply side resource.  But I do want to point out  
12      one thing that I think is important for all of us  
13      to recognize.  And that point is in the state of  
14      California we systematically under-count the  
15      amount of savings, the amount of benefit created  
16      by our energy efficiency programs.  And I'm not  
17      saying that's a bad thing.  I'm just saying that's  
18      something we have to recognize.

19              Why do we do it?  Well, it's simple.  
20      Again, some savings are difficult to quantify,  
21      although we know they're real, savings from  
22      information and education programs, marketing  
23      outreach efforts, codes and standards efforts,  
24      things of that nature.  So where we have in  
25      California chosen, whether it's difficult to say

1       -- just not to count those savings, I want us to  
2       recognize that doesn't mean that the savings  
3       aren't real and that they aren't an important part  
4       of the portfolio. It only means we've taken a  
5       conservative approach.

6               To Commissioner Kennedy's question  
7       earlier today, when comparing the accomplishments  
8       of California vis-a-vis other jurisdictions across  
9       the country, I will tell you that California has  
10      the most conservative approach to counting  
11      savings. You will find in other jurisdictions  
12      where they take more classic market transformation  
13      approaches, they count the cost of a television  
14      commercial against all market activity in the  
15      market during that period of time, or the program  
16      cycle, and systematically over-count the savings  
17      from those activities.

18             So we're doing it the right way. By  
19      being conservative, we are creating a very solid  
20      platform for energy efficiency, but I do want us  
21      to recognize that when you take a look at some of  
22      the uncertainties around these large expansions of  
23      the IOU programs, there are countervailing things  
24      that go on. But first, let me put some of the  
25      uncertainty in perspective.

1           For all of the utilities, the tech  
2 market works report that we've just been  
3 discussing a little earlier today, pointed out  
4 that in terms of net to gross ratios, perhaps  
5 because we're bringing M&E up to the level that it  
6 needs to be to be tied to this level of  
7 investment, that net to gross ratios will go down  
8 because of the success of the programs, because of  
9 some of the vintage of the underlying studies.  
10 But for all of the utility portfolios combined,  
11 they can go down by some 40 percent before you  
12 have to start worrying about utility portfolios  
13 going non-cost effective.

14           In Edison's case, for example, they  
15 could be down on the portfolio basis by 60  
16 percent, that's six-zero percent, before our  
17 portfolio would not be cost effective. So energy  
18 efficiency is not just a reliable resource option,  
19 despite the uncertainties around measurement  
20 issues, but across the California IOUs'  
21 portfolios, it's not just reliable, but let me  
22 assure that there's a safety margin built in  
23 there.

24           The other aspect of these energy savings  
25 that I, I do want to point out is that, again, to

1 restate that the important work of looking at  
2 beefing up -- not a very technical term -- and my  
3 measurement and -- firms wouldn't like it, but  
4 beefing up, but wisely beefing up the amount of  
5 measurement evaluation going on to quantify these  
6 savings are critically important to our accounting  
7 on energy efficiency as a resource option.

8 Next, let's go to the demand reductions.  
9 Again, the systematic under count issue is part of  
10 that story. But I would also point that there's  
11 two things going on when we look at both demand  
12 reduction and energy savings, and two, two policy  
13 drivers that require balance between these two  
14 commissions.

15 First is that in terms of our resource  
16 portfolios, especially in the near term, the  
17 savings from demand reduction are critically  
18 important to us. Critically important to us and  
19 the investor owned utilities, because it is those  
20 peaks that we really need to shave in California  
21 to make an impact, especially in the near term.  
22 One of the things I'm proudest of, of getting --  
23 working efficiency is, for example, this year,  
24 when we, we wanted to help address California's  
25 energy situation. At Edison, we were able to make

1 a filing, get quick approval through the  
2 cooperation of the PUC, to basically build a small  
3 energy efficiency power plant that will reduce  
4 peak demand this summer, and it was a successful  
5 endeavor.

6 No other kind of power plant can be  
7 built on that same timeframe. So let's recognize  
8 those near term benefits, but the long-term  
9 benefits aren't just on the demand reduction page.  
10 On the energy savings page, those baseload energy  
11 reductions, that's where you're also going to find  
12 the most cost effective approach available in the  
13 United States to addressing global climate change.  
14 So the balance between the environmental and the  
15 economic, meaning the energy demand reduction, was  
16 what makes, I believe, energy efficiency, not just  
17 the state's preferred resource, but what ought to  
18 be the preferred resource across the country.

19 And electricity demand isn't what's only  
20 being addressed here in California. On the therm  
21 savings page you'll see not just a significant  
22 increase on the amount of therms saved, millions  
23 of therms being saved by the utilities that have  
24 gas programs, but you'll also note a tremendous  
25 increase in, both in the investment and in the

1 amount of energy and enthusiasm from those  
2 utilities.

3 But I would also point out on this page  
4 yet another place where you see that systematic  
5 under-counting of the impacts. On Edison's  
6 column, we do not count therm savings from our  
7 programs. Why? Well, because we're an electric  
8 utility, that's, that's the "duh" part of it. But  
9 if you know anything about energy efficiency,  
10 building envelope improvement, the improvements in  
11 how a building is built, et cetera, et cetera, et  
12 cetera. Those create therm savings to places with  
13 gas heaters, and here in California most folks  
14 have gas heat. We don't count them because that  
15 conservative approach that California takes,  
16 again, let's recognize that we're doing even more  
17 than we take credit for in California.

18 This next line is something that, that  
19 I, I put in there not because I need to make this  
20 lecture to you, but to tell you that this is what  
21 we are telling people in our service territory.  
22 And that is that energy efficiency, what you see  
23 provided to the PUC as, in the way of applications  
24 for 2006 to 2008, are the cleanest, cheapest  
25 resource that California can buy. And we should

1 all take great pride in that.

2 And so from there, let me tell you then  
3 how we go about planning. First and foremost,  
4 what we see on this page and what we'll see on the  
5 next page are a resource acquisition and all cost  
6 effective potential approach to thinking about how  
7 to go about capturing the benefits of energy  
8 efficiency both near term and long term in the  
9 state of California.

10 Again, what you see are a series of  
11 umbrella programs, I would call them foundation  
12 programs despite the fact that at the top of this  
13 they may be the roof programs in this slide. But  
14 as Bill pointed out, something that California  
15 should be proud of is the tremendous collaboration  
16 between the two agencies represented on the dais  
17 today.

18 I will tell you that, for example, in  
19 emerging technologies and codes and standards,  
20 that is a success story that's been going on  
21 quietly, it's a success story about the  
22 collaboration between the agencies and the IOUs.  
23 For years and years and years, it's been quietly  
24 effective and tremendously effective, because  
25 Bill's slide is one that I hope that you did take

1 to heart.

2 The, the notion of the IOUs' programs,  
3 isolated from the work that's done at the emerging  
4 technologies end of the spectrum, all the way  
5 through locking in the savings at the codes and  
6 standards end of the spectrum, is a wrong view of  
7 the world. We are all part of an integrated  
8 whole, and that's why I will argue that from now  
9 on we shall no longer say energy efficiency Mafia  
10 for any of us in this group. We shall now say  
11 energy efficiency movement.

12 Again, just another slide that I think  
13 gives a nice picture that makes an important  
14 point. The types of resources available, and all  
15 of them important in cost effective in their own  
16 way, the types of resources available, your energy  
17 efficiency programs are the programs that reduce  
18 not just energy savings on, on a baseload basis  
19 across the whole spectrum, but also if you look up  
20 the, the curve that you see on the page, also  
21 configures the peak demand reductions.

22 Now, I am an energy efficiency advocate,  
23 first and foremost. But I will tell you that we  
24 would make a mistake if we believe that energy  
25 efficiency is always the best or always the most



1 cost effective tool for peak demand reductions.  
2 It isn't. Energy efficiency has to be part of the  
3 large portfolio with demand response programs.

4 But I will argue, as an energy  
5 efficiency advocate, that once you make an energy  
6 efficiency retrofit, or once you build a building  
7 to energy efficient standards, that first time  
8 investment continues on for the useful life of the  
9 hardware, the useful life of that building, et  
10 cetera, making it a tremendously cost effective  
11 way to address a peak demand near term and long  
12 term in California, especially for the long term.

13 COMMISSIONER PFANNENSTIEL: Gene, let me  
14 interrupt for a second.

15 MR. RODRIGUES: Yes.

16 COMMISSIONER PFANNENSTIEL: Then when  
17 you, you showed earlier the peak reduction  
18 programs that anticipated peak reductions. Those  
19 are from the energy efficiency programs, not from  
20 demand response programs. Is that correct?

21 MR. RODRIGUES: That is absolutely  
22 correct, Commissioner Pfannenstiel.

23 COMMISSIONER PFANNENSTIEL: That would  
24 be -- on, on this slide, then, below the, below  
25 your, your load duration curve line.

1                   MR. RODRIGUES: Right. Absolutely, that  
2                   is the case.

3                   So let me take you to kind of the  
4                   closing slide and the points that I hope you will  
5                   take away from this presentation.

6                   The first is that California and  
7                   California's IOUs, are on the right track by fully  
8                   integrating energy efficiency as a reliable  
9                   resource option. One of the things that I, I  
10                  would hope that we all recognize, and it's  
11                  something that we have recognized in the past and  
12                  I'm going to just remind us to keep it in mind, is  
13                  that the goals that were set, as I believe were in  
14                  Sylvia's presentation earlier today -- well, no,  
15                  it was actually Mike's presentation. I'm sorry,  
16                  Mike, stealing your thunder there.

17                  The goals that were set were one stab at  
18                  setting goals. Those goals need to be reviewed  
19                  and addressed on a regular basis so that we  
20                  recognize that we are being as aggressive as we  
21                  can be, but we're also being thoughtful about what  
22                  can be accomplished in the state of California,  
23                  because the real goal for California isn't just to  
24                  hit a number that is based on a forecast that was  
25                  done with information that's now five years old.

1 The real goal for California is for maximizing the  
2 utility, the energy efficiency opportunities and  
3 maximize the penetration of those opportunities.

4 The next -- I'm sorry, that bullet is  
5 still in there, but it's just a bragging point for  
6 me. I'm reading the, the latest draft of the  
7 energy action plan, I say bravo to all concerned  
8 for keeping a focus on energy efficiency as  
9 California's first -- resource. It is the best of  
10 the resource options, economically and  
11 environmentally advantage.

12 And the last point is just to  
13 congratulate these two commissions for once again  
14 leading California back into its rightful  
15 leadership role in energy efficiency. And with  
16 that, I would certainly welcome any questions, and  
17 my colleagues from Sempra and PG&E are ready, as  
18 well.

19 PRESIDING MEMBER GEESMAN: You heard  
20 Bill describe our historical practice of using a  
21 social discount rate when we're evaluating the  
22 efficacy of new efficiency standards. I would  
23 suspect, although I don't know for certain, that  
24 from the utility's perspective, you probably use a  
25 cost of capital discount rate in evaluating

1 programs. My hunch is that that probably results  
2 in a different type of program selection than  
3 would be the case if you used a social discount  
4 rate. I wonder if you could elaborate on that.

5 MR. RODRIGUES: I certainly can, if you  
6 -- and if you don't mind, I will also fill in a  
7 little something else to think about while I have  
8 your attention.

9 It was absolutely the case that as, as  
10 between the agencies in California and over the  
11 last ten years, that there are -- have been  
12 identified and have been utilized a number of  
13 different means to quantify the cost and the  
14 benefits of the energy efficiency programs.

15 The thing I would ask you, Commissioner  
16 Geesman, to consider, and for all of us to  
17 consider, is that we need to be careful in two  
18 regards. One is that sometimes I get concerned  
19 that we get so caught up in the elegance of the  
20 machine, and we get so caught up in, in -- using  
21 formulaic approaches to decision making that it is  
22 easy to lose the importance of the role of  
23 judgment in managing a portfolio, and, in fact,  
24 selecting a portfolio.

25 And in that regard, I, I hope this

1 serves as kind of a tee up for one of the panels  
2 you're going to hear about later. One of the  
3 things that I think that we do need to take a good  
4 hard look at in the state of California is without  
5 throwing out all the current tests we have  
6 available with us today, but recognizing,  
7 especially in the near term, the role that energy  
8 efficiency can play in reducing peak demand, it  
9 may be time to think about some way to give a  
10 bonus or additional amount of credit for energy  
11 efficiency applications, not the programs, but  
12 applications that address critical peak load and  
13 get it offline, or get it moved quickly.

14           It's much the way that we currently look  
15 at demand response programs. Demand response  
16 programs, when you value the best of those  
17 programs, you look at it in terms of when it's  
18 time to push the button, will this keep the lights  
19 on in California. What's the value of that? I  
20 would argue that it's infinite. The, the  
21 economic, our people, if the lights go out in  
22 California, is tremendous.

23           Energy efficiency plays a role in that,  
24 as well. But we will, on the IOU side, do the job  
25 that we're asked to do, which is to manage these

1 portfolios to meet all the goals and expectations  
2 that, that these two agencies set out for us. If  
3 we want to start looking at how we might be able  
4 to focus maybe a little more effort on the  
5 critical peak demand, then I would ask that let's  
6 use this as an opportunity for all of us to work  
7 together collaboratively, IOUs and agencies alike,  
8 to figure out what the right way to do that is  
9 that doesn't throw out, you know, the last ten  
10 years of, of study that quantifies the benefits of  
11 these programs.

12 MS. KENNEDY: I'm sorry, did you answer  
13 Commissioner Geesman's original question?

14 MR. RODRIGUES: I believe, I believe I  
15 did, I hope to your satisfaction.

16 PRESIDING MEMBER GEESMAN: Well, let me  
17 try it again.

18 MR. RODRIGUES: Okay, I'm sorry.

19 PRESIDING MEMBER GEESMAN: I am, I am  
20 concerned that using a high discount rate as  
21 compared to a low discount rate probably skews  
22 your evaluation toward behavioral oriented  
23 programs and away from investment oriented  
24 programs. I don't know if that's the case, this  
25 is not my field, but I, I do pick up a fairly

1 strong difference in perspectives between the  
2 discount rates that the utilities use in  
3 evaluating their programs and which the state uses  
4 in setting standards.

5 I, I will tell you that for the energy  
6 efficiency programs, since as part of that  
7 systematic under-counting of the benefits for our  
8 programs we traditionally have not counted savings  
9 from information, education, and behavioral  
10 activities, despite the fact that we know that the  
11 savings are there. So because of that, I would  
12 say that there is perhaps, if you were to look at  
13 that approach, a concern, and a reasonable  
14 concern, that we would under-fund those sorts of  
15 activities.

16 Now, the truth of the matter is that  
17 energy efficiency is such a tremendous investment,  
18 such a cost effective investment, that we're able  
19 to do the right amount of information, education  
20 and marketing and outreach and behavioral based  
21 activities like energy audits, et cetera, because  
22 the, the hardware driven programs, the resource  
23 programs that actually carry the portfolios.

24 I don't know all the utilities' numbers,  
25 but I know for Southern California Edison the cost

1 effectiveness of our portfolio as a portfolio is  
2 2.76. So we could carry as much of the behavioral  
3 and information and education programs as we  
4 thought we needed to make the investment hardware  
5 related programs successful.

6 You need your mic on.

7 MR. RODRIGUES: Oh, sorry. Yes.

8 Commissioner Geesman, can I take a shot at your  
9 question?

10 I've looked at this question before,  
11 because I've been concerned about it as well, and  
12 I, I think the problem is when we go from a public  
13 goods fund approach to a resource planning  
14 approach where generation supply options have to  
15 go out into the marketplace to raise capital and  
16 they face this cost of capital constraint, I think  
17 that's the place where we really haven't come to  
18 an agreement about how to balance these things.  
19 So let me just give you some facts before I get to  
20 the philosophy.

21 We -- we use a three percent real  
22 discount rate, in some cases we've used four, but  
23 three percent pretty consistently in building  
24 standards. The current equivalent that's being  
25 used in like today's applications is about a six



1       percent real discount rate that the utilities are  
2       using. That's because they're using about a nine,  
3       ten percent cost of capital, and when you take  
4       inflation out it's about a six percent real.

5               Now, the reason for that is that when  
6       the utilities go through a resource planning  
7       process they're under a variety of rules that say  
8       to them when we're comparing these options we have  
9       to use whatever cost of capital we're actually  
10      going to face in the marketplace where we could go  
11      out, for example, and buy a transmission line or  
12      buy a generation plant. So we're going to use  
13      that same rate when we -- when we evaluate energy  
14      efficiency programs. This is the argument that's  
15      made.

16             Whereas for the building standards, we  
17      don't have to go out into the capital markets to  
18      seek funding for customers, for example, to build  
19      a slightly more efficient building, and so we have  
20      always said, and based on what's in the Warren-  
21      Alquist Act, we're going to use the societal  
22      discount rate, we don't need to use the going cost  
23      of money.

24             So there's a conflict between paradigms,  
25      for planning paradigms here, because one is sort

1 of a resource planning paradigm and the other one  
2 is sort of a social building standards paradigm.  
3 The result, I think, is a slight conservatism, and  
4 maybe it's more than slight, but I don't think  
5 there's that effect that you talked about, which  
6 is an important one, which is I don't think  
7 there's an effect that shifts us away from an  
8 investment focus towards a behavior focus because  
9 I haven't been able to see it over time when the,  
10 when these discount rates have changed.

11           There hasn't been a shift, for example,  
12 when we went through a higher inflation period  
13 when they were using cost of capital in the 14, 15  
14 percent place -- or, range, that they shifted more  
15 towards operational. I think the basic difference  
16 is one of being more conservative with ratepayer  
17 money when you shift to this higher discount rate  
18 which the utilities are using right now.

19           Having said all that, I don't, I'm not  
20 sure what the right answer is between these two  
21 paradigms. They just haven't blended yet, and  
22 they do use different discount rates.

23           PRESIDING MEMBER GEESMAN: From the  
24 standpoint of state government, why aren't they  
25 the same? Why, why doesn't the state decision-

1 maker look at the building industry which does  
2 have to go out into the market and raise capital  
3 and pay for all these things, the same as it would  
4 the utility? Or vice-versa. Why doesn't the  
5 state decision-maker look at the utility the same  
6 as it has the building industry and say, you know,  
7 these are social investment choices and we're  
8 going to use a social discount rate, and it's all  
9 resource planning.

10 MR. MESSENGER: I think I agree with the  
11 thrust of your question that it would be better if  
12 they were consistent, and I just think there's  
13 historical reasons why they're different and they  
14 haven't yet been merged.

15 PRESIDING MEMBER GEESMAN: Thank you.

16 COMMISSIONER ROSENFELD: Just, just a  
17 comment for the record. It doesn't solve the  
18 headache, but Gene Rodrigues just quoted Southern  
19 California Edison benefit to cost ratio is 2.6 to  
20 one, which seems to have a lot of safety factor in  
21 it between power plants and conservation.

22 PRESIDING MEMBER GEESMAN: Yeah, but if,  
23 if you're looking at what we have done to the  
24 California ratepayer in passing through fuel costs  
25 that have gone up immensely over the last couple

1 of years, perhaps 2.76 to one is far too generous  
2 and we ought to be forcing the investment into the  
3 sector until we're about 1.3 or 1.4 to one. Maybe  
4 we've undersized the program.

5 COMMISSIONER ROSENFELD: I think that's  
6 exactly right. I was going to make that point,  
7 but thank you.

8 Gene, though, I have one, I don't want  
9 to edit your document in, in public, but for the  
10 record, you have a number of nice spots with  
11 savings in billions of kilowatt hours or  
12 Gigawatts. And I, I believe that the people who  
13 read the IEPR report are probably more inclined to  
14 think of oh, gee, that saves half a percent per  
15 year, or one percent per year or something. I'm  
16 wondering if before you make it formal you could  
17 add some -- at least tell us what the total IOU  
18 Gigawatt hour savings were, and megawatts, so that  
19 we can convert to percent, or maybe you could  
20 actually add a column which makes it a little more  
21 uniform.

22 MR. RODRIGUES: We can certainly do  
23 that.

24 COMMISSIONER PFANNENSTIEL: I have no  
25 questions. But thank you, Gene, it was a really

1       useful presentation.

2               MR. RODRIGUES: Thank you.

3               PRESIDING MEMBER GEESMAN: Yes, thank  
4       you very much, Gene.

5               MR. RODRIGUES: Thank you, Commissioner.

6               PRESIDING MEMBER GEESMAN: Why don't we  
7       try to get the first panel done before our lunch  
8       break, and I, I'd suggest that we break for lunch  
9       at about 1:00 or 1:15.

10              MS. WHITE: Okay. I think we can do  
11       that.

12              MS. GEORGE: This is Barbara George, and  
13       I have a comment and questions.

14              PRESIDING MEMBER GEESMAN: Why don't you  
15       go ahead, Barbara. The panel is setting up right  
16       now, but we can take your comment.

17              MS. GEORGE: Thank you. I wanted to  
18       comment on a couple of, of Mr. Rodrigues'  
19       statements. He mentioned that we should not be  
20       arrogant, but then he went on to say that  
21       California is the best in the country. And the  
22       data that we have been seeing in the energy  
23       efficiency proceedings at the CPUC is that Texas  
24       is actually getting 40 percent more energy savings  
25       per dollar than California. And that is even

1 without considering the exaggerated savings claims  
2 of the utilities.

3 In, in point of fact, there has been a  
4 systematic exaggeration of savings in the past few  
5 years. This is now being rectified because the  
6 CPUC has taken measurements in house, which used  
7 to be controlled by the utilities, that the  
8 utilities are admitting that their accomplishments  
9 from the past couple of years, of 2004 and 2005  
10 programs, are going to be reduced from, in some  
11 cases, the residential program is going to be  
12 reduced by 44 percent to 50 percent on their  
13 savings claims for kilowatt, kilowatt hours and  
14 therms. And special efficiency programs have been  
15 exaggerated by over a quarter, 23, 32 percent.  
16 And, of course, this really impacts whether you  
17 can use efficiency as a reliable resource.

18 These, these reductions have to do with  
19 changes in the, in the -- savings database. They  
20 also have to do with the fact that compact  
21 fluorescent lighting in expressed efficiency in  
22 the, in the small business programs have been  
23 exaggerated by 400 percent. This is now a -- and  
24 this comes from an official evaluation of the  
25 statewide expressed efficiency programs for 2003,

1 and the Edison summer program finally admitted, in  
2 response to our comments, that they had -- that  
3 they were exaggerating CFLs, they had, they had to  
4 reduce them from a claim that they were going to  
5 last for eight years, now they are admitting that  
6 they only last for two years. That's why you get  
7 the 400 percent exaggeration.

8           Additionally, the California program  
9 failed to address the peak, and that's critical  
10 because the peak load, of course, is what drives  
11 the construction of new power plants. And many  
12 parties in the current program, which are  
13 evaluating the next three years for the utility  
14 programs, are pointing out that lighting is 94  
15 percent of the, of the kilowatt hour savings in  
16 the California programs, the facilities are  
17 offering.

18           In Texas, the, the air conditioning,  
19 other -- measures are 65 percent of the program  
20 and lighting is only three percent. Therefore, we  
21 have to build many more power plants and  
22 transmission lines in California to make up for  
23 the fact that energy efficiency is not being used  
24 in a way that would, indeed, reduce our need to  
25 build the supply side resources and to buy the gas

1 and nuclear power.

2 I also want to comment on his statement  
3 that we should have a, we should have a movement  
4 instead of a Mafia. I definitely call it a  
5 movement. The, unfortunately, the utilities have  
6 been given complete control over all programs in  
7 spite of the fact that third parties running  
8 independent programs have been getting more  
9 savings per dollar than the utilities in almost  
10 every residential program, and they were equal to  
11 the utilities in commercial programs in spite of  
12 the fact that the utilities had 30 years to  
13 perfect their programs and, and the third parties  
14 were brand-new. There has only been independent  
15 third party programs running for four years, and  
16 unfortunately, the CPUC decided that they were  
17 still going to give all the control of the  
18 programs back to the utilities.

19 PRESIDING MEMBER GEESMAN: Okay. Gene,  
20 we'll give you one minute to respond.

21 (Parties speaking simultaneously.)

22 MS. GEORGE: -- they are spending \$57  
23 million just to speed up energy savings. There's  
24 no new kilowatts being saved in those programs.  
25 They're just expediting programs. And I think



1       that's a terrible waste of money and shows bad  
2       planning, and it also reflects the fact that these  
3       last few years, the reliability of the savings are  
4       not -- are a problem, because they have not been  
5       correctly measured.

6               PRESIDING MEMBER GEESMAN:   Okay.   Thank  
7       you, Barbara.

8               MR. RODRIGUES:   Thank you, Commissioner  
9       Geesman.   I, I would only recommend that as for  
10      the best way to deal with, with that series of  
11      comments is what you've already suggested that you  
12      are going to do.   To the extent that there are  
13      questions about the viability of the savings, the  
14      robustness of the savings, and the reliability of  
15      the savings and demand reductions for the utility  
16      portfolios, I would recommend to you the tech  
17      market works evaluation of the utility portfolios  
18      which was commissioned by the CPUC by a -- and  
19      undertaken by a third party, taking a look at the  
20      portfolios planned by the utilities.

21              The thing that I think you would point  
22      -- see out of that is, number one, a recognition  
23      of the strength of the process, which was a public  
24      planning process, which all participants were  
25      invited to.   Number two, as I pointed out earlier,

1       that the savings safety factor, if you would, is  
2       very robust in the utility portfolio.

3               And number three, tech market works  
4       itself recognized that even if this list of  
5       horribles were to happen and 60 percent net to  
6       gross reduction were to occur, that there is a  
7       systematic under-counting, although they don't use  
8       those words, of energy savings from other sorts of  
9       activities, information, education, marketing  
10      outreach, codes and standards, things of that  
11      nature, which would certainly make those utility  
12      programs portfolio.

13             As to the issues that were unrelated to  
14      the IEPR, I would just advise everybody --

15             PRESIDING MEMBER GEESMAN:  You don't  
16      need to address that.

17             MR. RODRIGUES:  -- yeah, that the  
18      Commission at the PUC has heard each of those  
19      arguments before and has a full record, and making  
20      decisions based on that.

21             PRESIDING MEMBER GEESMAN:  Thank you,  
22      Gene.

23             Let's go to the next panel, then.  
24      Sheryl Carter, NRDC.

25             MS. CARTER:  Good afternoon,

1 Commissioners. I'm Sheryl Carter, with the  
2 Natural Resources Defense Council. I'll try and  
3 be very brief since we're sitting between  
4 everybody's lunch.

5 Energy efficiency, as we have already  
6 heard, and I think everyone agrees, is our  
7 quickest, cleanest, cheapest energy resource hands  
8 down. It's a win/win for customers, it's a  
9 win/win for our economy and for our environment,  
10 and California's experience over the last 30 years  
11 proves that out, as well as recent policies in the  
12 Energy Action Plan reaffirming it, not to mention  
13 the impressive collection of, of Commissioners up  
14 on the dais today.

15 I think it's important that we take a  
16 step back, as Commissioners Pfannenstiel and  
17 Rosenfeld encouraged us to do this morning, and  
18 look at how incredible what we're doing today  
19 here, today, really is. Not that we should be  
20 arrogant about it. But I work in several  
21 different states on energy efficiency and other  
22 sustainable energy issues, and I can tell you that  
23 we're all here to talk about how to improve the  
24 effectiveness of the most effective energy  
25 efficiency efforts in the country, heck, the

1 world, that that fact is truly amazing. And it's  
2 something that we should recognize as we strive  
3 today to develop ways to become even stronger in  
4 this area.

5 I just, I'm going to focus on four main  
6 points today. The first is the mere fact that  
7 even after 30 years of investments, albeit waxing  
8 and waning ones as, as Mike's slides showed  
9 earlier, you could carry those ups and downs back  
10 through 30 years of our experience here in  
11 California. But despite that, the fact is there's  
12 still an incredible amount of cost effective  
13 potential, it really proves that there will  
14 continue to be new technologies, new ways of  
15 achieving energy savings. Because of new  
16 innovations these opportunities are not likely to  
17 ever cease.

18 We just need to make sure that we keep  
19 working to find them and to implement them. If we  
20 do that, we should be able to accomplish our long-  
21 term goals here.

22 The second point is likewise, there will  
23 be a continued need for program investments and  
24 for codes and standards because of inherent market  
25 failures, most of which can only be mitigated and

1 not eliminated because of the very nature of our  
2 economy. While great -- while it's a great thing  
3 to strive for, because of continued innovations  
4 and market barriers, we shouldn't kid ourselves  
5 into thinking that we're going to be able to  
6 eliminate, at least in the near and mid-term, the  
7 need for voluntary programs, codes and standards.

8 Third, we need to strive to include the  
9 whole state in these policies, even if the methods  
10 for implementing them may differ, as in the case  
11 of consumer owner utilities. While there are some  
12 real outstanding examples of consumer owned  
13 utility energy efficiency programs and savings  
14 levels -- SMUD has always been a leader in the  
15 state -- we have found that overall, it isn't a  
16 consistent record. Most aren't doing independent  
17 measurement and verification, which is really  
18 crucial for energy efficiency to be considered a  
19 resource in the state. And the savings levels are  
20 definitely not at the proportionate level as the  
21 goals established by the CPUC.

22 We need to do more to work with the  
23 consumer owned utility community to overcome the  
24 barriers to full implementation of the all cost  
25 effective energy efficiency first policy.

1                   Fourth, as we move forward in the debate  
2           over what the structure of the industry should  
3           look like, we must be very careful not to  
4           jeopardize what we have accomplished here and have  
5           in our sights to accomplish through energy  
6           efficiency in the future. We must ensure that all  
7           load serving entities in the state share the  
8           responsibility for achieving these goals no matter  
9           what model we end up with.

10                   Just a little bit on the last 30 years.  
11           We heard a lot about the last five years of  
12           accomplishments, but I still think it's very  
13           useful to, to review what we have accomplished in  
14           the state.

15                   Our investments in energy efficiency  
16           programs and improvements in building and  
17           appliance efficiency standards over the last 30  
18           years has enabled California, as Commissioner  
19           Rosenfeld said, to hold per capita electricity use  
20           essentially constant while the rest of the  
21           nation's per capita electricity use increased by  
22           nearly 50 percent. This is significant. We've  
23           saved more than 10,000 megawatts of peak demand,  
24           about 20 large power plants, about 35,000 Gigawatt  
25           hours each year, equivalent to about 14 percent of

1 California's energy consumption.

2 COMMISSIONER ROSENFELD: You said while  
3 the rest of the nation went up by 50 percent.

4 MS. CARTER: Uh-huh.

5 COMMISSIONER ROSENFELD: But actually,  
6 50 percent increase was for the United States as a  
7 whole, including New York and California. If you  
8 take out those states and look at the rest of the  
9 United States, it went up by 75 percent.

10 MS. CARTER: You, you are correct. And  
11 I was just trying to keep it conservative, as  
12 we've been doing today. But you're right, it's  
13 even more impressive than, than I originally said.

14 We've also increased California's  
15 inflation adjusted economic output per unit of  
16 electricity consumed over 40 percent, while the  
17 rest of the nation increased by only eight  
18 percent, demonstrating that the, the economic  
19 growth need not be accompanied by proportional  
20 increases in power consumption, and I think that's  
21 a fact that more and more people are recognizing  
22 throughout the United States because of  
23 California's example.

24 Our most recently adopted energy  
25 efficiency standards for buildings and appliances

1 and the aggressive goals established by the PUC  
2 have already been talked about here today, so I  
3 won't go over those further.

4 In terms of market barriers, my  
5 understanding is we're going to hear a  
6 presentation about these issues later on today,  
7 but just a little bit about those.

8 The, the evidence of market  
9 imperfections that lead to under-investment in  
10 energy efficiency has been compiled in recent  
11 years by the National Research Council of the  
12 National Academy of Sciences, by the U.S.  
13 Congress' Office of Technology Assessment, by the  
14 National Laboratories, and the National  
15 Association of Regulatory Utility Commissioners,  
16 among many others. So these are well established  
17 principles.

18 There are many explanations for  
19 individuals' and businesses' almost universal  
20 reluctance to make what appear to be relatively  
21 lucrative energy efficiency investments, given  
22 reasonable estimates of the cost of capital they  
23 face by consumers. Decisions about efficiency  
24 levels are often made by those who will not be  
25 paying the electricity bills, such as landlords or



1 developers of commercial office space. Sometimes  
2 what looks like apathy about efficiency merely  
3 reflects inadequate information or time to  
4 evaluate it, as anybody who's gone to replace a, a  
5 refrigerator that's just broken down, or a water  
6 heater, well knows, and most people use an  
7 entirely different discount rate for these  
8 investments.

9 One thing, one finding made by a NARUC  
10 report really brings it home for me. This is a, a  
11 two-year payback customer paying an average rate  
12 of seven cents a kilowatt hour can be expected to  
13 forego energy efficiency measures with costs of  
14 conserved energy of no more than .9 cents per  
15 kilowatt hour. That means that energy prices  
16 would have to increase eight-fold to overcome the  
17 gap that typically emerges in practice between the  
18 perspectives of investors in energy efficiency and  
19 production, respectively.

20 I just bring that up because one of the  
21 major questions that we are supposed to be  
22 discussing today, going to be discussing later,  
23 is, you know, how can we eliminate the need, or  
24 reduce the need for these programs, and we need to  
25 recognize in, in moving through, that these

1 barriers do exist. And unless we can eliminate  
2 those barriers, we're going to need to mitigate  
3 them through programs and codes and standards.

4 Successful implementation of the  
5 municipal utilities' energy efficiency programs is  
6 vital to the realization of California's energy  
7 efficiency goals, as well as our global warming  
8 goals. There is an urgent need, we believe, for  
9 substantial readily available information about  
10 the impacts of public benefit investments by the  
11 consumer owned utilities. As Sylvia discussed,  
12 we've, we've been having problems getting complete  
13 and consistent information, and we really need  
14 this information to evaluate where we are as a  
15 whole state since the consumer owned utilities do  
16 make up about 25 to 30 percent of the state.

17 It's clear from a review that we did, a  
18 sampling of a handful of, of northern and southern  
19 California consumer owned utilities, that overall,  
20 energy efficiency targets and achieved savings are  
21 now lagging well behind those of the state's  
22 investor owned utilities. Energy saving targets  
23 for the state's energy investor owned utilities  
24 are now more than double the levels that had been  
25 achieved through system benefits investments

1 alone.

2 To our knowledge -- and, and they're  
3 also fully integrating energy efficiency with  
4 long-term procurement. To our knowledge,  
5 California's publicly owned utilities aren't  
6 currently integrating energy efficiency into their  
7 energy resource procurement, with some notable  
8 exceptions. We really need to, I think, step up  
9 efforts to work with the consumer owned utilities  
10 to identify any barriers that might be standing in  
11 the way to fully implementing our energy  
12 efficiency policy in California, and put more  
13 effort into getting more consistent and complete  
14 information about what's going on in terms of, of  
15 savings and investments moving forward.

16 And finally, any restructuring of the  
17 energy industry in California, there are a couple  
18 of different models being talked about and I won't  
19 go into those specifically, but we need to make  
20 sure that under any new model that we go into for  
21 the energy industry in California, that we're able  
22 to preserve the ability for entities to make long-  
23 term investments in energy efficiency programs.  
24 If, if we don't do this, we're going to be leaving  
25 it up to the market again and we're going to see

1 yet another dip in, in energy efficiency  
2 investments. And, and I think the best thing for  
3 the state is to continue a high level of  
4 consistent investment moving forward.

5 Just a couple of comments on the measure  
6 related questions that were given to us for this  
7 workshop. We need to be careful not to focus  
8 solely on savings per dollar spent. Cost  
9 effectiveness is really important and critical.  
10 We need to make sure, though, that we have  
11 comprehensive long-term measures, so a sole focus  
12 on the dollars per kilowatt hours spent could lead  
13 us to focus on near-term savings at the expense of  
14 really important comprehensive programs and create  
15 lost opportunities.

16 In that vein, cost effectiveness is very  
17 important, but it needs to be, we need to continue  
18 to look at it on a portfolio-wide basis. Some of  
19 the discussion earlier points out that there are a  
20 number of programs that we can't easily peg energy  
21 savings to, and we need to make sure that these  
22 are an integral part of the portfolio, and we can  
23 do that by making sure we apply cost effectiveness  
24 on a portfolio-wide basis, and not program by  
25 program.

1           So finally, we believe we'll be able to  
2       accomplish our goals in the long term as long as  
3       we continue to tap into the new technologies and  
4       practices. We think that the integration that was  
5       talked about earlier between the PIER program and  
6       as well as the, the codes and standards on the  
7       other end as bookends to these programs, are  
8       really -- really critical, and we need to work to  
9       continue to mitigate the market barriers.

10           We shouldn't forget our successes. We  
11       have accomplished a great deal, and we need to  
12       make sure we preserve these successes and our  
13       ability to, to do more in the future. Thank you.

14           PRESIDING MEMBER GEESMAN: Sheryl, I  
15       believe I heard you say that you felt the  
16       utilities, the investor owned utilities were  
17       appropriately integrating energy efficiency into  
18       their procurement activities. Was, was I clear on  
19       that?

20           MS. CARTER: Well, while there is always  
21       room for improvement, because that's what this  
22       workshop is about, very definitely, integrating  
23       energy efficiency, because of the policies set out  
24       by the state, as a resource and looking at it as a  
25       resource for their long-term planning and

1 procurement, this is something that we don't see  
2 in other areas of the country at all.

3 PRESIDING MEMBER GEESMAN: So do you  
4 have any, any structural changes that, that you'd  
5 like to see in the way they, they do integrate  
6 efficiency into procurement?

7 MS. CARTER: I don't, I, I mean, I think  
8 that there are incremental changes that need to --  
9 and improvements that continue, need to continue  
10 to be made. More fully integrating staff in the  
11 utilities, for example, the energy efficiency  
12 staff, with the, the procurement staff, and those  
13 efforts, which, which is starting to happen, is we  
14 think the right direction to go, and will ensure  
15 energy efficiency continues to be looked at as a  
16 resource and not just a, a set aside program  
17 that's separate and has to be integrated later.

18 PRESIDING MEMBER GEESMAN: How would you  
19 incorporate energy efficiency considerations into  
20 CPCN decisions on transmission projects?

21 MS. CARTER: Well, in addition to making  
22 sure that we're pursuing all of the cost effective  
23 energy efficiency that we can in the total  
24 portfolio, we've been doing quite a bit of work  
25 with the Bonneville Power Administration, who has a

1 program to, that, that is now integrating the  
2 consideration of cost effective alternatives  
3 including targeted energy efficiency, demand  
4 response, distributed generation, and other  
5 alternatives to transmission, or into transmission  
6 planning.

7 And in a lot of cases, what they've  
8 found is that they still do need the transmission  
9 line, although in some cases what they've found is  
10 congestion on a particular line can be alleviated  
11 through these targeted measures, and it can either  
12 negate the need for an upgrade or, or delay it,  
13 saving customers a lot of money.

14 PRESIDING MEMBER GEESMAN: They, they  
15 address that in a planning context, though, don't  
16 they, as opposed to individual case by case  
17 decisions?

18 MS. CARTER: Actually, they're doing it  
19 on a case by case basis.

20 PRESIDING MEMBER GEESMAN: Oh, okay.

21 MS. CARTER: It's, it's an interesting  
22 model to look at.

23 PRESIDING MEMBER GEESMAN: Thank you.

24 COMMISSIONER PFANNENSTIEL: I just want  
25 to observe that your, the points that you made

1       about market barriers and imperfections I think is  
2       really points very well made, and I hope that  
3       further in this workshop, as well as other  
4       considerations, that's really what we need to  
5       focus on. Let's identify those market  
6       imperfections, and by identifying them let's try  
7       to find some ways of overcoming. Some we will not  
8       be able to overcome, there's a certain amount of  
9       inherent laziness in us all, I, I assume.

10               But I do think that if we can decide  
11       whether it's a matter of information, availability  
12       of information, rapid response to information  
13       needs, trying to find different very specific ways  
14       of overcoming each of those, maybe we can put some  
15       of our energy efficiency funds specifically into  
16       overcoming the market barriers, by which then we  
17       can free up some money that we don't necessarily  
18       have to put into, to incentive programs.

19               COMMISSIONER ROSENFELD: I'm wondering  
20       if you can be a little more specific, Sheryl. You  
21       talked about a certain tendency to go for the  
22       immediate gratification over a short term, rewards  
23       in the portfolio versus longer term investments.  
24       And I'm wondering if you can give some, give some  
25       examples of where you think we're sliding in our



1 longer term investments.

2 MS. CARTER: Well, I, I don't know that  
3 we're necessarily -- I can't give any specific  
4 examples because I didn't mean to say that we were  
5 doing that now. But we have, we have done it in  
6 the past, and we -- with the, with the focus  
7 solely on the, you know, dollars spent per  
8 kilowatt hours saved, we risk sliding back there  
9 again.

10 What I'm trying to make sure that we do  
11 is maintain a balance in the portfolio that  
12 encourages the pursuit of comprehensive programs,  
13 that meld in longer term payback measures with  
14 short term payback measures.

15 COMMISSIONER ROSENFELD: What was really  
16 difficult in the past, and we didn't have this  
17 nice long three-year planning cycle -- I mean,  
18 this, this whole hearing is supposed to be how can  
19 we, as, as Commissioner Pfannenstiel just said,  
20 how can we tune up our work. And so I'm sorry to  
21 be repetitious, but if, if we're really signing  
22 things with five year or ten year paybacks, it'd  
23 be, it'd be nice to have you -- if I could  
24 understand the specific problems, I would be more  
25 comfortable here.

1 MS. CARTER: I, I think it's more of a  
2 measurement issue. I mean, it certainly has  
3 helped that we've moved to a three-year planning  
4 cycle, and, and actually on, on a 20-year cycle in  
5 terms of, of long-term goals. But I think it's  
6 more of a measurement issue in terms of what you,  
7 in the decision-making process, when you determine  
8 what programs are in and what programs are out,  
9 and, and you also give the utilities a signal in  
10 terms of what kinds of goals they have to meet,  
11 you set certain measures to be achieved.

12 If you, if you put too much emphasis on  
13 some or others, you're going to incent certain  
14 kinds of programs over others, and I think that  
15 was just my point, that too much of an emphasis  
16 strictly on dollars per kilowatt hour saved could  
17 lead to, you know, shorter term investments and  
18 less comprehensive programs.

19 So it was, it was more of a caution than  
20 a, you know, we're doing this wrong. I just, and  
21 I was responding to one of the specific questions  
22 that was given to us for the workshop.

23 CPUC COMMISSIONER KENNEDY: You know,  
24 some of these concerns are, are coming out in the  
25 process we've set up which includes some peer

1 review mechanisms with stakeholders at the, at the  
2 table, just like we, we noticed that the critical  
3 peak pricing -- I mean, critical peak savings not  
4 necessarily adequately addressed in the way that  
5 we structured the program. This is not a fault of  
6 the utilities, this is the way we've structured  
7 it, and that's the way they made it go. So it  
8 gives us a signal that we have to go back in and  
9 alter our goals and our, our incentives for the  
10 utilities in order to get the result we want,  
11 which is to address that issue.

12 The same is true when we look at where  
13 the, where the, when they put in their plans on  
14 June 1st, we looked at the projected savings and  
15 where they're coming from. When you see such an,  
16 such an enormous increase and emphasis in  
17 lighting, you know, that would raise a question,  
18 is that the, is that the most cost effective long  
19 term, or is that a short term way for the  
20 utilities to meet, to meet that goal.

21 So it's a, we're not necessarily doing  
22 anything wrong just yet, but these are signals  
23 that we have to pay attention to. And I think  
24 what Sheryl pointed out is one that, a lesson we  
25 have to keep reminding ourselves of, because we

1 will fall back into the let's, let's have some  
2 tangible goals now, some tangible, easy measurable  
3 goals now instead of the bird in the, the two in  
4 the bush. And we'll hurt ourselves.

5 PRESIDING MEMBER GEESMAN: Why don't we  
6 go to our second panel member, Cynthia Mitchell,  
7 from TURN.

8 MS. MITCHELL: Good afternoon. I hope  
9 to keep you not too long. I've got about 15  
10 minutes of prepared comments. I wanted to say at  
11 the outset that TURN is incredibly heartened by  
12 the CEC and the CPUC embracing energy efficiency  
13 as the first floating order through the Energy  
14 Action Plan. And TURN is 110 percent behind this  
15 2006-2008 portfolio process. Our, our interest is  
16 strategic energy, energy efficiency investments  
17 that are cost effective, verified and sustained,  
18 and work within that least cost/best fit framework  
19 that you have been developing over the last year  
20 or two.

21 I have to say that it's an incredible  
22 privilege for me to be here today. I live in  
23 Reno, Nevada, and as a professional in this field  
24 for many years, working outside of California, I  
25 have turned to California innumerable times for

1 insight and knowledge and advice, and if I could  
2 follow up on what Commissioner Pfannenstiel said  
3 about market barriers and we're all a little bit  
4 lazy sometimes, I have never found anyone in  
5 California lazy, whether it's with your  
6 commissions, whether it's with your staff, whether  
7 it's with your utilities, the program advisory  
8 group, program review group process, has been  
9 amazing, for me professionally a challenge to keep  
10 up with.

11 Let me give you a little bit of  
12 background on myself. I'm as old as dirt when it  
13 comes to this process. I cut my eyeteeth on  
14 energy policy and utility regulations with the  
15 OPEC oil embargo. That summer, when I graduated  
16 from high school, I started sitting in the utility  
17 hearings, Utah Power and Light and Mountain Fuel  
18 Supply, because I thought they were fun.

19 I continued to do that for the first  
20 four years of my undergraduate degree at the  
21 University of Utah. I worked in a variety of ways  
22 through the then really strong network that was  
23 laid down through the Lyndon Johnson years of the  
24 Community Action Association, did a lot of work on  
25 lifeline utility rates, helped in a consumer

1 advocate's office set up in Utah, TURN. At that  
2 time, Sylvia Siegal was our mentor and TURN was  
3 the first full-fledged consumer advocate office,  
4 you know, in the country.

5 I met up with Amory Levins and Hunter  
6 Levins right at that time as well, back when Amory  
7 had his top shirt button buttoned all the time and  
8 this big bush of hair, and electric typewriters in  
9 the Salt Lake Tribune Review office, and Amory  
10 would hold little workshops where there'd be just  
11 round circles and, you know, there'd be 10, 12  
12 people there.

13 I immediately could see the power and  
14 potential of what Amory's message was of end use  
15 analysis for energy efficiency, and that you had  
16 to go right to end use analysis of energy  
17 efficiency to look at your categories of use of  
18 electricity and then the various measures in  
19 pieces of equipment and, and appliances, and you  
20 had to be able to sort that out and compare that  
21 against the, the demand and energy requirements on  
22 utility systems, that there is a methodology and a  
23 process that would allow you to put energy  
24 efficiency in as an equivalent and sustained and  
25 verified resource.

1           In 1982, I moved a little further west  
2   to Nevada, and started working with John  
3   Wellinghoff and some others when the Nevada  
4   Consumer Advocate's office was set up. And that  
5   was a tremendous privilege, as well. As you know,  
6   John Wellinghoff is being considered as a FERC,  
7   our next FERC Commissioner, and working under him  
8   was incredibly fast-paced and challenging. I went  
9   through the whole PURPA series, rate proceedings  
10  on cost of service rate design. Nevada did least  
11  cost planning and statute regulation back when it  
12  was least cost planning prior to IRP.

13           In 1990, when my first child was born, I  
14  decided to stop working fulltime and stay home,  
15  and went into national consulting. That was a  
16  wild trip. I worked as a expert witness  
17  throughout the country in about 12 or more states  
18  for about six, seven years, doing IRP training,  
19  IRP procedural -- components, and I evaluated  
20  utility resource plans, supply side, demand side,  
21  but mostly on demand side, for, for many, many  
22  years across the country.

23           I also ran a, a DOE NACUCA, your  
24  National Consumer Advocate Association, IRP  
25  training project, and I wrote a manual on it, and

1       then I'd go into states and evaluate their  
2       statutes and, and regulations and what was  
3       happening to the utilities.

4               I dropped out of working during the  
5       competition deregulation wave, one, because I  
6       didn't get it, I didn't understand how it was  
7       going to work, and number two, I had little  
8       babies, little children at home and it seemed like  
9       a good time to be mom. And I started working with  
10      TURN in 2000, when you implemented your public  
11      good charge, and it's been a steady increase in,  
12      in workload ever since. I've also continued to  
13      keep my hand in some regional activities, Nevada  
14      energy policy with efficiency in renewables and,  
15      and such.

16             My first slide that's up here, I took  
17      the stakeholder perspective of energy efficiency  
18      policies from a resource procurement perspective,  
19      and I've listed three topics, or three areas that  
20      I want to cover with you. And I want to say that  
21      the end result of my talk is a homework assignment  
22      that TURN is pursuing, which is to get at that  
23      undersized investment that you spoke of,  
24      Commissioner Geesman, that is related to critical  
25      load, which Gene Rodrigues mentioned. And TURN is



1 working now, just as of last week, with the  
2 utilities on realizing what we need to do to take  
3 what are some pretty good portfolios in front of  
4 us for the '06-'08 period, that address what  
5 Commissioner Kennedy mentioned, which is a, we  
6 think an over-dominance on lighting and not enough  
7 attention to critical load.

8 Go to my first -- how do I do this,  
9 Sheryl? Thank you. Okay. This slide -- and do  
10 you have the packets here? Okay. This is a  
11 situation you know better than I do, which is the,  
12 the reserve margin constraint that you're facing  
13 in southern California. It's going from bad to  
14 worse in terms of forecast one in two days and  
15 forecast one in ten days.

16 Next slide is northern California. A  
17 much better condition here. You have adequate  
18 reserve margin requirements throughout the, the  
19 period shown here, except you start to dip down  
20 maybe 2007-2008, depending on what type of, of  
21 critical weather conditions, temperature  
22 conditions that you might have.

23 The point of, of these two slides is  
24 when you look at the demand conditions on the  
25 electrical infrastructure in California, it's all

1 about peak electric consumption. Peak electric  
2 consumption is the critical feature, and the weak  
3 point on your California infrastructure. And I'll  
4 just take you to a quick peek at the back of my  
5 comments. Not just the, the stakeholders and not  
6 just the Commission, but the utilities recognize  
7 this, as well. Mr. Fohrer, executive with  
8 Southern California Edison, in his GRC testimony  
9 for 2006, he talks about how you've got two  
10 combined factors. You've got this steady, or --  
11 steady state in per capita consumption in  
12 electricity in California, and then you have the  
13 increasing penetration of air conditioning use,  
14 and what you've got are essentially sort of  
15 spiraling or decreasing utility system load  
16 factors because of this, this -- peaked condition.  
17 And this is evidenced in what's happening with you  
18 reserve margins.

19 The next slide, please. My point here  
20 is, number two on page two, if you're following on  
21 the handout, that peak consumption is growing more  
22 rapidly than average annual consumption, and you  
23 have a situation where peak demand's growing at  
24 about 2.4 percent and average annual energy  
25 consumption's growing at about two percent. And

1       that may actually be conservative, and data I'm  
2       not sure on the peak demand point. I think this  
3       is 1999 or 2002 basis.

4               But this is the start of some analysis I  
5       started working on last week, and this shows  
6       Edison, PG&E and San Diego's load factors over  
7       time, and I haven't been able to get the data  
8       response yet from Edison, so I just have one data  
9       point that I got over the weekend. But what you  
10      see here is a trend where -- and this is without  
11      energy efficiency, okay, incorporated in -- what  
12      you see here is a trend.

13             PG&E's load factor's at around 55  
14      percent. They were at 56 percent in 2000, now  
15      they're at 55 percent for 2008, so they, they've  
16      lost some. San Diego, this is I think huge.  
17      They've gone from, you know, about 64 percent load  
18      factor in 2000, now they're at 56 percent for  
19      2008.

20             Next slide. This is from the KEMA-  
21      XENERGY potentials analysis, 2003, the 2003  
22      report, they did it 2002-2003. I just love this  
23      chart, or, or figure. You don't know how many  
24      times I've, I've referenced this and, and returned  
25      to this. But this shows the demand systemwide,

1 statewide, on California. And the, the first  
2 little dark area you have up there is residential  
3 residual. And then look at the next three. That  
4 first tan or brown/gray, that's residential air  
5 conditioning load. The white then is commercial  
6 air conditioning load, and then that next black  
7 bar is commercial interior lighting. Okay.

8           So what you see there from almost 50  
9 megawatts down to about -- I mean Gigawatts, 50  
10 Gigawatts to about 35, 34 mega -- Gigawatts, that  
11 differential, that amount is what is, is driving  
12 your system peak. And you've got, you know,  
13 you've got a system peak, daily peak from about,  
14 you know, it starts really ramping up at 8:00,  
15 9:00 a.m., 10:00 a.m., and goes on until the, you  
16 know, through the afternoon. But you've got this  
17 really hugely critical area at -- what, what is  
18 that -- 2:00 o'clock to 5:00 o'clock.

19           And one other thing I want you to know  
20 about this graph, or this figure. There's no  
21 residential lighting load shown here. Residential  
22 lighting load is so small in terms of demand on  
23 summer days that it's folded into one of the  
24 residential miscellaneous categories.

25           The next, this next chart goes to -- or

1 slide goes to the two points that I've got on page  
2 four, and the first one being that the strategic  
3 least cost/best fit end uses from a demand  
4 perspective, okay, that's what I'm focusing on, I  
5 think that's what's the missing component so far  
6 in our 2006-2008 portfolios, from demand  
7 component, are those end uses that can increase  
8 overall capacity utilization and lower peak loads  
9 through the deployment, deployment of low load  
10 factor, high critical peak saving measures.

11 Now, I wish I could say that I made up  
12 that language, but it is from the, the  
13 Commission's, the CPUC's energy efficiency policy  
14 manual, policy rule number 2.5, and it directs the  
15 program administrators to develop portfolios for  
16 2006-2008 that demonstrate that they will  
17 aggressively increase overall capacity utilization  
18 and lower peak loads through the employment of low  
19 load factor/high critical peak savings measures.

20 Okay.

21 And so what I've shown here is end use  
22 equivalent load factors. Now, I have some of this  
23 data in my office where I've calculated it  
24 specifically for each utility across the end uses  
25 and measures, and so over the weekend I just did

1 a, a really rough aggregation of this. But what I  
2 want you to see is that residential space cooling  
3 is, has a very, very low load factor, okay, and  
4 it's, it's highly coincident with system peak.  
5 Commercial space cooling starts to be a little bit  
6 broader at 30 percent. Then you see residential  
7 lighting, commercial lighting in the 60 to 50  
8 percent range, which then if you go back to those  
9 load factors that I had for you from the  
10 utilities, you know, where we've got 50, 55  
11 percent system load factor, you see that  
12 residential lighting and commercial lighting are  
13 right in with the system load factors.

14 And the commercial space cooling starts  
15 to be one of those low load factor critical use  
16 end uses, but residential space cooling is, is  
17 right on the money in terms of the Commission's  
18 definition in the policy rule.

19 No, not yet. Thank you. And, and then  
20 the peak demand savings potential, this is from  
21 the KEMA-XENERGY potential study, and the  
22 residential space cooling and the residential  
23 lighting, those ranges of 55 to 67 percent and 11  
24 to 17 percent of savings potential by those  
25 customer categories, those are utility specific,

1 and then the commercial space cooling and  
2 commercial lighting, that's system-wide data that,  
3 that KEMA-XENERGY calculated.

4 So that is, I've gotten you through my  
5 first section, the demand conditions on the  
6 electrical infrastructure. Now, with our hat on  
7 as energy efficiency policies from an IRP  
8 perspective, I want to take you to my second  
9 section, which begins on page 5, and I want to  
10 give you a quick overview of the California  
11 electric IOU portfolios, some proposed portfolios  
12 that are filed on June 1st. And I want to give  
13 you a perspective on those portfolios as a  
14 procured resource. Okay.

15 And the first item here is, addresses a  
16 risk assessment of projected savings, and that's  
17 the utility's projected savings to what I've  
18 called likely to occur, or verified and retained  
19 savings. And you've seen lots of data this  
20 morning showing that the utilities' projected  
21 savings are going to exceed target and the  
22 utilities have, you know, a, a margin of error in  
23 not only their Gigawatt but their megawatt hours  
24 of projected savings above target.

25 And if you go down the chart that I have

1       there to right below the heading bold line, where  
2       it says percent of target, and working left to  
3       right, with PG&E, for example, they're projecting  
4       over the three years to be at, you know, 105  
5       percent of their annual energy target, and only 90  
6       percent of their megawatt target.

7               As you go right, look to the right,  
8       Edison brings that up a bit. They're shooting  
9       about five percent above target with Gigawatt  
10      hours and megawatts. And then San Diego really,  
11      really takes it high with a, a protected margin  
12      there of, you know, 120, 130 percent.

13             Now, I have done a sensitivity, and this  
14      sensitivity also is in the, the program review  
15      reports of the, the program review groups, the PRG  
16      reports for Edison and PG&E, because I'm, TURN is  
17      a PRG member on that, and I developed this and  
18      presented it to my fellow PRG members. They  
19      adopted it, and endorsed it in those two reports.

20             And then what I've done here is I've  
21      carried that analysis on over to San Diego. I was  
22      not on the San Diego PRG. And let me tell you  
23      what I've done. I, this is a fairly conservative  
24      risk assessment. One big adjustment on demand and  
25      one big adjustment on energy. The one big



1 adjustment on demand is that the utilities counted  
2 their projected residential lighting savings as  
3 demand savings, peak demand savings. Okay. I  
4 interpret the Commission's targets on energy and  
5 demand to be a peak demand number. Okay.

6 The utilities are interpreting it  
7 differently, and this is not a blame game at all.  
8 This is, this is more, more -- this is, this is  
9 homework that you need to give us to, to get this  
10 straightened out, and fast.

11 But anyway, if we're talking about this  
12 as procured resource, you do not count residential  
13 lighting as peak demand savings. If you go back  
14 to that chart on page 3, item number 3, that I, I  
15 just love this, I can't even remember the first  
16 time I saw one of these. I mean, it was years  
17 ago, I said oh, boy, somebody's done the analysis  
18 and got the end use data plotted out.

19 Anyway, remember, residential lighting  
20 is not coincident with your, your summer daily  
21 peak in any significant way. You do have a lot of  
22 residential energy, kilowatt hours, in lighting,  
23 but it's, it's largely off peak. And Bill  
24 Pennington was the one that brought the data to  
25 the table from the CEC report or study analysis, I

1 think from 2002, that finds that only about 10  
2 percent of residential lighting is coincident with  
3 your peak period.

4 So the first adjustment, going back to  
5 this chart, the first adjustment, and these are  
6 the, the two red boxes and then the gold or yellow  
7 box, is I netted out the residential -- I netted  
8 out 90 percent of the residential lighting savings  
9 from the projected peak demands, okay. And you  
10 can, you can see what it does. It takes all of  
11 the utilities down below target, and I don't know  
12 how I did this, but all three of those boxes  
13 really should be red, because sitting her this  
14 morning going over some numbers, the, the 94  
15 percent, that's supposed to be 44 percent.

16 And so what I will do is get a corrected  
17 copy of this, and I'll explain in a minute why for  
18 San Diego do they go from 130 percent coverage  
19 down to 34 percent when you take out residential  
20 lighting. Well, I'll go ahead and tell you why.  
21 Why hold a secret, right?

22 It's because half of their total  
23 portfolio is screw-in CFLs. Half. And all of the  
24 CFLs are attributed to the residential class.  
25 We're going to talk about that in a minute.

1           Then I did a conservative adjustment on  
2     the Gigawatt hours and it has to do with the net  
3     to gross ratios. I think Gene and maybe Mike  
4     Messenger referred to that we've got old and  
5     outdated net to gross ratios, and yes, the tech  
6     market works report demonstrates that when you  
7     conduct a sensitivity of using more realistic net  
8     to gross ratios, it, the utilities are still in  
9     the ballpark on cost effectiveness, and that's  
10    great. But I dropped the net to gross ratios just  
11    ever so slightly. I took them down to 75 percent,  
12    and they're at 80 percent right now for  
13    residential and almost 100 percent, 96 percent in  
14    the commercial class, and I've got that explained  
15    here and it's also in the record in TURN's June  
16    1st -- June 30th comments.

17           But you can see what it does on, on the  
18    energy targets. And I'm much less concerned about  
19    that on the energy targets than I am about what  
20    happens to the, the peak demand. And I'm not  
21    saying that we've got to resolve what net to gross  
22    ratio to use, but because we have portfolios that  
23    are highly dominated by lighting, because lighting  
24    has been a measure, particularly in CFLs that have  
25    been heavily marketed, heavily incented in

1 California, it's really critical from a risk  
2 assessment, if you want to be dealing this as a  
3 procured resource, to be really careful about some  
4 of these underlying variables.

5 There's other variables here pertaining  
6 to the, the lighting estimates that, that should  
7 be looked at, as well. And it's all, all part of  
8 a lot of discussion in the, the PRG groups.

9 This next chart takes you to, then,  
10 adding in the effect of the utilities' energy  
11 efficiency programs to their load factors. And  
12 this is data from PG&E and San Diego, and I  
13 haven't gotten the data from Edison yet, and when  
14 I do I'd like to be able to get that to you.

15 So go to PG&E and there's the without  
16 energy efficiency, and you see in the far right-  
17 hand column that the percentage change to their  
18 load factor is negligible for the last eight  
19 years. It goes down by six-tenths of a percent.  
20 Now, this is really striking. With energy  
21 efficiency, PG&E's load factor is going to go from  
22 say 52 percent in 2004 down to 45 percent in 2008.  
23 It's going to drop 12 percent with energy  
24 efficiency. We are eroding system load factors  
25 with the current proposed portfolios.

1           And then with, with San Diego, there's  
2   not as much as of a, of a differential. Their  
3   load factor, you know, their load factor really  
4   drops without energy efficiency by 7 percent.  
5   Then with energy efficiency, it'll drop by  
6   another, another one percent, .8 percent.

7           So I really am interested in getting my  
8   hands on the Edison data to, to see where Edison  
9   is going overall with load factor over time, and  
10   then what happens with their portfolio with energy  
11   efficiency.

12           The next slide is, addresses how the  
13   utilities' portfolios are balanced on two end use  
14   categories, space cooling and lighting, relative  
15   to the potentials, the potential analysis of KEMA-  
16   XENERGY from 2002 to 2008. And this is, this is  
17   very interesting to me from the perspective of the  
18   Commission's directives of we're going dig broad  
19   and we're going to dig deep. Okay. No stone  
20   unturned, we're going to get everything on the  
21   table in the state of California that's cost  
22   effective.

23           And so if this was a treasure hunt,  
24   you'd say well, I'm going to head off in the  
25   directions where I know that there is -- well, I

1       could say, coming from Nevada, the mining state,  
2       you're going to go where you think there is mine-  
3       able resource and you're going to dig there, and  
4       you're going to hope to go broad and deep there  
5       versus going off on, you know, a vein that maybe  
6       doesn't have much pay-out.

7               So PG&E, Edison and San Diego, the first  
8       column, two columns, are the savings potentials  
9       out of KEMA-XENERGY, and then the next two columns  
10      are what the two are proposing. And what we have  
11      going on here is really like a, a flip-flop, or an  
12      inverse of what I think needs to have happen.

13             I'm going to focus on residential,  
14      because even though there's imbalances with  
15      commercial in terms of where the potential is and  
16      what the utilities' proposed emphasis is, it's not  
17      near, it's not quite -- well, it's, it's not bad.  
18      And the, the really dramatic imbalances is in the  
19      residential category.

20             With, with space cooling, the first  
21      category with PG&E, KEMA-XENERGY said 55 percent  
22      of the residential category savings -- and  
23      remember, again, residential is a significant  
24      portion of the savings -- 55 percent of those  
25      demand savings are to be had in space cooling.

1 Now, PG&E has said we're going to get 7 percent of  
2 our residential category savings out of space  
3 cooling. KEMA-XENERGY said less than 20 percent  
4 of residential category savings are in lighting.  
5 PG&E is saying we're going to get almost 90  
6 percent of our residential category's demand  
7 savings in lighting. And, and the trend goes on  
8 down.

9 It's striking to me that of the  
10 potentials by residential category, that San Diego  
11 has the largest potential, percentage potential at  
12 almost 70 percent, and they have the, the smallest  
13 projected savings at, at one percent.

14 The next, this slide addresses the  
15 screw-in CFLs as a percentage of the utilities'  
16 proposed portfolios. And these, the percentages  
17 shown here for megawatt and Gigawatt hour, are the  
18 percentage of savings in the entire portfolio,  
19 total portfolio, that are projected or, or  
20 proposed from screw-in CFLs.

21 And so here, here this is where you see  
22 that data of why does, why does San Diego go from,  
23 you know, 130 percent coverage on their demand  
24 margin, demand forecast of projected, why do they  
25 then drop down to 44 percent. Well, it's because

1 half of their portfolio is screw-in CFLs. And I  
2 am not anti-screw-in CFL. I have screw-in CFLs in  
3 my house, in my office. I also have a stack in my  
4 laundry room full of -- not full, but with a  
5 handful of CFLs that I have taken out, CFLs that  
6 have not fit, and I go through periodic waves  
7 where I decide I'm going to have every light bulb  
8 in my house just the highest efficiency. I go out  
9 and buy them, I get them installed, and then  
10 there's this gradual movement of many of them  
11 being unscrewed, or replaced back with  
12 incandescents, because of color quality and, and  
13 brightness.

14 So CFLs are wonderful, but they're a  
15 different type of resource than, say, a  
16 refrigerator or a motor, or even an air  
17 conditioner. You have a lot of uncertainties with  
18 persistence, with retention, and then even with  
19 just hours of operation it's a really, it's a real  
20 conundrum to try and get good data on hours of  
21 operation. When somebody takes a CFL home are  
22 they putting it in a closet, or are they putting  
23 it in, you know, the bathroom? So, so this, this,  
24 in terms of my, my background and training of  
25 energy efficiency as an equivalent and comparable



1 resource to offset supply side resources raise,  
2 raises a flag.

3 And my last section is some policy  
4 observations. And the first one I just mentioned  
5 is that I think that we have a, a huge risk in  
6 planning for peak reserves right now, and that,  
7 that if we're going to do it through energy  
8 efficiency we need to address that risk and, and  
9 manage that.

10 The, the second point is that providing  
11 for infrastructure for these high peaks that swing  
12 by 60 percent is a huge economic hardship on  
13 ratepayers in the state, and this is where I've  
14 got Mr. Foyer's quote from Edison's GRC.

15 The, the next point on number three, on  
16 page 8, that further erosion of already creating  
17 utility system load factors through ratepayer  
18 financed energy efficiency is bad policy, that's  
19 obvious.

20 The next point, allowing critical peak  
21 load to go virtually unchecked ensures that not  
22 only system infrastructure costs will continue to  
23 spiral upwards, but that the residential customers  
24 will bear the brunt of cost responsibility. And  
25 this is where I want to conclude with just a

1 thought, not so much about economic efficiency,  
2 but also about distributional equity.

3 When we talk about distributional equity  
4 we largely focus on, you know, if you have X  
5 number of good charge firms and dollars, the  
6 residential class should get so many and the  
7 commercial class should get so many. That's not  
8 the distributional equity I'm talking about here.  
9 Distributional equity here is that all customers  
10 should be afforded the opportunity to reduce their  
11 contribution to the utility procurement costs  
12 through energy efficiency programs and activities.  
13 And failure to do so means that, in this situation  
14 of California, where you have critical peak  
15 growing more rapidly than baseload consumption,  
16 and you have portfolios that evidenced by San  
17 Diego is worsening that not great load factor, and  
18 then by PG&E taking a not great load factor and,  
19 and really stripping it out, and then with Edison  
20 we don't know where we are yet, the residential  
21 class is going to pay for this.

22 They're going to continue to have that  
23 load that Mr. Foyer in the, the GRC spoke of,  
24 which is they're going to continue to have this  
25 steady state on energy per capita consumption,

1 we're going to continue to have these, these  
2 little peaks.

3 Thank you, and I didn't look at the  
4 clock and how long I talked, and I apologize.

5 PRESIDING MEMBER GEESMAN: No, you've  
6 done fine. I want to thank you very much for your  
7 comments. I, I did have a couple of questions on  
8 your load factor data.

9 Do you know, have those numbers been  
10 temperature normalized?

11 MS. MITCHELL: I don't know. I, I will,  
12 I'll send a follow-up data request to the PG&E  
13 and, and San Diego and ask them that.

14 PRESIDING MEMBER GEESMAN: And did you  
15 have any earlier than 2000 load data, load factor  
16 data?

17 MS. MITCHELL: No, but I, I would think  
18 we could plot that in there.

19 PRESIDING MEMBER GEESMAN: I, I'd be  
20 interested in anything that you were able to come  
21 up with here.

22 MS. MITCHELL: Okay.

23 PRESIDING MEMBER GEESMAN: I, I've asked  
24 our staff to take a look at it, and it's a  
25 remarkably complex question from their standpoint,

1 but I'd be very interested in --

2 MS. MITCHELL: Where do you want it to  
3 go back to? Do you want 1990?

4 PRESIDING MEMBER GEESMAN: If, if it  
5 could be, if it could be gotten in 1990.

6 MS. MITCHELL: Okay.

7 PRESIDING MEMBER GEESMAN: I'd also like  
8 a consistent temperature normalization if that's  
9 possible, as well.

10 MS. MITCHELL: Okay.

11 PRESIDING MEMBER GEESMAN: I, I will say  
12 I think the general direction --

13 MS. MITCHELL: That's a good point.

14 PRESIDING MEMBER GEESMAN: -- of the  
15 line that you're drawing is, is very plausible.  
16 Our early data shows it jumps around a lot, and I  
17 don't want to bias it one way or the other with,  
18 with a temperature normalization that's not  
19 consistently applied --

20 MS. MITCHELL: Well, I do have -- the  
21 data that I used here is, I do have an annual.  
22 And I just tried to pick, you know, drew points.  
23 But yes, when you look at the annual for the two  
24 utilities that I have, you know, bumps around.

25 PRESIDING MEMBER GEESMAN: I'd

1 appreciate it very much.

2 MS. MITCHELL: Okay.

3 PRESIDING MEMBER GEESMAN: Thank you.

4 COMMISSIONER PFANNENSTIEL: Your, your  
5 concern with the peaks and the critical peaks, and  
6 specifically the needle peaks, is, of course,  
7 something we all share.

8 And, and you're looking at this all from  
9 an energy efficiency standpoint. Do you, what is  
10 you feeling about demand response programs, then,  
11 that would be specifically designed to address  
12 those needle peaks?

13 MS. MITCHELL: I, I think they're great.  
14 I think certain energy efficiency changes  
15 categories and certain energy efficiency measures  
16 even have an edge on demand response. For  
17 example, residential air conditioning load, if you  
18 make that more efficient, then when -- if it has a  
19 load factor of 10 percent, very, very small, very  
20 coincident with peak, it's almost like a demand  
21 response resource, but even better in terms of  
22 it'll keep being there again and again and again.  
23 You won't even have to call on it.

24 The other thing about that for  
25 residential air conditioning load is that class,

1       that customer class, as you know from the demand  
2       response proceedings and workshops, that one's a  
3       harder one to bring demand response technologies  
4       down to that customer class in an economic basis.  
5       So if we went after, as a homework assignment,  
6       critical load, and I think you can do -- I think  
7       you're absolutely on the right track with demand  
8       response for your larger customer loads, and I  
9       think there is a time and place to start bringing  
10      that into the residential class, as well. Okay.

11               But take residential air conditioning  
12      load and say we're going to make that our  
13      equivalent demand response with a, a higher level  
14      of certainty and possibly a lower overall cost  
15      than what you have to buy demand response in  
16      commercial/industrial.

17               COMMISSIONER PFANNENSTIEL: Thank you.

18               COMMISSIONER ROSENFELD: And I'll make a  
19      comment on that. I, I don't see that as  
20      alternatives. Clearly, if it pays to go into a  
21      SEER 13 instead of a SEER 12, which the courts say  
22      it does, we, we should do that. And in this state  
23      it probably pays to IEERs at high temperatures.  
24      That's assuming the customer always keeps his or  
25      her house at 72 degrees.

1           Demand response is, is often something  
2       different. It says 99 percent of the time we'll  
3       go in for efficiency, but one percent of the time  
4       when the system is stressed, we'll go buy a little  
5       discomfort from you to keep the lights on. And I,  
6       I just don't see that they fit in the same  
7       economics, and I don't see how you, why you don't  
8       want to do both.

9           MS. MITCHELL: I don't mind doing both,  
10      because I harken back to what was the precursor to  
11      demand response, which was -- well, in the  
12      residential class, which was air conditioning load  
13      management or conditioning cycling. Same, same  
14      concept. I, I don't have a problem with doing  
15      both.

16           My limited understanding of demand  
17      response, moving it down to the residential  
18      sector, has been that the relative economics in  
19      terms of the cost of the meters relative to the  
20      load availability to do the demand response,  
21      demand response of price -- it's my understanding  
22      from TURN that there's a, that they think that  
23      there's a, a disconnect there. So I have not been  
24      involved in that aspect of demand response in  
25      California.

1                   But I'm fully supportive of load  
2   interruption of residential air conditioning loads  
3   as, as another tool in the tool kit. I think  
4   what's desperately needed, though, in the  
5   residential sector is to bring down all of  
6   residential load by a big chunk, the air  
7   conditioned load, and, and have that on a  
8   sustained and verified basis. And that, you know,  
9   thank goodness for the new SEER 13s. What we need  
10   to do next is get on with code compliance and get  
11   some aggressive utility intervention programs on  
12   the quality installation.

13                   One of the things that we're finding in  
14   California in the last two years is that maybe  
15   only half of all your air conditioning units are  
16   operating at their nameplate efficiency. The, the  
17   rampant problems with air conditioners running  
18   improperly and, and creating more needle peaking  
19   because they're not charged properly, they don't  
20   have proper air flow, and then the biggest,  
21   biggest one being the, I understand, the, the  
22   ducting, the need to do, to seal that is what I  
23   think is homework, you know, we, we should be  
24   going right away, at least in the energy  
25   efficiency proceedings.



1                   COMMISSIONER ROSENFELD: I have one  
2 other question about -- I'm a little surprised  
3 today, we keep talking about saving energy and  
4 saving peak as two separate goals. And some years  
5 ago we invented time dependent valuation of  
6 electricity, which I thought was supposed to solve  
7 that problem so that we, we actually get higher  
8 prices to peak times. And then we have a one  
9 parameter theory that we, we go out and, as far  
10 out to the conservation and supply curve, this  
11 would make sense.

12                   I, I'm a little surprised. This, this  
13 may be a question to both you and to Sheryl. The,  
14 the word time dependent valuation just hasn't come  
15 up today at all as a solution to how you  
16 compromise between peak and energy. Does either  
17 of you have a comment on that?

18                   MS. MITCHELL: There's, there's two or  
19 three matters that I think the, the stakeholders  
20 and the utilities and the CEC and CPUC staff have  
21 as priorities, tweaks that really need to be  
22 straightened out. And one of them has to do with  
23 the time dependent avoided cost that we have.

24                   What you've done in the last couple of  
25 years with moving from average avoided cost to

1 time dependent avoided cost is huge, and the E3  
2 calculator and the E3 methodology is great. What  
3 we're finding, though, and it's interesting  
4 because you have, you know, a procedure, and we,  
5 we set, we go through very substantive categories  
6 sort of theoretically, and then we go into an  
7 application, and then now we're finding with the  
8 avoided cost that we need to, to come back to it.  
9 Because what's happening, it, it's capturing and,  
10 and correctly evaluating about 90 percent of  
11 what's out there, but our avoided cost time  
12 dependent method, and then the E3 calculator was  
13 never designed, nor was it intended to reflect,  
14 first off, the cost to society of additives and  
15 the societal cost of reliability, that's just not  
16 on the, the radar screen. Okay.

17 So with demand response pricing, I  
18 assume that you're using something that goes  
19 higher than the avoided costs that we're working  
20 with in energy efficiency, okay. Well,  
21 residential air conditioning, it has such a narrow  
22 load factor, such a small load factor that it  
23 almost gets, it gets thrown out, too, of the  
24 model. And you take a, you take a, a CFL light  
25 bulb, and you take residential air conditioning

1 efficiency, and you run the TRC test on them, and  
2 I'd be glad to give you a, a short handout that we  
3 have that was developed out of the PAG and PRG  
4 reports with PG&E on this.

5 This is actually PG&E's own data that  
6 shows when you run the E3 calculator on those two  
7 measures, air conditioning has a, a small but  
8 passable TRC, and the lighting is huge. Okay. So  
9 it's, you know, three, 3.30 TRC. And then we  
10 have, in terms of the energy policy manual and the  
11 EM&V protocols, we have right now what is really a  
12 two dimensional performance metric. It's, we have  
13 net benefits and energy targets, okay. And the  
14 ratio between the, the demand and energy targets  
15 are such that it's really more just energy targets  
16 than demand targets. And we've talked about some  
17 various ways to, to fix that.

18 So, we have an avoided cost methodology  
19 that doesn't give full valuation to reliability,  
20 and then what I'll call really super peak,  
21 critical peak costs, okay. It's just outside of  
22 the bounds of, of the model. Then we have  
23 performance metrics that are largely two  
24 dimensional, net, net benefits, the TRC ratio, and  
25 the energy targets. And then we have these big

1 energy targets.

2 The utilities have -- this, this has,  
3 and I don't want to speak for them, but I, I hope  
4 I'm correct to say that this has largely driven  
5 them to going after portfolios that are, A, the  
6 most cost effective, and then, B, energy  
7 dominated. And so when Commissioner Geesman spoke  
8 of the under-sized, that maybe we've under-sized  
9 the investment, I think that we have relative to  
10 critical load.

11 MS. CARTER: Just to add a little bit to  
12 that. I mean, the model obviously needs tweaking,  
13 and Gene brought up, mentioned of, you know, extra  
14 credit for critical -- pricing that's being  
15 discussed. But we should be really -- this is  
16 another balance issue, again. We should be really  
17 careful not to discount the value of overall  
18 demand savings as well, because while critical  
19 peak, while the peak is extremely important and I  
20 share the concern over managing it, so are the,  
21 the long term energy savings and demand savings.

22 And we are going to need new baseload  
23 power as well, that's a couple of years further  
24 out than the peak power, but it is a very real,  
25 you know, looming need. And we're looking at

1       some, you know, pretty potentially dirty  
2       technologies out there to fill that need, and the  
3       more energy efficiency can supplant that, the  
4       better for California and for the country.

5               So again, this is, I want to stress this  
6       is another one of those balance issues that we  
7       need to be careful not to throw out one piece and  
8       go in the other extreme.

9               PRESIDING MEMBER GEESMAN: I think  
10      that's a good point, and certainly to the extent  
11      that many of our programs over the longer term are  
12      oriented to reduction of greenhouse gases, it's, I  
13      think, a fairly compelling point. But we've been  
14      so preoccupied by very severe operational problems  
15      in the last several years that we've fixated on  
16      the peak. How would you strike the balance?

17              MS. CARTER: Well, I think continuing to  
18      look at, you know, demand savings, megawatt  
19      savings, the way that, that the utilities have,  
20      but also include instead of throwing that measure  
21      out and, and replacing it with Cynthia's analysis,  
22      just look at that in addition. And, and really  
23      take into account, I think the extra credit, you  
24      know, issue that, that I think Gene and, and the  
25      utilities and, and Karen and, and the CEC are

1 discussing, is a real interesting one. And you  
2 can do something like that without getting rid of  
3 the value from the other types of programs at the  
4 same time.

5 PRESIDING MEMBER GEESMAN: Bill.

6 MR. PENNINGTON: Thank you. I wanted to  
7 respond to Art's question about why isn't TDV  
8 causing us to get the right answers here. And,  
9 and I personally think that there are glitches in  
10 the goal reporting, or reporting against goal  
11 rules that have been set for the utilities that  
12 are causing that problem and are overpowering the  
13 TC avoided costs calculations.

14 And I think there needs to be more work.  
15 I, I think it's a very important problem to, to  
16 resolve. I'm seeing, I'm seeing measures related  
17 to residential air conditioning that intuitively  
18 ought, ought to be getting high priority within  
19 the programs that are finding it difficult to  
20 demonstrate cost effectiveness, both the --  
21 overcoming the really problematic implementation  
22 problems of residential air conditioners that  
23 Cynthia mentioned, and also seeing residential new  
24 construction programs struggling to be able to  
25 demonstrate cost effectiveness even when they're

1 getting good savings on peak is a dilemma. I  
2 don't, you know, there's something broken, I  
3 think, with the calculus.

4 COMMISSIONER PFANNENSTIEL: So this is a  
5 modeling issue? This is a, a time dependent  
6 valuation modeling issue? Is that what we're --

7 MR. PENNINGTON: No, I don't, I don't  
8 believe that the avoided costs are the problem.  
9 I, I think instead there's other reporting against  
10 goals rules kinds of problems that are --

11 MS. MITCHELL: That's really the, the  
12 first threshold issue, and Mike Messenger's the  
13 one to discuss that with more, or Pennington, and  
14 then sort of the secondary issue is what we're  
15 seeing in the avoided cost. And as Gene had  
16 mentioned, I think there is the need to -- between  
17 the goals, the targets and the avoided cost, to  
18 say wait a minute, our performance metrics right  
19 now are just two dimensional and we have much more  
20 of a three dimensional or multi-dimensional. And  
21 one of the things that TURN has recommended is  
22 that we add in a, a metric of critical peak.

23 COMMISSIONER PFANNENSTIEL: Gene.

24 MR. RODRIGUES: Yes. This is an issue  
25 that we've all in the energy efficiency community

1       been grappling with for quite a while now, and I  
2       think it's a very interesting and important issue.  
3       I would suggest there are really two things you  
4       need to look at.

5               The first is I wouldn't characterize it  
6       as a, a modeling problem. It's really a question  
7       of recognizing the limitations of different kinds  
8       of modeling. Don't let the numbers tell you what  
9       to do. Use numbers so that you can exercise  
10      judgment and exercise it wisely. And in that  
11      regard, there is a second issue here that you need  
12      to look at as well.

13             Sometimes we get caught up in the  
14      percentages, here's the potential and here's the  
15      amount of activity in the market, in today's case  
16      talking about HVAC. Well, one of the things we  
17      have to recognize is, is outside of this sort of  
18      exercise there's a real world outside, and the  
19      real world tells you also that convincing  
20      residential consumers to switch out pad mounted  
21      air conditioners is not something that they're  
22      willing to do, you know, on a just right now  
23      basis. It creates a significant need for capital  
24      investment on their part. Quite frankly, the, the  
25      penciled out benefit to the residential consumer



1       isn't as appealing to them as other strategies  
2       which, which tend to attack the air conditioning  
3       market when the consumer is really ready to make a  
4       change, which is usually at a point in time when  
5       you've got either a contractor there for a tune-  
6       up, and/or the air conditioner needs to change.

7               Then the final thing along the lines of  
8       kind of that, that real world look at how much can  
9       be done. Honestly, what we ought to be looking at  
10      isn't potential or economic potential or technical  
11      potential. It's, it's whatever the maximum  
12      reliably achievable potential is, and that takes  
13      an exercise of judgment, as well, as to what you  
14      can really get in the marketplace.

15             But, but, long story short, be careful  
16      that when we do the analysis and look at the  
17      numbers, it's not just that we're not just driven  
18      by the numbers, but understand that energy  
19      efficiency has a part within a larger portfolio,  
20      which is what one of the things that I think that  
21      Sheryl was trying to point out as well, and Art's  
22      question definitely went to, which is when you  
23      look at how to attack the residential air  
24      conditioning market in the state of California,  
25      you must look to demand response programs and

1 energy efficiency programs working side by side  
2 and together.

3 MS. MITCHELL: I, I appreciate and agree  
4 very much with what Gene is saying, and I wanted  
5 to, before we break for lunch, make sure that  
6 we're clear on a few things.

7 I am not advocating, nor is TURN  
8 advocating that we go from a energy based  
9 portfolio to a critical peak portfolio, and I  
10 wanted to focus today on what are the, you know,  
11 the critical demand conditions on, on your  
12 infrastructure. Sheryl's point about generation  
13 down the line being baseload, I agree with that as  
14 well. When you look at total cost, the, the  
15 largest cost that California over the next, say,  
16 five and ten years, is going to face with  
17 incremental infrastructure is in, it's my  
18 understanding, distribution and transmission, then  
19 generation, because your infrastructure is sized  
20 to peak and we've got growth of existing load and  
21 then infilling of new load within your urban  
22 areas, and you're going to have to go back and  
23 push distribution and transmission out.

24 The other thing is that to go after the  
25 baseload we need to be focusing on some of the

1 8,760 hour efficiency opportunities, and that gets  
2 very much at the residential and construction  
3 market which Bill Pennington brought up, which is  
4 falling out. Also, at the vampire loads that Bill  
5 Pennington brought up, those are the hospital and  
6 such, computer electronic loads that are on, you  
7 know, 24/7. The problem with saying in your mind  
8 that, you know, residential and commercial  
9 lighting is going to knock out baseload, remember  
10 that the load factors on, on those are about 50  
11 percent, so you, you're only halfway there.  
12 You're getting at incremental load, you're not  
13 getting at your baseload. So we're still not  
14 there on where we need to be in terms of avoiding  
15 those, those baseload pollutants.

16 What Gene said about HVAC, I agree with  
17 completely. I would never advocate an HVAC  
18 program where you're knocking on doors trying to  
19 get people to change out their particular air  
20 conditioning unit while it was still, still  
21 running. California has 600,000 central air  
22 conditioning units sold into its market annually.  
23 When you're at the SEER 10 to a SEER 13, you're  
24 looking at a one to two kilowatt peaker unit  
25 being, being moved into the market with each one

1 of those, those units.

2 Now with the SEER 13 standard, that's  
3 great. We need to do two things. We need to make  
4 sure that consumers that are in an income pinch  
5 are not holding on to their old dogs, okay. But,  
6 so we need to find some inducement to go ahead and  
7 get those units changed out when they're at the  
8 end of their useful life, maybe through financing  
9 programs, bill financing versus rebates, when then  
10 also gets at one of the largest areas that you  
11 mentioned, Commissioner, that's just huge.

12 I mean, we, you know, we obviously have  
13 more opportunities than we have dollars, so how  
14 can we leverage those dollars further. One is to  
15 what Bill talked about with the codes and  
16 standards. The next is to move away from, you  
17 know, cash rebate incentives to, to financing.  
18 We, I hate to say it, we're a credit card society.  
19 What, what we need to do with those 600,000 air  
20 conditioning units is the financing so that people  
21 don't hold on to a dog.

22 But we need to have an immediate  
23 statewide comprehensive program that adds a value  
24 to those new SEER 13 units, and the value would be  
25 a quality installation and duct sealing program,

1       okay. You train the contractors, but more  
2       importantly, what was never done in this state, is  
3       give the contractor the incentive. HVAC  
4       contractors are paid on a per project basis. They  
5       don't get to charge, you know, the, the hourly  
6       wages of electricians and plumbers. The reason  
7       why you never get an air conditioning unit  
8       properly installed or running in this state is  
9       because you, you go in, you go out as quickly as  
10      possible. The California new compliance standard  
11      is, is estimated to have about a 25 percent  
12      response or compliance rate unless we -- well, but  
13      that, that's what you're going to be getting.  
14      You're going to get 25 percent of your 600,000 one  
15      to KW units a year installed properly unless we  
16      get active and aggressive utility intervention.

17               MS. WAGNER: Hi. My name is Patty  
18      Wagner, and I'm the Director for Energy Efficiency  
19      and Demand Response at San Diego Gas and Electric,  
20      and also for Energy Efficiency at SoCalGas. I  
21      just wanted to make a couple of comments to make  
22      sure that you weren't left with the impression  
23      that we were ignoring HVAC in San Diego.

24               I'd like to encourage you, Cynthia, to  
25      take a look at our third party solicitation. I

1 think most of you know that what we have filed so  
2 far is 80 percent of our portfolio. We've also  
3 identified there's 20 percent of our portfolio  
4 that will go out to third party bid. And of that  
5 20 percent we've allowed space for innovation, but  
6 we've also allowed, we've also identified targeted  
7 areas. And based on all of the things that Gene  
8 mentioned about the difficulties in the HVAC  
9 market, we've had a lot of lengthy discussions at  
10 our PAG, and we decided this is something a third  
11 party might do better than San Diego Gas and  
12 Electric. So we've included that as a targeted  
13 opportunity in our third party bid. So we're not  
14 excluding it.

15 One other comment I wanted to make.  
16 When you look at San Diego's service territory, we  
17 have 140,000 air conditioners that are in the  
18 inland sun where people are actually using them.  
19 The other 200 plus, about 215,000, they're on the  
20 coastal zones, and like Gene said, those people  
21 are not going to be replacing those air  
22 conditioning units anytime soon. So we are  
23 addressing those particular customers with our  
24 demand response program, because we believe they  
25 are good candidates for cycling off during peak

1 times.

2 So, just wanted to let you know we're  
3 not excluding it, and I think when you see the  
4 final portfolio once the bids are in, you'll see a  
5 little bit different picture in San Diego.

6 MS. MITCHELL: Thank you for that. And  
7 what I'd like to be able to do is I will pull  
8 those specifically and add that as footnotes to  
9 this, and I'll also include a footnote that  
10 clarifies that the data that I am citing here on  
11 the end use analysis is for your total portfolio,  
12 and it's my understanding that you've incorporated  
13 all the savings that you project to achieve from  
14 third party as well as IOUs. So that already has  
15 incorporation what you're estimating or  
16 guesstimating to achieve in HVAC versus, versus  
17 lighting.

18 I, I think we're talking the same issue  
19 from, from different directions. And I understand  
20 that San Diego does have a relatively low air  
21 conditioning load compared to on the other two --  
22 the other thing that I'll do is the -- energy  
23 number where I showed that they, for their  
24 residential category, project out 67 percent of  
25 the potential will be from HVAC, I'll put the

1        numeric values in there as well, so the Commission  
2        can see the actual megawatt amount that, that --  
3        megawatt amount of, of HVAC savings.

4                PRESIDING MEMBER GEESMAN:  Does anybody  
5        in the audience feel that we shouldn't go to  
6        lunch?

7                COMMISSIONER PFANNENSTIEL:  If you, if  
8        you value your life.

9                (Laughter.)

10               PRESIDING MEMBER GEESMAN:  Yeah, why  
11       don't we come back at 2:30.

12               (Thereupon, the luncheon recess  
13       was taken.)



## 1 AFTERNOON SESSION

2 PRESIDING MEMBER GEESMAN: Let's go back  
3 on the record and reconvene.

4 MR. PRUSNEK: Do you, do you want me as  
5 the moderator to make a brief comment?

6 PRESIDING MEMBER GEESMAN: Absolutely.  
7 Jump right in to Panel Two.

8 MR. PRUSNEK: Okay. Did everybody get  
9 their handouts?

10 The second panel is going to be on the  
11 topic of suggestions for program improvement,  
12 something that, that I know we at the CPUC are  
13 constantly looking to do, and I know the CEC,  
14 through the IEP -- IEPR will be proposing some  
15 suggestions even back to the CPUC.

16 So looking forward to this, because as  
17 you know, we constantly are -- we're not perfect,  
18 we're constantly trying to better our successful  
19 programs -- 95 percent perfect.

20 So, just some ground rules for this  
21 second panel. We want to keep the presentations  
22 to about ten minutes. Make brief intros to  
23 yourself, but keep those short. And then we're  
24 going to try to engage and do some lively Q and A  
25 after all the presentations.

1           If you can, hold your comments until  
2 afterwards, but if you feel the need to make a  
3 question in the middle, go right ahead.

4           With that, we'll introduce Bill Boyce,  
5 from Sacramento Municipal Utility District.

6           MR. BOYCE: Hello. I'm filling in today  
7 for Jim Parks as the Acting Manager of SMUD's  
8 Energy Efficiency Research Group.

9           I'm going to start off with a couple of  
10 charts that maybe address a little bit of the  
11 issues from this morning, and then we'll power  
12 through some other stuff and get to the lessons  
13 learned and some of the recommendations we've had.

14          Going over our 30-year history, and I  
15 just kind of wanted to show this chart to show  
16 that some interesting things have happened in  
17 SMUD's energy efficiency program over the years.  
18 Namely, in 1990, shutting down Rancho Seco really  
19 necessitated us getting into a large energy  
20 efficiency program and taking that on up to AB  
21 1890, where things basically were starting to get  
22 pared down in order for the deregulation movement.  
23 And since that point in time, things have been  
24 slowly creeping back up. But it shows you what  
25 can be done when, when you have to.

1 Overall, that was fed by General Manager  
2 David Freeman. Conservation power plant  
3 philosophy when we were trying to meet 100 percent  
4 of the load of the 913 megawatts, to date we've  
5 only gotten about a third of that way, but it  
6 shows you that, you know, significant things can  
7 be done. The other factor that kind of feeds in,  
8 it was primarily done through capital expenditures  
9 at that time, and emphasis was on KW versus KWH.

10 Transition towards AB 1890 primarily was  
11 taking a look at the competitive pressures, and,  
12 and one of the things we like to look at there is  
13 our overall spending has been a little bit more  
14 than the state requirements, 3.7 percent of '94  
15 revenues. And energy efficiency itself has  
16 averaged 2.6 whole for EE on a stand-alone basis.  
17 But in taking a look at regulatory compliance  
18 towards goals, internally the philosophy pretty  
19 much shifted away from KW towards KWH.

20 I bring this up with regards to the  
21 modern proceedings that SMUD has been following,  
22 the joint CEC/PUC proceeding, very closely.  
23 Commissioner Kennedy send a letter to our general  
24 manager, Jan Schori, very early on, asking for our  
25 support, and we've been supporting it ever since.

1 And primarily, the three proceedings that you see  
2 there are what we've been attending.

3 Primarily, right now we're showing a lot  
4 of interest in the M&E portion to make sure that  
5 our accounting processes for energy efficiency  
6 match up with what the state is developing now.  
7 We did sign on to the NRDC proposal. Some of the  
8 other areas that are somewhat related with regards  
9 to climate change, we're very strong supporters of  
10 climate change. Jan herself is supporting the  
11 advisory group meeting over at the Energy  
12 Commission today. And also, along with some of  
13 the other state initiatives, we have recently  
14 performed our own advance metering infrastructure  
15 study and business case analysis. So we're pretty  
16 much up to speed with what's been going on and the  
17 bigger picture.

18 Our program philosophy, and getting into  
19 what we have seen works. Basically, from our  
20 perspective, we have to support our board  
21 policies. I have a whole 'nother presentation on  
22 that that we won't get to today, but suffice it to  
23 say there's about seven key board policies, key of  
24 which includes, you know, competitive rates,  
25 customer satisfaction, environmental protection.

1 One of the other ones we're very proud of is we  
2 actually have a RD&D policy to support our RD&D,  
3 recognizing its importance in the overall mix of  
4 having a robust energy efficiency program.

5 Obviously, the munis' benefits to  
6 customer classes are very important, and we always  
7 strive for high customer satisfaction.

8 Market transformation for us, we  
9 recognize that being small we really cannot affect  
10 that, and so we do a lot of partnerships at the  
11 regional and national levels. As mentioned  
12 earlier today, work with CEE. We also work with  
13 Energy Star to try to affect that to project a  
14 larger impact in bringing that back to Sacramento,  
15 then to get the benefits.

16 What programs have excelled. I just  
17 kind of want to show these. A lot of these are  
18 talking more about hard to reach customers, more  
19 customer focused than metric focused I think is  
20 the overall message here.

21 What have we learned? I think what  
22 we've learned really, going back to that 1990 ramp  
23 up in energy efficiencies, if your board and, and  
24 senior management want things to happen, they can  
25 make it happen. So having very strong executive

1 management and public support are very, you know,  
2 very very important in setting that tone and  
3 philosophy.

4 One of the other things, flexibility to  
5 meet customer needs. Now, there has been a  
6 downside to flexibility that we've found is if we  
7 ramp and down incentive levels on certain programs  
8 during the year, we lose basic cognizance with the  
9 contractor community and, and some of the third  
10 parties that we use, so they don't really know  
11 what's going on. So we like to have flexibility  
12 with programs, but we've got to show some  
13 constraint.

14 One of the other things more on a local  
15 level, I think Gene kind of talked about the need  
16 to have localized energy efficiency partnerships.  
17 And one of the things we've really strove to do on  
18 our more successful programs is getting all the  
19 stakeholders involved in the community, from the  
20 retailers, the contractors, manufacturers, all  
21 those types, getting them together collectively  
22 have made for the best, strongest programs.

23 We've already talked about working with  
24 the regional and national efforts. The other one  
25 I want to put here, strong RD&D. We really use a

1 lot of RD&D to basically develop new technologies,  
2 take a little bit more risk, also research the  
3 technologies to make sure they're of good quality  
4 before we start incentivizing them in our  
5 programs.

6 We've worked on a lot of program linkage  
7 of when can we transition technology from an RD&D  
8 sense into a program, and it, it doesn't  
9 necessarily sound tough to do that, but knowing  
10 what the proper maturity level is before you  
11 transfer the technology into the program is very  
12 much key.

13 Cover a couple of things that we have  
14 down that haven't worked. I talked about the  
15 changing incentive levels. I talked about RD&D  
16 being important. We have had instances where poor  
17 quality product and poor contractor quality have  
18 been damaging to the programs. I think one of our  
19 programs had a bad batch of CFLs one year, and  
20 basically we got a lot of customer push-back on  
21 that.

22 One of the aspects of a muni, we're,  
23 we're fairly flat and any sort of complaints  
24 typically get back to our board, and we get phone  
25 calls pretty much directly right away to deal with

1 issues. So that comes with prompt decision-making  
2 and flexibility to deal with the problems.

3 Upcoming challenges. Obviously, as  
4 everybody's struggling here, surpassing the Title  
5 24 standards. Incorporating environmental value  
6 streams into the programs. And I, I talked about  
7 climate change, criteria pollutants, also energy  
8 security. We see some things coming down the road  
9 that are actually more shift away from fossil  
10 fuels to electricity will be, you know, making it  
11 harder to make some of those energy reductions  
12 across the board. Maintaining local control, once  
13 again, to support our customers. And then  
14 addressing the goals which we have now.

15 Summary, and then I want to get into a  
16 couple of quick issues that are based off of some  
17 of the dialogue this morning.

18 We've been a strong supporter of energy  
19 efficiency by choice. Even by choice, we've  
20 chosen to exceed the state requirements,  
21 particularly from AB 1890. We really strive for  
22 customer satisfaction in all our programs. We  
23 really beef up our community environmental  
24 protection, and an example of that is criteria  
25 pollutant reduction. Myself, I carry a personal



1 commitment for my yearly evaluation to reduce NOx  
2 emissions in the Sacramento area by 20,000 pounds.  
3 And various staff members throughout the district,  
4 you know, carry personal goals for their community  
5 that we feel make a strong difference.

6 And the last board up there. We've been  
7 very selective in participating in those regional  
8 and national market transformation efforts across  
9 the country to have a larger impact.

10 Some of the things I noticed from this  
11 morning, I'll bring up, outside of the regional  
12 and national efforts.

13 Transition to the new technologies I  
14 think is going to be important here. At SMUD,  
15 we've been really trying to take a look more at  
16 the HVAC technologies. In an RD&D sense we  
17 probably are trying out about four different  
18 technologies currently right now. Some of the  
19 other technologies we've gotten to, such as system  
20 tuning, actually our project is to take a look to  
21 make sure that can we develop a red/green status  
22 light to let a homeowner know that his HVAC is  
23 operating within the proper boundaries, so they  
24 have a quick check where they can monitor their,  
25 their energy usage themselves. Are they in the

1       sweet spot.

2               The RD&D policy itself I think is also  
3       very important, and the fact that our board has  
4       noticed how much of a strong player RD&D will be  
5       in making those goals happen over the next decade.

6               So from that aspect, I think, you know,  
7       trying to have a, a robust program all the way  
8       across the board, trying to meet the customer  
9       needs, and, once again, customer satisfaction is  
10      the, the one thing that we strive for more on a  
11      different sense, versus necessarily focusing on  
12      metrics.

13              MR. PRUSNEK: Thank you, Bill. Is there  
14      any questions for Bill?

15              Okay. I, I have some, but I'll hold  
16      them off until all the panelists have completed.

17              The next panelist is Wally McGuire, from  
18      Flex Your Power.

19              MR. MCGUIRE: Well, thank you. Thank  
20      you for the opportunity to be here today.

21              In an attempt to keep it short, what  
22      I'll do is try to summarize some of my main points  
23      and not get into the specifics, presuming that  
24      there'll be a discussion later on.

25              The first question that was posed to

1 the, to the panelists was review of recent results  
2 from utility and agency sponsored programs. That  
3 triggers two of what I think are the most  
4 important points I could make, and one of them is  
5 a full discussion, which has been discussed a lot  
6 today, on the home measurement evaluation. I  
7 understand how critical it is, particularly if  
8 you're rewarding the utilities for saving energy,  
9 and I'm totally supportive of it.

10 But I, I really believe on most programs  
11 that the, we've basically put form over substance,  
12 to be honest with you. If, if you can't count it,  
13 then the utilities are penalized, quite frankly,  
14 from spending many resources on it, and you create  
15 an artificial competition between, for instance,  
16 the rebate program, which you can count, and  
17 marketing and outreach or the Pacific Energy  
18 Center, something like that, which you can't count  
19 exactly. So, so there seems to be, and, in fact,  
20 I think it was in tech market, whatever it was,  
21 report, that since you can't measure it, maybe you  
22 ought not to fund it.

23 I think that's crazy. I mean, it seems  
24 to me that, that we ought to start with programs  
25 that, you know, have a, a different kind of a

1 valuation, possibly, to it. And I think that goes  
2 back to what I believe is we, we call a lot of the  
3 programs resource programs, indicating that  
4 they're actually putting in a piece of, a light  
5 bulb or an appliance or something like that, in  
6 non-resource programs, which means that their  
7 behavior'll change. In other words, you, you  
8 know.

9 Well, that's crazy, because a mandate is  
10 nothing more than a motivation. In other words,  
11 all the programs that the PUC approves and many, I  
12 presume, that the CEC is involved in, all of those  
13 are just methods, messages to get people to do  
14 something. No, no better, no worse. In other  
15 words, if, if Maytag offers a 10 percent off, or  
16 Sears offers an interest for the loan, or a  
17 utility offers a rebate, all of those are just  
18 incentives to change behavior to get them to buy a  
19 piece of equipment.

20 Same with marketing and outreach. If we  
21 can convince what I think the Energy Commission  
22 study after the energy crisis, that some 30  
23 percent will do it for the, for altruistic,  
24 environmental or, you know, to do my part reasons,  
25 that's just not -- another motivation. So I

1       guess, I guess my point is, and I've seen it now,  
2       and working with, with the IOUs for, for some  
3       years and to a lesser extent even with the, the  
4       munis, it seems that our whole program design, the  
5       whole innovation is biased by we have to start  
6       from a position of being able to count it. And if  
7       you can count it, then you, you don't have to  
8       worry about getting credit for it.

9                So I would just ask, I guess principally  
10       to the PUC, because it's involved, to, to really  
11       look again at the whole issue of measurement and  
12       evaluation. And one size doesn't fit all. I  
13       mean, there, you don't evaluate, for instance, an  
14       information program or a marketing and outreach  
15       the same way you evaluate a rebate program.

16               The other -- and, and by the way, it's  
17       important. Art, you said something that, you know  
18       you know, you said that these resource programs  
19       have to carry the baggage of information on their  
20       backs. It sort of got my blood boiling because it  
21       sort of implies that there's really no benefit to  
22       them. I mean, that, that they're not, that you  
23       can't, since you can't count them, that therefore,  
24       you know, it affects the, the cost effectiveness  
25       of it. So --

1                   COMMISSIONER ROSENFELD:  You know,  
2       Wally, actually I'm irritated, just as you are.  
3       I, I think it's wrong for them to have to carry it  
4       on their backs, so I think we agree.

5                   MR. McGUIRE:  Okay.  They either  
6       shouldn't have to worry about it, because it's --  
7       I would even argue in a minute that the utilities  
8       and people who actually do change behavior -- and  
9       by the way, it's the behavior of buying the energy  
10      efficient product, and sort of a residual  
11      conservation doesn't doesn't last -- this is  
12      buying a, a Maytag Energy Star appliance or a CFL.

13                  I think that, that quite frankly, all  
14      those people who are involved in that business  
15      should get some credit for it.  Now, how do you do  
16      that?  I don't know.  But, but until you resolve  
17      that conflict, I believe you're bypassing, and  
18      I'll show you some charts, about 90 percent of the  
19      efficiencies the state can get, which are  
20      artificially controlled right now, by the, the way  
21      it's set up.

22                  CPUC COMMISSIONER KENNEDY:  I'm going to  
23      have to interrupt with a question, too, because I,  
24      I may have to leave before the end of your  
25      presentation.

1 MR. McGUIRE: Sure.

2 CPUC COMMISSIONER KENNEDY: But I, I've  
3 got the, I'm under the impression that the PUC is  
4 attempting to address the -- recognize the value  
5 of -- on resource energy efficiency by separating  
6 between resource and non-resource for the very  
7 reason that you seem to be criticizing. I'm not  
8 quite sure why that's the wrong thing to do.

9 MR. McGUIRE: It's the right thing to  
10 do. You just have a, an energy division who's  
11 coming in with an alternative and a technical  
12 report that says let's put it back altogether, and  
13 let's go down to --

14 CPUC COMMISSIONER KENNEDY: Okay.

15 MR. McGUIRE: -- measure individual  
16 things. So I, you are, I think that the, at the  
17 Commission level you did start to recognize that,  
18 which I think is a great leap forward. I think  
19 there's more you could do. I think you could  
20 actually start to assign some benefits to those  
21 people's -- to encourage it, that at least if it's  
22 -- you know, everybody should be measured and  
23 evaluated. No doubt about it.

24 CPUC COMMISSIONER KENNEDY: Okay, I hear  
25 you.

1           MR. MCGUIRE: Okay. The second part of  
2           that sentence was revision of results from the  
3           utility and agency sponsored programs. I  
4           understand that's the domain of the PUC and the  
5           CEC. You are looking at your own programs. All I  
6           would ask is from, from the state as a whole,  
7           there are lots of other things that happen out  
8           there. On the private side, the legislation,  
9           there are many tools. For those of you who are  
10          familiar with the old cigar plan that we came up  
11          with in 2001, for the energy crisis, we started  
12          with all the tools government has. They have  
13          mandates.

14                 I mean, take a look at, you know, Title  
15          21 -- 4 is a great example of a tool that the  
16          government has, and so are procurement policies.  
17          You know, the state could be procuring things, so  
18          you're contracting. The state could contract only  
19          with those people who have procurement. There,  
20          there are prohibitions. I mean, I have been an  
21          advocate for a long time of what happens locally  
22          in the areas. The RECO -- not, not the criminal  
23          Rico, the R-e-c-o, the residential retrofit  
24          things, and, and CECO.

25                 If in fact the energy savings potential



1 in both commercial and residential is at 30, 40,  
2 50 percent, depending on the age of the house, and  
3 you enforce a retrofit on resale for water and  
4 energy, that's the way the state's going to get  
5 there in a big hurry. It's paid for, it's rolled  
6 into the mortgage, you know. That, that's the  
7 kind of policy. Even if you did it ten years from  
8 now. If you say in ten years you're going to have  
9 to do it, which was discussed in the green  
10 building initiative.

11 That's how they do it in Europe. They,  
12 they have these covenants that say you can be  
13 flexible for a while, but in ten years you've got  
14 to do it or your rebates go away. Now, that's a  
15 big mandate. If you have a commercial building,  
16 and we've talked to a lot of those people, they  
17 say I get it. I want to sell my building and  
18 every year I have this building liability? When  
19 they, when that next two floors, the law firm  
20 moves out, they're going to fix it up right  
21 because they don't want that building liability.

22 So I just, I'm hoping that you look at  
23 all of the tools, of which incentives are only  
24 one. Pricing is just incentive, that's been  
25 mentioned, you know, to pay more in real time or

1 something like that. Technical education. The  
2 government's really good at that.

3 And, and the thing is make them all work  
4 together. Right now, by, by this over-emphasis, I  
5 would contend, on assigning who gets the credit  
6 for those energy savings, you cause competition.  
7 Why in the heck -- you, you don't really know why  
8 somebody bought an appliance, to be honest with  
9 you. Maybe their kid came home and they had the,  
10 an energy program. Maybe they saw one of our  
11 commercials. Maybe it was the rebate. Why this,  
12 this trying to parcel it out so much that you, you  
13 don't work together on it.

14 And I guess this is where I'd like to  
15 just show you just the, the range of debate that  
16 I've heard up this morning is in the tiniest piece  
17 of what really goes on. And if you could hit that  
18 first slide.

19 This is -- is that the first one, or was  
20 -- was there one before then? You went too far.  
21 Okay.

22 This is actual sales figures in  
23 California for Energy Star dishwashers. If you  
24 look at the last three years, 2002, 2003, and  
25 2004, the yellow area is how many of those

1 received rebates. The blue area is people who  
2 bought the right thing with or without a rebate.  
3 That's not there to be a knock on rebates.  
4 Rebates and the education around those programs is  
5 part of the education piece. But there's an awful  
6 lot of other stuff that goes on.

7           Some of it's standards. You, you see  
8 some appliance manufacturers shipping virtually  
9 all of their dishwashers to the state now are  
10 energy, Energy Star appliances. For those,  
11 there's a question, I think, that was listed  
12 earlier. Why aren't people, you know, how do we  
13 switch from a, a rebate driven thing to just doing  
14 it for the right reasons? It is happening. If  
15 you look at that, every year in this state we have  
16 a 60 percent increase in the sale of Energy Star  
17 dishwashers. The market is transforming due to  
18 the good work of all the different people working  
19 together. And that includes, by the way, water  
20 agencies, who also advertise water saving  
21 dishwashers and have their own rebate programs.  
22 The Maytags, the, the munis and stuff like that.

23           So I'm just saying that, that, that if  
24 we only focus on what can we do to improve our  
25 existing programs, particularly if you're biased

1 by whether you can count or not, you've limited  
2 the whole debate to that little area which is the  
3 yellow, when in fact, I believe the IOUs and  
4 everybody ought to be freed up to start to move  
5 that blue line up even at a faster rate, although  
6 60 percent is damn good.

7 CPUC COMMISSIONER KENNEDY: Do you have  
8 any, any analysis of what drove such enormous  
9 increases and how much of it can be attributed to  
10 our, you know, co-marketing agreements or anything  
11 like that? Because, I mean, the untrained eye  
12 could look at that and say free riders, we  
13 shouldn't count it. It's gravy. But if we're  
14 actually doing something to help precipitate  
15 this --

16 MR. MCGUIRE: Yeah. I, I don't. The,  
17 the closest is I think the CEC after the energy  
18 crisis did as, as the Washington State University  
19 Report, whatever it was -- they, they did a -- a  
20 very detailed sort of why people do what they did.  
21 And they were both, both measuring conservation  
22 and efficiencies. And people, interestingly  
23 enough, rebates was a part of it. And that's why  
24 I say this isn't knocking rebates, and I don't  
25 believe that it's a free rider, but a lot of

1 people, in fact I think the majority of them did  
2 it for altruistic or, or, you know, self-interest.

3 Remember, these rebates are only given  
4 on appliance that are already cost effective. If  
5 people understand that --

6 CPUC COMMISSIONER KENNEDY: Well, we're,  
7 we're spending money on ads right now.

8 MR. McGUIRE: Right.

9 CPUC COMMISSIONER KENNEDY: So, I mean,  
10 do we have any -- we have no sense of whether or  
11 not our, our marketing is working in that way?

12 MR. McGUIRE: Well, we are spending  
13 money, and I would contend that that's why you  
14 start to see some major jumps after 2001.  
15 Certainly the Energy Commission and people's  
16 awareness of energy made a difference. Our focus  
17 groups definitely say that people started to get  
18 the whole concept. In California, for instance,  
19 we're between 60 and 70 percent recognition of the  
20 Energy Star. People get what that means. In  
21 other states it's 20 or 30 percent. That's, a lot  
22 of it's the advertising and the, the programs  
23 utilities are doing, and stuff.

24 So, but I will tell you what. An  
25 understanding of why those numbers are rising so

1 quickly would be a much better way to measure and  
2 evaluate, rather than going down and ask, you  
3 know, the guy who went and bought an energy  
4 efficient such and such what message worked most  
5 to give you credit. The answer is probably going  
6 to be multiple things, you know what I mean. If  
7 the got a rebate, that may have been what pushed  
8 them over.

9 So again, the point is I'm asking really  
10 just to broaden this discussion out, which, which  
11 is really a way to say quit evaluating so  
12 narrowly, just on little programs, and encourage  
13 people to work together.

14 Can you ship me to the next one.

15 The Energy Star, these are room air  
16 conditioners. Same thing. You, you can see in  
17 2004, 99 percent of the Energy Star home room air  
18 conditioners were sold without rebates. That  
19 doesn't, again, does not mean that rebates aren't  
20 critical. They are a factor. You know, it's one  
21 of the reasons that probably people shift and buy.  
22 But again, the point is we're making great  
23 strides. Again, if you look at those numbers  
24 since 2000-2001, up to 2004, that's marked  
25 transformation. Stuff is working in this state,

1 and I would contend it's all things working  
2 together.

3 COMMISSIONER PFANNENSTIEL: Well, I,  
4 before you go. What, you must know this, what  
5 percent of the, of all of the air conditioners in  
6 the state, then, are Energy Star?

7 MR. MCGUIRE: Yes, I, we tried to get  
8 that and the CFL figures. I just couldn't get  
9 them before.

10 COMMISSIONER PFANNENSTIEL: Because you  
11 had it for dishwashers. Did you --

12 MR. MCGUIRE: Well, the dishwashers was  
13 just Energy Star dishwashers. What percent of the  
14 energy --

15 COMMISSIONER PFANNENSTIEL: Okay. Well,  
16 then --

17 MR. MCGUIRE: -- of the same ones that  
18 are rebated.

19 COMMISSIONER PFANNENSTIEL: And you  
20 don't know what percent of all dishwashers sold in  
21 California are Energy Star.

22 MR. MCGUIRE: I don't, because we got  
23 these from --

24 COMMISSIONER PFANNENSTIEL: Okay.

25 MR. MCGUIRE: That is something we're

1       trying to get, because I --

2               COMMISSIONER PFANNENSTIEL:   Yeah,  
3       because it seems like then, then you get to the  
4       question of, of that, is that a large and growing  
5       percentage.

6               MR. MCGUIRE:   Right.

7               COMMISSIONER PFANNENSTIEL:   Then you get  
8       to Susan's question of how do you analyze that,  
9       what is driving that.

10              MR. MCGUIRE:   That's right.   Yeah.   And  
11       this is, that's the very analysis I would  
12       encourage that we should be undertaking, is how do  
13       you get to those people who are buying non-stuff.

14              COMMISSIONER PFANNENSTIEL:   Right.

15              MR. MCGUIRE:   And, and again, it's, it's  
16       just that we, we seem to be forced into focusing  
17       on one message, which is a rebate message, as  
18       opposed to all of them.   And, on a big purchase  
19       like a, a major appliance, you know, the  
20       manufacturers will tell you that it's, it's  
21       interest free loans, it's those kind of things,  
22       because it's a big capital expense.   It's probably  
23       more that than it is cash back or rebate.

24              I just don't believe that the  
25       flexibility has been given by the PUC to, to



1 really explore those programs. Maybe I'm, maybe  
2 I'm wrong.

3 CPUC COMMISSIONER KENNEDY: The no  
4 interest or low interest loan can be used by a  
5 non-Energy Star appliance.

6 MR. McGUIRE: Well, not if, not if you  
7 tie it. You know, if the only way you can get it  
8 is to buy an energy efficient.

9 CPUC COMMISSIONER KENNEDY: Is that the  
10 way they're doing it?

11 MR. McGUIRE: No, that's what I'm  
12 encouraging you to do, to allow it to happen.

13 And there's been a lot of discussion  
14 this morning about lighting. You can see how the,  
15 you know, a lot of people have said a lot of the  
16 CFLs sold in the state, you know, the emphasis on  
17 lighting, you can certainly see that. The, the  
18 number of lights, CFLs sold without a rebate, and  
19 I believe those are -- programs. They're not  
20 necessarily transparent to the customer. I think  
21 we're just, you know, doing it.

22 So, you know, the bottom line is, my  
23 point is really, and I'm afraid it looks like an  
24 attack on rebates. It isn't. It, it is more  
25 recognition that there's a lot going on out there,

1 and if you limit this discussion to just the  
2 programs that we currently do, you limit your, you  
3 know, there's no innovation, which is what the  
4 Commission has said it wants.

5 Interestingly enough, and I think as  
6 PG&E's filing, they asked for more flexibility.  
7 And what came back, quite frankly, I think, from  
8 the energy division was that's fine, but you have  
9 to do the evaluation to fit into our old format.  
10 Well, hell, that, that means that, you know, if,  
11 if you can give money back by approving it or not,  
12 you're certainly going to go with what's been  
13 approved, so.

14 This seems to have triggered some  
15 things. Are there any other questions on this  
16 before I keep on a roll here?

17 All I can say is, is that by the  
18 current method of evaluation, you have to find a  
19 cause, and finding a cause in this business, as in  
20 any business, is really hard work. And, and I  
21 think you just have to agree, you know, so that  
22 you allow other people to, to participate. In  
23 social marketing and, quite frankly, even in  
24 general marketing, if you read books like "The  
25 Tipping Point", or something like that, you

1       actually, the best marketing program is the one  
2       that you hide who's promoting it. Do you know  
3       what I mean? When we did the CEO pledge in 2001,  
4       it didn't say flex your power, it didn't say the  
5       governor, it didn't say anything. It said  
6       business leaders. They were -- if you were to  
7       come back to evaluate why people did stuff, they  
8       would say well, because Joe told me to, or the  
9       head of Carly did it, or something like that.  
10      When we did programs with Sears, when some Sears  
11      repair people went to do a repair, they were going  
12      to fix an old energy, energy one, they gave the  
13      ten percent discount if we would put, in this case  
14      the flex your power thing on it; 1500 were sold in  
15      three weeks. You know, those, those things you  
16      don't necessarily pick up in, in the evaluation  
17      scheme that you do.

18               We partner a lot with water agencies.  
19      Those first two appliances are water, have water  
20      agency programs behind them, too. That means  
21      you're saving energy because you're saving water.

22               I'll put up two other charts, or a  
23      couple more, on the commercial side to show you  
24      that what I'm saying doesn't just speak to the  
25      residential side. These are T-5s, the 2002-2003

1 figures. In this case, you can see that actually  
2 increasing rebates didn't necessarily increase the  
3 sale. It goes to your point though, Jackie,  
4 whether or not, you know, the overall market, was  
5 it becoming saturated, what, what was the, the  
6 deal on it.

7 Can you hit the next one, too.

8 And in D-8 you can see that actually,  
9 well in one case, rebates went up, in one case  
10 rebates went down. And it didn't in the end  
11 dramatically affect the ultimate sale of the  
12 energy efficient things.

13 And then the next one, the final one.  
14 It shows the same thing.

15 So the, I guess, again, my point is  
16 there's an awful lot going on. In the commercial  
17 sector a lot of the people we're -- they're  
18 becoming very sophisticated, because these  
19 incentives are given on products which are already  
20 energy efficient or cost effective. They kind of  
21 get that, you know. And, and so then they either  
22 think we can do just speed it up, which I think  
23 Edison did on lighting. You know, I think there's  
24 a benefit in speeding up, you know, the  
25 installation of these things.

1           So that's I guess the, the primary  
2 point. I have a whole series and Brian, I'll give  
3 it to you, a series of the response to specific  
4 questions, but maybe we should go through the  
5 panel and --

6           MR. PRUSNEK: Yeah, let's go through the  
7 panel and we'll come, circle back around to this.

8           CPUC COMMISSIONER KENNEDY: And I  
9 apologize for needing to leave early. Brian's my  
10 chief of staff and my energy advisor, so.

11          MR. PRUSNEK: I'll call, I'll call her  
12 tonight and --

13          COMMISSIONER ROSENFELD: And really,  
14 even though we don't -- your, your progress are  
15 really striking and certainly get my attention.

16          MR. PRUSNEK: Good. If I can get your  
17 attention --

18          MR. MCGUIRE: Let me -- well, maybe just  
19 a little anecdotal thing before you leave. I just  
20 dropped my daughter off in Oregon, and I drove.  
21 What, what struck me about the whole trip up 5 and  
22 down the coast, was all the signs that said buckle  
23 up and safety. There were all these seat belt  
24 things, and they've been going on for years. And  
25 I know my kids learned about it. And then they

1 had this new campaign which is, what is it, buckle  
2 up, click it or ticket, or something like that.

3 I don't think anybody's looking to see  
4 whether that's cost effective or a waste of money.  
5 You know, did I click it because my daughter was  
6 sitting next to me? Did I click it because I saw  
7 those signs? Was it a permanent behavior change?  
8 We ought to be thinking of it a little bit more  
9 that way. It's, you know, the state budget, if we  
10 had to track that down to the specifics, we could  
11 solve the budget crisis like that. Just, you  
12 know, you, you couldn't apply the cost  
13 effectiveness and evaluation scheme we're talking  
14 about in energy to the school system, because it's  
15 -- years and years later. You know.

16 MR. PRUSNEK: Thank you, Wally.

17 The next, the next speaker is Alan  
18 Sanstad from LBL.

19 MR. SANSTAD: Thank you, Brian.  
20 Commissioners, thank you for the opportunity to  
21 participate today. This is, the set-up is a lot  
22 smarter than I am, so. Lorraine, which is the  
23 down? I'm going -- how do I go backwards? Sorry  
24 about that. Okay.

25 I'm a staff scientist at the Berkeley

1 Lab, and since I first came to that a post doctor  
2 in the 1990s, one of my research areas has been  
3 the question of why consumers, particularly  
4 residential consumers, do or do not invest in  
5 energy efficiency. So today I, I am going to  
6 offer a report of sorts on the research side of  
7 this question of what we've -- some knowledge  
8 critical knowledge gaps where I think the, what  
9 the research frontiers are and the policy  
10 implications.

11 Next, please.

12 Specifically, I wanted to discuss the  
13 following questions, which are part of the  
14 workshop description. Why haven't customers  
15 adopted the cost effective energy efficiency  
16 measure more fully without incentives or mandates?  
17 And the concomitant questions about what  
18 individual information would result in more  
19 adoption and what is required to make this  
20 transition toward more self-motivated option.

21 I would like to tell you what the  
22 answers to these questions are. Unfortunately, I  
23 have to do something else to try to explain why  
24 the research community, which comprises the  
25 National Lab, the Universities and private

1 researchers, cannot answer these questions more  
2 than a quarter century after they were first  
3 asked, and a quarter century after people first  
4 started thinking about them.

5 I will do that, and then sketch out what  
6 I think are the, the critical research areas that  
7 should be addressed. I, I'll also talk about  
8 policy. I do want to digress for one moment. I'm  
9 mindful of what, of Sheryl Carter's remarks this  
10 morning. I will talk about this issue of market  
11 barriers and market failures and try to sort of  
12 bluntly characterize that debate, that controversy  
13 and its, its policy role.

14 However, that question has generally  
15 been raised as in terms of, you know, the  
16 justification for policies such as codes and  
17 standards, utility DSM, and so forth. I will, my  
18 view is that policies, the policy portfolio that  
19 California has installed has ample justification  
20 elsewhere. Without the need to get into those  
21 questions I think the, the rationale and the, the  
22 demonstrated performance speak for themselves.

23 What I do think is that the questions  
24 I'll raise have, have policy implications looking  
25 forward for how the California policy environment



1 evolves, and specifically for how we address the  
2 question of greenhouse gas abatement.

3 Next, please.

4 To do this in chronology from this  
5 business, as it were, on my end of things, the, we  
6 talk about energy efficiency gap, the, the -- this  
7 exact phenomenon of consumers not adopting what  
8 seem to be cost, cost effective efficiency  
9 technologies or measures. Cost effective from  
10 their point of view.

11 This phenomenon was first recognized a  
12 long time ago, in the late seventies, as the early  
13 programmatic experience with energy efficiency  
14 gained ground and research by both economists and  
15 technology oriented analysts started to  
16 illustrate.

17 Since then there has been a great deal  
18 of debate about this among the various parties,  
19 but very little constructive engagement, a lot of  
20 sort of ships passing in the night is the phrase  
21 that comes to mind, and unfortunately, no  
22 resolution. At the risk of oversimplifying, I  
23 want to describe this in terms of two camps.

24 The next, please.

25 The technology perspective. This, I

1 think of the technology paradigm for energy  
2 efficiency as having been single-handedly invented  
3 by Art 30-odd years ago. This logic came some  
4 years alter, and the, the argument is that  
5 potential studies, other kinds of studies,  
6 demonstrate that significant cost effective  
7 efficiency opportunities exist in a variety of  
8 sectors, and continue to appear. The reason that  
9 customers don't adopt these is the consequence of  
10 various what are called market barriers. The,  
11 this list varies, but has tended to include things  
12 like risk uncertainty, attitudes toward  
13 efficiency, misplaced incentives, the problem of  
14 the landlord/tenant, transaction costs, a lack of  
15 information on the part of consumers, and so  
16 forth. And so these barriers justified policies  
17 of a -- these programs, codes and standards, to  
18 promote the diffusion of efficient technology.

19 Next, please.

20 Contrasting these economics  
21 perspectives, and I'm thinking with especially,  
22 you know, broader by share, because some  
23 economists are in the technology camp, and some,  
24 other economists I think are on the lunatic  
25 fringe.

1 (Laughter.)

2 MR. SANSTAD: But there's a, there's  
3 what I would think of a mainstream perspective  
4 among American economists, who said they couldn't  
5 take this problem seriously, that they acknowledge  
6 there are, their seeming anomaly of cost effective  
7 improvements not being up taken, but the \$20 bill  
8 on the sidewalk problem is how it's characterized.  
9 And I can do no better than quote comments from an  
10 executive economists during the Clinton  
11 administration following the release of the first  
12 international lab study on national energy  
13 efficiency possibilities and their carbon  
14 reduction implications. This is a direct quote.

15 "There's an important threshold  
16 question," these economists said when reading this  
17 report, "of why cost analyzing firms would ever  
18 need any help from the government programs to take  
19 actions that would lower their costs, or if these  
20 technologies are such big winners, why aren't  
21 people and firms already adopting them?"

22 In a nutshell, this characterizes what  
23 economists have tended to say for over 30 years  
24 about this question.

25 The question, part of it, economists

1 think in terms of market failures. There's a, a  
2 doctrine of market failure which is the real  
3 classical economic way of describing what problems  
4 in markets are rationales for government policy,  
5 interventions of one kind or another. And so,  
6 okay, so the logic here is that there are, there  
7 may be market failures behind you, but -- and  
8 those would justify that policies we have, but the  
9 potential risk of what economists recognize as a  
10 market failure is shorter than the market barriers  
11 list, most of which do not warrant policy review.

12 Again, a number of economists long ago  
13 concluded the most likely market failures here  
14 have to do with information.

15 The next, please.

16 So I want to sort -- deconstructing both  
17 of these points of view.

18 Sort of the technology side, there's, I,  
19 I'm afraid that the, the market barriers idea has  
20 been fairly problematic, in the sense that these,  
21 these ideas were posited quite a long time ago,  
22 around 1980. And many of these ideas are  
23 plausible as explanations, but some probably are  
24 not plausible, and there's been very little  
25 systematic quantitative research to distinguish

1       between the two and determine their relative  
2       importance. The, the misplaced incentives problem  
3       is a very good example of that.

4               Nobody who knows anything about this  
5       issue disagrees that's, that is a legitimate  
6       problem and a reason for intervention. But to the  
7       best of my knowledge, it has never actually been  
8       measured in the United States. We don't know how  
9       big a problem that is. There was one study done  
10      15 years ago in the U.K. that hasn't been followed  
11      up here. More generally, unfortunately, this,  
12      these ideas have not borne research fruit.

13              On the other side, there are a number of  
14      problems with the way the economists think of  
15      this. And one of them that's especially  
16      interesting is the possibility that many of these  
17      opportunities really are not printing all the  
18      rules on the sidewalk. There might be signs since  
19      on the sidewalk.

20              Very high rates of return from many  
21      efficiency opportunities, in spite of the fact  
22      that the amounts of money involved are somewhat  
23      low. And collectively, they add up to a big  
24      circle issue in terms of emissions and energy  
25      supply. But individually, they might not overcome

1 the transaction costs.

2 In any case, the information hypothesis  
3 seems to be -- underground. In, in the early to  
4 mid-nineties there was a, a meeting of minds  
5 between the economists and technologists on this  
6 issue. The problem is that taken at face value,  
7 it's, it's false. And let me explain what I mean  
8 by this.

9 It's, it's certainly not false, I'm not  
10 commenting about information programs or specific  
11 policies. But in general, the idea that somehow  
12 if you just simply inform people of these  
13 opportunities they will then adopt them where they  
14 can be -- that's -- been shown to be simplistic.  
15 Sometimes it works, but often it does not. The  
16 problem is much more complicated than that. But  
17 there are many of -- there are, there were  
18 numerous examples of, of that, situations like  
19 that, and not just programs but research studies,  
20 where the choice was made as transparent as  
21 possible, and people still did not make the  
22 investment.

23 Next, please.

24 There's a key methodological source of  
25 this problem this impacts, methodological in

1 terms, in the sense of the tools that people apply  
2 to it. The technology studies and the -- studies  
3 tend to use different technical approaches as far  
4 as models. But those models exclusively are what  
5 -- explicit discount rates for efficiency  
6 investments, which are simply the internal rates  
7 of return that, that consumers seem to require for  
8 adoption, and the fact that they tend to be very  
9 high. It's not unusual. There are consistent  
10 findings that people seem to demand 50, 100  
11 percent or more rates of return before they will  
12 invest in an efficient device. This is  
13 essentially equivalent to the observation that  
14 customers seem to require very short payback  
15 times.

16 So there's been a lot of focus on this  
17 and a lot of attempts to discard it. The problem  
18 is that you put the discount rates and on and on,  
19 which is well established and, and well accepted.  
20 When we review is a symptom, not the underlying  
21 cause of what is going on with customers that  
22 causes them to go one way or another.

23 Next, please.

24 So with this background, let me sketch a  
25 couple of research directions or research areas.

1 First of all, if, if one wants to understand this  
2 whole phenomenon better, there's, there are a  
3 couple of prosaic things that unfortunately tend  
4 to be overlooked.

5 One is recognizing the issue of customer  
6 heterogeneity. Preferences, income, energy  
7 service needs, other factors that will affect the  
8 decisions very widely across customers. This is  
9 true both in the residential sector and the  
10 commercial sector. The difference, these kinds of  
11 differences matter for understanding investment  
12 decisions, but they're not accounted for in your  
13 usual average calculations, even if the average  
14 calculations have extreme technical detail in them  
15 as far as the energy of the devices.

16 An analogy is, is recent results on the  
17 variation in elasticities in time of use pricing  
18 environments. Though some studies have indicated  
19 that when you're trying to measure the response of  
20 customers to generic pricing, all of the response  
21 may be concentrated in a, in one segment of  
22 customer base. A lot of people don't do anything.  
23 Some people do a great deal. I think that's  
24 almost certainly true here. The principle applies  
25 here that we need to know better what



1 distinguishes people and how they approach this  
2 problem.

3 The second is taking account of multi-  
4 dimensionality of the efficiency choice problem,  
5 in the sense that the simple trade-offs, or the,  
6 the classical trade-off between purchase price and  
7 operating cost is almost never a good description  
8 of what people actually face. There are cases  
9 where it is, but typically, the efficiency choice  
10 problem is embedded in a much more complicated set  
11 of decisions. Refrigerators are a good example.

12 Refrigerators, there's, there are a host  
13 of features that people will value. Efficiency is  
14 one of them, but if you try to experiment  
15 sometime, we did go into a sort of -- for example,  
16 look at what's there, okay. Many refrigerators,  
17 different characteristics, some of them have the  
18 Energy Star label, they'll all, they'll all have  
19 the kilowatt hour labels, but you're not seeing up  
20 there buy this one and earn this return on the  
21 efficiency estimate, or buy the less efficient  
22 one. Okay. It's a much more complicated process,  
23 which has not, to this date, been well modeled.

24 Fluorescent lighting is a good example  
25 of this, but it cuts two ways. I, I sometimes see

1       this as sort of the very secret of some of the,  
2       some analysis, which is the problems with CFLs.  
3       The spectrum and obstacle problems, geometry  
4       problems. It's sort of well known that this  
5       affects people's decisions. It shouldn't be  
6       controversial. But it tends not to be taken in  
7       account in, in the life cycle cost calculations.

8               Well, on the other hand, it cuts both  
9       ways. Electronic ballasts, we're all aware, have  
10      long since been a superior technology for  
11      commercial lighting. They face very similar  
12      resistance from commercial customers.

13             On the third hand, if you will, the  
14      frontier for CFLs and all this fluorescent  
15      lighting is fairly far advanced. I happened to  
16      be, to visit the California Lighting Technology  
17      Center, supported in part by the CEC, last week.  
18      And not just the technology, but the human factors  
19      engineering is, is very far advanced there. It's  
20      clear that these technologies are, are superior in  
21      some cases, or approaching superiority to  
22      conventional incandescents, not just in their  
23      efficiency but in cost characteristics and other  
24      amenities.

25             The point here is that some people have

1       said that well, if you take into account these  
2       kinds of costs, this whole problem just  
3       disappears. That's not true. It's also not true,  
4       however, that if you take account of the benefits  
5       in some cases and costs in others, they cancel  
6       each other out. The point here is that one needs  
7       to look at the specific situations and specific  
8       technologies and make a more careful accounting of  
9       what people are actually facing.

10               Next, please.

11               And now to some sort of non-prosaic.  
12       Beyond this, I think there's, there's an over-  
13       arching need to complement what is the traditional  
14       and important focus on technology with a  
15       behavioral -- framing and approach this problem.  
16       What this means on the ground is moving beyond  
17       models, economic or technology, that focus solely  
18       on implicit discount rates in order to better  
19       understand what decision rules consumers actually  
20       use in evaluating these opportunities.

21               The standard approaches, life cycle cost  
22       minimization, utility -- maximization, and so  
23       forth, are, are very poor models that have these  
24       customers themselves framing these problems in  
25       undertaking decisions.

1           For example, there's, we usually think  
2   that a lot of customers don't engage in  
3   discounting at all when they face this, this  
4   opportunity. There are certainly new, very new  
5   and rapidly evolving frontiers in economics that  
6   are applicable to this, so-called behavioral and  
7   external economics, developing alternative  
8   approaches that -- approaches alternatives to sort  
9   of a classical economic demand model.

10           And finally, the need here is to combine  
11   some of these new, these mutuals that are going to  
12   be able to -- with a definition of social science  
13   research on energy. From the late seventies to  
14   the mid- to late eighties, there was a very great  
15   proliferation of work by, by a lot of social  
16   scientists, not economists, on energy and energy  
17   efficiency, anthropologists, sociologists, and so  
18   forth. So a, a knowledge base, of sorts, started  
19   to rapidly expand. They have never cohered, and  
20   didn't fully mature before energy sort of fell off  
21   the radar screen. And I think there is a need to  
22   go back to that and, and revitalize some of that  
23   work and, and embed it in some of the more modern  
24   techniques.

25           The next, please.

1                   Finally, these are interesting research  
2       questions, but I think they're much more than  
3       that. I think it's self-evident why some of  
4       these, this set of issues are important for energy  
5       policy, but I also think it's, it's vital to  
6       address these issues in the context of greenhouse  
7       gas and -- policy, and Governor Schwarzenegger's  
8       recently announced targets -- the 2010 targets and  
9       the 2020 targets, I think we collectively as a  
10      society know how to meet, but it's going to be  
11      hard to -- there's going to be a lot of political  
12      difficulty, the number of estimates vary, and so  
13      forth, but we can see how to do this, I think,  
14      cost effectively.

15                  But the longer range targets, the  
16      Governor's target of 80 percent reduction in  
17      greenhouse gas emissions below 1990 levels by mid-  
18      century, that is something we currently do not  
19      know how to do at acceptable cost. And it doesn't  
20      really matter if it's 2050 specifically if it's 80  
21      percent, but clearly, the world, the country and  
22      the state, are moving toward a post-carbon  
23      economy. We don't know yet how to do that.

24                  A variety -- there are contrasting  
25      political perspectives on power policy, but

1 everyone seems to agree that technology is the  
2 key, and I think it's true. Technology is  
3 eventually the key. But it's important to  
4 recognize that technology does not adopt itself.

5 Next, please. I've gotten ahead of  
6 myself a little bit.

7 We're looking at a very different kind  
8 of energy system. So the, the current foundation  
9 of our current policy, I think especially of codes  
10 and standards, sets a floor under efficiency  
11 levels in the markets, in the markets for  
12 buildings or appliances. That's what it's  
13 designed to do. But I think the, the future  
14 society that we have of lower or no carbon is --  
15 will require moving everyone towards the ceiling,  
16 okay. And in fact, what we think of now as  
17 technical potential which provides sort of the  
18 outside but possibly not achievable envelope, has  
19 to be, we have to move toward making that somehow  
20 the norm among households and firms.

21 Understanding how to do this is going to  
22 require seeing the energy problems through the  
23 customers' eyes. To repeat myself a moment ago,  
24 technology does not adopt itself. We have to  
25 engage customers in a way that has sort of fallen

1 out of fashion, I think, in order to do this.

2 Last week I became aware of a, a phrase  
3 in one of the PIER, our old PIER founding,  
4 starting documents, which is smart and efficient  
5 customers. That is a good way of characterizing  
6 this. We need to create smart and efficient  
7 customers, low energy consumers, along with low  
8 energy technologies.

9 I have one other slide on relations and  
10 demand response, but I think I'll hold that  
11 possibly for the discussion.

12 Thank you.

13 MR. PRUSNEK: Thank you, Alan.

14 The next speaker is Doug Mahone, from --  
15 and correct me if I misstate this, Heschong  
16 Mahone.

17 MR. MAHONE: Heschong Mahone.

18 MR. PRUSNEK: Heschong.

19 MR. MAHONE: Yeah. Thanks.

20 Yeah. For those of you who don't know  
21 me, my name is Doug Mahone. I'm an architect by  
22 training, although I've devoted the last 30 years  
23 of my career to working on energy efficiency  
24 issues. I am a principal in a 20-person  
25 consulting firm located not far from here in Fair

1       Oaks. We do a lot of work around energy  
2       efficiency primarily in buildings. We've done  
3       work for the PIER program, with the emerging  
4       technologies program.

5               We've dipped our toes into implementing  
6       programs. We did building science research and we  
7       also do a lot of measurement and evaluation. In  
8       fact, nationally, I think I'm known more as an  
9       evaluator than as a energy efficiency person,  
10      although, just parenthetically, that's going to  
11      change because I'm going to no longer be doing  
12      evaluation work in California. The PUC has  
13      decided that people like me aren't dispassionate  
14      enough to do evaluation.

15             But I was asked to talk a little bit  
16      about the Title 24 standards. I've been involved  
17      with the development of the standards and their  
18      evaluation for probably the last 20 years in  
19      California.

20             Let's see. Let's see if I can make this  
21      work. Yeah. Okay.

22             So one of the, one of the things that  
23      has I don't think quite been mentioned yet in all  
24      of this discussion about the importance of the  
25      Title 24 standards is that they are actually



1 unique in the world of building codes. Most  
2 building codes are adopted on a consensus basis.  
3 A bunch of architects and engineers or building  
4 officials sit around and decide what would be a  
5 good thing to do to improve the, the standards.  
6 And, you know, they, they may look at, at some  
7 data and some evidence, but Title 24 has to be  
8 shown to be cost effective in order to adopt it.

9 And the mandate of the Warren-Alquist  
10 Act isn't to adopt standards that, you know, a  
11 bunch of guys sitting around a table think are a  
12 good idea, it's to adopt standards that are shown  
13 to be cost effective. And they're adopted on the  
14 basis of solid analysis. The cost of the  
15 measures, their availability, their reliability,  
16 all those things are adopted -- are studied, and  
17 ultimately there's a judgment made about whether  
18 these, these are measures that are really ready  
19 for prime time. Can you take them from being  
20 something that people voluntarily implement and  
21 turn them into something that everybody's got to  
22 do.

23 So that makes the Title 24 standards, in  
24 a very real sense, the most rigorous building  
25 standards of any sort in the nation, and it also,

1 I think, gives us the opportunity to adopt stuff  
2 that perhaps other jurisdictions -- I, I sat on  
3 the ASHRAE 90.1 committee for years, and they're  
4 just hamstrung about being able to do the right  
5 thing because there were some things that you just  
6 couldn't get enough consensus on, notwithstanding  
7 the analysis, to get them adopted. But in  
8 California, we can go ahead and adopt them.

9 Let's see. Next slide. Wrong way. No,  
10 not working. Why don't you do the next slide. I  
11 don't know how to make this thing work.

12 Okay. The role of the standards I think  
13 is to help bring everybody else along. We've got  
14 the emerging technologies program for the early  
15 adopters. We have the utility incentives program  
16 for people who want to do the right thing or  
17 people who are prone to being bribed to adopt  
18 advanced efficiency, things that are beyond the  
19 code. And, and we use that as a way to prepare  
20 the market for things that can be adopted in the  
21 standards.

22 We also have what's sort of referred to  
23 as standard good practice. What a reasonably  
24 intelligent, economically aware person would do in  
25 terms of adopting efficiency into their buildings

1 or their appliances. But as we know, that doesn't  
2 get everybody. Bribing people doesn't get  
3 everybody. Paying incentives, providing  
4 information doesn't get everybody. That's where  
5 the standards come in.

6 The standards bring all those other  
7 people along by making it mandatory. But you're  
8 making mandatory things that make sense to do,  
9 anyway. And so you're accounting for some of  
10 these failures in the market.

11 The question's come up, in fact, Alan  
12 was just talking about it in, in a great deal of  
13 depth, about why doesn't the market do this. From  
14 my perspective, being involved in efficiency  
15 programs and standards and looking specifically at  
16 the building industry, I think there are a lot of  
17 very good, common sense reasons why a lot of  
18 people don't do it.

19 In the building industry, there's  
20 tremendous economic pressures to reduce first  
21 cost. It tends to push everybody towards the  
22 bottom, and that's why we have all the other codes  
23 we have. If we didn't have electrical codes,  
24 people wouldn't be putting grounding circuits into  
25 buildings. If we didn't have plumbing codes,

1 people wouldn't be putting in vent stacks. You  
2 really do need standards to offset those economic  
3 pressures.

4 We've also got in California a market  
5 where the builders can sell damn near anything  
6 that they can build. And so they don't really  
7 have to worry about energy efficiency, and  
8 especially because most buyers don't recognize  
9 what energy efficiency is doing for their  
10 buildings. Even if you show them the analysis, a  
11 lot of times they don't necessarily believe it, or  
12 they don't want to think that far ahead.

13 And then there's all the split incentive  
14 problems that the buildings are built by a builder  
15 who isn't going to see any of the economic  
16 benefits from the higher investment and it may  
17 make it harder for him to sell the building in the  
18 first place. If you've got a tenant, the tenant  
19 doesn't own the equipment but the tenant's paying  
20 the bills. So the tenant would get the benefit,  
21 but the owner, who would have to buy the  
22 equipment, doesn't get the benefit. So there's  
23 major problems there.

24 Even institutions or companies that are  
25 building for themselves, they often have a capital

1 budget separate from an operating budget. And I  
2 think you could probably apply that statement to  
3 homeowners, as well.

4 But I, I think really the bottom line,  
5 from looking at this over the years, is that  
6 people tend to focus their efforts on their main  
7 business, whatever their main business is. And  
8 for very few of them it is the energy efficiency  
9 of their, of their business, of their buildings or  
10 their lighting, or whatever, their main business.  
11 They don't know about it, they don't want to think  
12 about it, they don't want to have to learn about  
13 it. And there's always going to be people that  
14 are like that, and that's where the standards come  
15 in.

16 Next.

17 Of course, once we adopt it into a  
18 standard, and Bill was making this point earlier,  
19 we have to have compliance with those standards in  
20 order for the savings to actually show up. And  
21 traditionally, we've relied either on the  
22 licensing process of builders and designers, or on  
23 building officials to enforce the standards. And  
24 certainly in, in commercial buildings, which is my  
25 primary area of interest, there's a great deal of

1       reliance on the fact that it's a licensed  
2       architect or a licensed engineer that's designing  
3       the building and doing the energy calcs. But  
4       they're often untrained in energy matters and not  
5       very good at it, and they're subject to the same  
6       economic pressures that the builders are.

7               Building officials are also often  
8       untrained in energy matters. They've got way more  
9       standards to enforce than they have time to  
10      enforce, and they've got budget problems and  
11      everything else. So push comes to shove, they'll  
12      tend to focus on health and safety.

13             There have been new approaches that  
14      we've been using in California that are starting  
15      to show some promise. Of course, we've got the  
16      utility programs that we've been talking about all  
17      day. And there's increasing emphasis on using  
18      third party verification to make sure that what  
19      goes on -- what goes into the building actually  
20      functions the way it's intended to do and it  
21      produces the savings.

22             The compliance problem with appliance  
23      standards is, is a separate problem, because  
24      you're dealing with the people that are selling  
25      equipment. And if you can apply more pressure on

1       them to sell equipment that complies with our  
2       compliance standards, that's what's going to be  
3       need to make those standards work.

4               In the latest round of standards  
5       adoptions in 2005 and 2006, approximately 60  
6       percent of those energy savings are coming from  
7       appliance standards rather than building  
8       standards. And there really does need to be more  
9       attention paid to enforcing the, the appliance  
10      standards more effectively.

11             Now, the codes and standards program  
12      that the utility runs to help with the Energy  
13      Commission's role of adopting standards has been  
14      mentioned here, and I think it's important to  
15      recognize that beginning as recently as about --  
16      where am I now -- about 1998-1999, it was a new  
17      thing for the utilities to be actively involved in  
18      supporting the codes and standards process, and to  
19      be devoting serious resources to helping that  
20      process along.

21             Prior to that, almost all of the Energy  
22      Commission's standards were developed by staff.  
23      There was some public involvement and some review,  
24      but most of the work was done by staff. With this  
25      new influx of resources from the utility programs,

1 I think the standards have been able to make some  
2 substantial gains in updating the level of  
3 stringency and the, the scope of the standards.

4 And it fits logically with the  
5 portfolios that the utilities are developing.  
6 They're starting with emerging technologies and  
7 doing pilots and demonstrations. They're building  
8 a market through the incentive programs. And  
9 then, finally, they're locking in the savings  
10 through the codes and standards programs. It's  
11 really the most cost effective way to reach that  
12 section of the market that isn't going to respond  
13 to any other kinds of programs.

14 Next. Yeah, thanks.

15 You're, you're probably aware of all the  
16 different kinds of standards. This is just sort  
17 of a, a sample of the various kinds of standards  
18 that the utility programs, through their codes and  
19 standards enhancement initiatives, have, have  
20 brought to the table. They range from very  
21 fundamental things like the development of the  
22 time dependent valuation process down through some  
23 very specific things like appliance standards for  
24 pool pumps and, and in consumer electronics.

25 Next.



1                   One of my most recent evaluation  
2           activities, probably one of my last ones in  
3           California, as I mentioned, was I was asked by the  
4           utilities to help them meet a request from the  
5           Public Utilities Commission to calculate what  
6           kinds of savings the utilities' codes and  
7           standards programs could be credited with. And we  
8           went through a fairly intensive three-week process  
9           to come up with an estimate that could  
10          legitimately be attributed -- of, of the savings  
11          that could legitimately be attributed to the codes  
12          and standards programs estimate -- efforts.

13                   This table shows for three years, 2006,  
14          2007, and 2008, what the utility goals, the  
15          program goals, statewide goals, set by the PUC  
16          are. And what portion of those goals we think are  
17          attributable to savings that will be coming online  
18          from the codes and standards programs. Is there  
19          savings from new buildings or new appliance  
20          purchases in each one of these years.

21                   And it, the percentage of the statewide  
22          goal that the programs can achieve increases over  
23          time because the savings accumulate as more and  
24          more buildings get built, but they're big numbers.  
25          If you just look at the first line, the energy

1 goal statewide for the utility programs is a  
2 little over 2,000 Gigawatt hours per year. The  
3 codes and standards program with savings that will  
4 be coming online in 2006 is achieving about 240  
5 Gigawatt hours per year, which is about 12 percent  
6 of that goal. The percentages increase as you go  
7 up over time.

8 I should point out, unfortunately, I  
9 just realized that that, the bottom line, gas,  
10 this is a slightly out of date table. The numbers  
11 on the bottom line are not as high as those  
12 percentages would indicate. They're more in line  
13 with the numbers you see in the first line in  
14 terms of percentages.

15 MR. PRUSNEK: Doug, can you help, help  
16 me understand the types of programs that you're  
17 alluding to in the codes and standards that the  
18 utilities --

19 MR. MAHONE: Yeah. It's --

20 MR. PRUSNEK: -- need for their  
21 portfolio?

22 MR. MAHONE: Yeah. What I'm talking  
23 about is basically those kinds of things that I  
24 showed you on that table of the examples, about  
25 two slides earlier. That's how much savings --

1       for example, there's a new requirement -- yeah,  
2       that was the table.

3               MR. PRUSNEK:   Just go back one.

4               MR. MAHONE:   Yeah, go back one.  There's  
5       a new requirement under residential building  
6       standards that new, new residences will have to  
7       have hard-wired CFLs or hard-wired fluorescent  
8       lighting for a lot of the lighting.  The savings  
9       that will show up in the houses built in 2006 from  
10      that requirement for hard-wired lighting is one of  
11      the components of that.

12              MR. PRUSNEK:   I see.

13              MR. MAHONE:   And likewise, for all the  
14      measures there's, there's all the different  
15      building measures that will be put into the new  
16      buildings that are constructed in 2006, plus there  
17      are all the appliances that will be purchased in  
18      2006.  And if -- we've added up the savings for  
19      all of those measures, and then started with the  
20      total statewide savings that will show up, and  
21      then we've discounted them for attribution and --  
22      in fact, go on a couple more slides and I'll show  
23      you a little bit more about what, how we did that.

24              This, this graph, the red bars show the  
25      total amount of savings statewide from all of the

1 building standards and all the appliance standards  
2 in each one of those years that will be showing up  
3 in the marketplace. It's not the total savings  
4 for the entire -- for everything. This is the  
5 total savings that we can attribute directly to  
6 the utilities' programs in those red bars. And  
7 then we discount those by a bunch of naturally  
8 occurring market factors, code compliance factors,  
9 and so forth, so that we're only actually  
10 crediting the utility program for what would,  
11 would -- we're, we're discounting the stuff that  
12 would've happened naturally, anyway. And what's  
13 left in the green bars is what we're attributing  
14 to the programs.

15 But these are new savings that start up  
16 in each one of those years. And the green bars  
17 have the, the savings accumulate over time, and  
18 then they start to taper off as the naturally  
19 occurring stuff would've taken over anyway.

20 Next slide, please.

21 So in coming up with those green bars,  
22 we, we applied all these discount factors that  
23 I've got listed here, and I don't want to spend  
24 the time going into a technical discussion of  
25 them. But the point of all this is that this,

1       this estimate of savings is the net savings, the  
2       savings that would not have occurred, would not  
3       have accrued without the efforts of the program.  
4       A lot of these savings would've shown up in the  
5       market eventually, anyway. So we're netting out  
6       all that stuff, and it's still a big number.

7               Next slide, please.

8               So that's all I want to say about that.  
9       The one final comment I want to make before I  
10      finish here is that there's been a lot of  
11      discussion today about are the utility programs  
12      getting the balance right, are they, how come  
13      they're putting in so much on CFLs. And having  
14      sat as a member of PG&E's PAG and watched how the  
15      planning process developed, and I'm sure the other  
16      utilities did a fairly similar process, they were  
17      trying to work with these big spreadsheets that  
18      said okay, how much money do we have to spend in  
19      2006, how much money do we have to spend in 2007,  
20      and how much do we have to save in each of those  
21      years to meet the goals.

22              And implicit in most of those  
23      calculations was the assumption that you would  
24      make for a CFL. You pay the dollars in a given  
25      years, and the savings show up in a given year.

1 I've got so much in budget, I've got so many  
2 savings that I've got to meet for my target, and  
3 that's my 2006 spreadsheet. Same thing on the  
4 2007 and 2008.

5 The problem is savings occur in streams  
6 over time. And it takes a more complicated  
7 planning process to account for that. The, the  
8 extreme example of that is the codes and standards  
9 program with the example I was just describing to  
10 you. The dollars spent for the codes and  
11 standards program are spent one to three years  
12 before the standards are even adopted. Once the  
13 standards take effect and buildings start getting  
14 built, appliances start getting purchased, then  
15 every year from there out you've got a new stream  
16 of savings starting up.

17 And the way most of the planning has  
18 been done has been unable, they've been unable to  
19 account for these multi-year streams of savings.  
20 The money that's being spent in the codes and  
21 standards program for 2006 won't produce a single  
22 kilowatt hour of savings until 2009 or 2010, which  
23 is even outside of the planning window. And we're  
24 arguing now about whether we should be counting  
25 the savings that are coming online in 2006 and

1       2007, because the investments for those was made  
2       three or four years ago.

3               So there's this huge time mis-match in  
4       the planning process that I think is part of the  
5       reason for some of the things that Cynthia was  
6       pointing out, and others have mentioned here  
7       today. So I just wanted to mention that, as well,  
8       and I think I'm done.

9               MR. PRUSNEK: Okay. Thank you very  
10       much.

11              The final speaker of the panel is Steve  
12       McCarty, and then we'll -- from PG&E, and then  
13       we'll go to some Q and A.

14              MR. McCARTY: Yeah. I don't have a --  
15       excuse me -- a prepared program, slide. I have a  
16       few talking points.

17              Again, I'm here trying to represent all  
18       the IOUs, and I invite my colleagues to, to join  
19       in when I misrepresent their positions.

20              The topic for this panel is called  
21       suggestions for program improvement, and actually,  
22       the California IOUs have been taking suggestions  
23       for program improvements virtually ever since the  
24       CPUC finally decided the administration decision,  
25       and that is the CPUC set up a collaborative

1 process called Program Advisory Groups, and a  
2 subset of that called Peer Review Groups. And as  
3 Doug mentioned, he is on PG&E's PAG, and we're  
4 very glad to have him.

5 The state of California has been doing  
6 energy efficiency for about 30 years, in contrast  
7 to a lot, a lot of other states. And one of the  
8 benefits of that is we have a large community of  
9 very intelligent, sophisticated, experienced  
10 people. Bill was mentioning how important for  
11 SMUD, working with stakeholders is, and we've  
12 found that to be equally true. We, and we look at  
13 our PAGs as a brain trust, so it's been, it's been  
14 a great process. We've had probably a dozen  
15 public meetings, all the PAG meetings are open to  
16 the public, and we have taken dozens and dozens of  
17 suggestions from them. So we're trying to get  
18 suggestions for improvements from all the very  
19 many good stakeholders that we have in this state.

20 In fact, in PG&E's case, we have filed  
21 that with our June 1st program filing with the  
22 suggestions of where and how we try to incorporate  
23 them. In our case, we incorporated about 85  
24 percent of those suggestions, and we can make that  
25 part of this record if the CEC would like that.



1           So we've found that to be a very  
2   valuable tool. A subset of the PAG process is the  
3   Peer Review Group. The Peer Review Group is to  
4   work with the utilities in establishing good  
5   evaluation criteria, because bidding out for  
6   ideas, innovative ideas in particular, is a key  
7   part of the administration. And our Peer Review  
8   Group includes, in PG&E's case, Bill Pennington.  
9   I know Mike Messenger has been active member on  
10  the Southern California utility PRG. So we value  
11  that input. It's been a very open and  
12  collaborative process.

13           In terms of what's new, one of the key  
14  over-arching themes for all of us is that we have  
15  been in silos for the last several years. We have  
16  the Energy Action Plan, we have the energy  
17  efficiency goals, we have demand response goals,  
18  we are aggressively pursuing VG, but we've found  
19  that when you go to a customer, as you heard from  
20  some of the panelists, customers are very busy and  
21  using energy efficiency may not be -- energy  
22  efficiently may not be that customer's number one  
23  priority, so you don't get many shots at that  
24  customer. And customers don't like to be  
25  approached first with energy efficiency, and then

1 someone two weeks later with demand response, and  
2 then maybe a month later with distributed  
3 generation.

4 So we are integrating all those  
5 programs, again, consistent with the state energy  
6 action plan and the preferred loading order, so  
7 that when we go to a customer we, in our case we  
8 have an audit program. And we will show them all  
9 the energy efficiency that's cost effective, what  
10 the opportunities are for demand response, and  
11 what is available for DG. And we're trying to  
12 implement that throughout all of our programs, and  
13 again, trying to actualize the energy action plan.

14 In terms of financial incentives,  
15 rebates, we've heard a lot about that. We are  
16 trying to increase the amount of rebates. We do  
17 what we call point of purchase, or that are  
18 upstream because we find they are very cost  
19 effective. And buying down product through  
20 manufacturer rebates gets a lot of product to the  
21 market quickly.

22 We had a lot of discussion of HVAC this  
23 morning, and, and all of the utilities are, as  
24 Gene mentioned, are increasing their HVAC spending  
25 orders of magnitude. In PG&E's case we're

1 increasing our HVAC spending ten times over the  
2 next three years, what we're doing now. Our  
3 constraint, we think, is going to be what we can  
4 get the markets to adopt. And if we can in fact  
5 spend more on HVAC than our plans call for, we  
6 will do that. And we're asking the CPUC for the  
7 flexibility to do just that.

8 HVAC, the HVAC programs we are pursuing  
9 include quality installation, incentives for  
10 distributors, training for people in the field so  
11 that they, they understand what it is they are  
12 actually installing, and also right sizing.  
13 Often, HVAC systems are oversized.

14 We've heard a lot about our need to get  
15 the goals going long-term. A key part of that is  
16 going to be emerging technology programs. The  
17 investor owned utilities are proposing a doubling  
18 in the ET programs over the next few years because  
19 if we're going to get those aggressive goals going  
20 out long term, we are not going to be able to do  
21 that without new technology.

22 All of us have been offering refinancing  
23 programs. That was discussed earlier this  
24 morning. It will be on bill for the southern  
25 utilities. In PG&E's case, initially we're going

1 to have to have an off bill financing program, but  
2 as we can go through our internal systems issues  
3 we want to move to an on bill financing program.  
4 Again, that's another tool in the tool kit, to use  
5 that analogy you heard before, that we want to  
6 make available to our customers because capital  
7 constraints is, in fact, one of the things that's  
8 impeding energy efficiency.

9 And finally, we're going to have  
10 expanded commissioning and retro-commissioning  
11 programs, which will be available through all  
12 market segments.

13 Now, one of the goals that the CPUC has  
14 in the administration decision was that there be  
15 more innovation, and one of the ways that the  
16 Commission want to encourage that innovation was  
17 through competitive bids. Now, all the utilities  
18 are putting out a minimum of 20 percent of their  
19 portfolios for competitive bids, so that is going  
20 to be a very concrete and detailed suggestion for  
21 improvement when we put those bids out.

22 In PG&E's case, we are actually  
23 accepting bids in a lot more of the portfolio than  
24 just 20 percent. We're going to be accepting bids  
25 in all the portfolio except that which needs to be

1 statewide consistent. The programs, for example,  
2 upstream lighting, that are consistent among the  
3 utilities, it doesn't make sense to put that out  
4 to bid. You need relatively few actors. But we  
5 will be accepting bids in all our portfolio, but  
6 there are areas where we are particularly looking  
7 for suggestions. In agricultural and food  
8 processing, especially pumping; in high tech  
9 markets, especially data centers; hospitals; oil  
10 refineries; and wastewater treatment.

11 So that, those competitive solicitations  
12 have been identified, and we hope that next  
13 generation of energy efficiency programs that will  
14 give us the innovation we need to try to get those  
15 targets going forward.

16 So with that, I will end my brief  
17 comments.

18 MR. PRUSNEK: Thank you very much,  
19 Steve.

20 I'll just begin with a few questions,  
21 and then anybody else, please chime in.

22 We spoke a little bit on this panel  
23 about -- Bill Boyce from SMUD called it RD&D, I  
24 think the CEC would call it emerging technologies,  
25 they're very, very similar. In a nutshell, the

1 next generation of energy efficiency measures.

2 I'm looking to drill down a little bit  
3 on this issue to understand how we should be  
4 treating these programs so we ensure that they're  
5 given the incubation time that they need, and we  
6 don't unnecessarily abandon them too early before,  
7 you know, they should be brought into the market.  
8 Meaning, do we put these on a longer timeframe, or  
9 Bill, one of the questions I, I have for you with  
10 respect to your R&D programs is when do you, when  
11 do you decide that okay, this, this measure is  
12 ready and it should be integrated into our  
13 standard programs that we offer to customers. If  
14 we could just start some discussion around this  
15 topic and how do we treat these programs.

16 MR. BOYCE: There's, there's two aspects  
17 we studied in that, and first of all, you know,  
18 every utility has a kind of a list of standard  
19 incentives, and the easiest way to transition,  
20 I'll just say new technology into that, is simply  
21 to be able to get a, a new HVAC system to a  
22 maturity level that you just add it to the, you  
23 know, your allowable incentive. That's one  
24 portion.

25 However, there's also another class

1       where I'm going to have to develop a whole new  
2       program for new technologies. And one of the ones  
3       I can think about is energy efficiency for the  
4       digital economy, or, or, you know, 80-plus  
5       programs, it's a whole 'nother type of program.

6               So there's really two types of things  
7       when you, we've looked at technology transition to  
8       the marketplace.

9               To answer your first one in more classic  
10       how do I get something onto an incentive list,  
11       most of the time we are very patient and really  
12       work with the manufacturers, and we also try to  
13       broker some of the stakeholders with the user  
14       community. But one HVAC system, in general, I can  
15       recall we've gone through five different design  
16       cycles with them. We're very proactive at trying  
17       to get them to improve their product so they bring  
18       a good product to market. Because if we don't,  
19       you know, incentivizing something they come right  
20       back to the utility with a complaint, and, you  
21       know, we can't have that as a community.

22               MR. MAHONE: Yeah, I've got a, I've got  
23       a -- there's an aspect of the emerging  
24       technologies program that, that I've been thinking  
25       about for quite a while.

1           Most of the emerging technologies  
2       efforts that I have seen involve sort of picking  
3       a, picking a horse and running with him, finding  
4       one manufacturer or one guy who's got a really  
5       good idea and helping him develop that idea.

6           The problem with that approach is that  
7       if, unless it's also -- unless it also includes a  
8       significant amount of market research so that you  
9       actually know that there's a market for this guy's  
10      widget, you could be picking the wrong horse.

11          We've done some work with manufacturers  
12      in not super-advanced technologies, it's fairly  
13      prosaic technologies, like light wells for  
14      skylights. Not rocket science, not, you know, not  
15      even that's patentable as new technologies. But  
16      you talk to manufacturers who build products that  
17      could be adapted to that and they say oh, I never  
18      thought about light wells for skylights. Is that  
19      a market? And you show them how big the market  
20      is, and you show them that there's an energy there  
21      which we, as energy people, want to encourage.  
22      And they go oh, I could build a product that would  
23      meet that need. That's not that hard to do. I  
24      just never knew it was part of -- I never knew  
25      anybody wanted anything like that.



1                   And I think there's a whole kind of  
2           flavor of emerging technologies program work that  
3           ought to be based on that, on doing that kind of  
4           market research, rather than trying to pick  
5           somebody's widget.

6                   MR. PRUSNEK: Uh-huh.

7                   COMMISSIONER PFANNENSTIEL: Brian, if I  
8           might.

9                   MR. PRUSNEK: Sure.

10                  COMMISSIONER PFANNENSTIEL: I'd like to  
11           jump into the emerging technologies question  
12           somewhat differently. And, and actually, I think  
13           that what, what Doug was just saying is sort of  
14           what I was thinking, was that the technologies are  
15           fascinating, and it's a really sort of interesting  
16           way of looking at the question.

17                  But we have a lot of the old  
18           technologies that have been around for a while  
19           that we still can't get customers to buy into.  
20           And so it's sort of the, you know, is, is it a  
21           question. Maybe I, I should put it better in a  
22           question form.

23                  Is it a question of that we don't really  
24           have the stuff that customers are looking for?  
25           The, the lighting that really would make them

1       happy, or the efficient appliances that they  
2       really want, and therefore if we find this right  
3       equipment our problem will be solved because they  
4       will be, you know, lining up at CostCo to take  
5       these things home. Which I thought well, these  
6       slides on, on the saturation of CFLs was really  
7       interesting, but I still, you know, see big piles  
8       of CFLs in the stores that people don't seem to be  
9       buying.

10                So do we need to get to the next level  
11       of technology before we get there, or have we just  
12       not found out what it is that makes customers buy  
13       even the current technologies. So, anybody want  
14       to try that one?

15                MR. BOYCE: I'll jump in here a little  
16       bit. Being more or less in, in the technology  
17       development, most of the, the widget manufacturers  
18       really don't do very good marketing, or market  
19       definition. Usually, they're struggling with  
20       their product just to get it developed, and in  
21       many cases, and I would say this is the majority,  
22       they bring it to the utilities and they want the  
23       utilities to do all the marketing development for  
24       them.

25                You know, we're only limited by also,

1       you know, so far that we can go. But your  
2       question of what makes a customer purchase a  
3       product, you know, kind of drives that some of the  
4       factors I think Wally was looking at. You know,  
5       very often the real motivating factor is not  
6       energy efficiency, it's the fact that the product  
7       can deliver something else to them.

8                 One of the ones that comes to my mind is  
9       on demand hot water systems. The fact that it can  
10      get hot water to them within a couple, you know,  
11      five seconds, is more valuable as a commodity than  
12      it is the fact that it saves, you know, so many,  
13      you know, natural gas BTU units.

14                So, you know, the whole market  
15      definition around energy efficiency isn't  
16      necessarily the primary market driver. And the  
17      more successful products really find a very good  
18      market, very good market value stream that they  
19      tap into, and typically it takes a more mature  
20      manufacturer with a lot more resources in that  
21      area which, unfortunately, the majority of the  
22      break-through technology folks really don't have.

23                COMMISSIONER PFANNENSTIEL: Well, for  
24      example, GE sells compact fluorescent light bulbs,  
25      but I don't see them marketing them to the extent

1       they're marketing a lot of their other appliances.

2       Is, is that an issue?

3               MR. MCGUIRE: Well, I, I do. I mean, I  
4       think when, when a manufacturer or somebody  
5       invents a new topic -- I mean, a new product,  
6       whatever it is, if you don't market it, it's not  
7       going to get sold, to be honest with you. I mean,  
8       a lot of people are confused. I believe that  
9       marketing is to the general public. Not too many  
10      of these products are marketed directly to the  
11      general public. They're marketed to the retailer,  
12      or the Safeway, or to try to get the real customer  
13      to them is that middle, middle person.

14             And very often, the strategies of  
15      marketing on that are a little different than have  
16      been used. I mean, I agree. I think with a  
17      valance, that the, the information is not enough.  
18      It just isn't. I mean, I would totally agree.  
19      I've looked at some of those studies. I mean,  
20      good marketing or good sales is a lot more about  
21      incentives and, and other people are doing it,  
22      and, and things other than just energy savings.

23             If you look back at -- we, we spent a  
24      hundred million bucks on flex your power ads over  
25      the years. We spent more time talking about

1       together we can do this, and, you know, keep the  
2       lights on in the schools. We, in all our focus  
3       groups the most powerful messages were all -- not  
4       the savings numbers, you know. Particularly on  
5       things like CFLs, the savings numbers were so  
6       tiny. You get the retailer saying I can sell  
7       those 60 watt bulbs anyway, what the hell am I  
8       doing here. These people have had a bad  
9       experience, they're funny looking or they don't --  
10      remember, we had a lot of barriers in the  
11      beginning of CFLs. They didn't fit in the sockets  
12      a lot of times. We got a lot of cheap ones that  
13      came in right at the beginning of the energy  
14      crisis and they burned out and they got bad  
15      experiences.

16                So we have double barriers on CFLs to  
17      overcome. But I, I just believe that we need to,  
18      to really pay attention to effective marketing  
19      and, and outreach, and not just get hung up on the  
20      fact that it saves energy, which is probably all  
21      of our -- we, we think that's the big deal. It  
22      isn't to most people. It's a lot of other stuff.

23                COMMISSIONER PFANNENSTIEL: Right. And  
24      I think that that was some of what Alan was trying  
25      to tell us, too, is that there are bunch of other

1 factors that we haven't begun to mine yet.

2 MR. McGUIRE: Can I give you another  
3 example on just lighting? We, we had an  
4 arrangement with Lowe's where they, you know, they  
5 put in a center aisle, it's a 32 foot, and we  
6 worked I think with Steve at PG&E and some others  
7 to get them to, to make that center lighting aisle  
8 an energy efficient lighting aisle. They told us  
9 that their sales of whatever the heck they put on  
10 that aisle went up 20 percent. It's all about  
11 positioning and stuff. That's why product  
12 salespeople will fight for end caps when you walk  
13 into a store and stuff.

14 And that's the kind of marketing that  
15 you really need to do. I know we've been talking  
16 about a test thing for, for marketing. I can tell  
17 you, until the manufacturers and retailers all get  
18 on board and decide to market this stuff, we can,  
19 we're whistling in the wind, we can -- that's why  
20 we need probably more rebates to sell them than  
21 others. We need to really get them in as  
22 partners.

23 MR. McCARTY: This has got to be one of  
24 the benefits of a longer program cycle, because  
25 for, starting with the electric restructuring, the

1 average program length for an energy efficiency  
2 program for industrial utility is about six  
3 months. Until the start of 2003 when we had two-  
4 year cycles, which was great, now we're into a  
5 three-year cycle, which is nirvana for us. And  
6 we'll be able to coordinate with manufacturers and  
7 distributors, and work with Wally to get coherent  
8 messages and get into their distribution cycles  
9 and their manufacturing cycles to take advantage  
10 of all the players in the market.

11 MR. MCGUIRE: Their, their cycles are  
12 somewhere between 18 and 36 months, and they,  
13 they've already planned out their marketing, their  
14 manufacturing, their shipping and all that stuff  
15 for next year. And the PUC has remedied that with  
16 these longer cycles, which I think is great.

17 MR. SANSTAD: Can I ask a question.  
18 What you've just said, I, I've heard very often,  
19 you know. And it seems almost part of folk  
20 wisdom. And I'm wondering is there -- what we're  
21 talking about here is, is not a new idea, as near  
22 as I can tell. And I, I've heard this in  
23 different quarters for a long time that it's not  
24 their efficiency, it's other characteristics or,  
25 you know, we know what we're talking about.

1           Is, is there sort of institutional  
2   recognition of this within the utilities and some  
3   formal base for how to deal with it? I mean, in,  
4   in terms of marketing, in terms of design, in  
5   terms of, you know, partnerships with the  
6   manufacturers along other than engineering --  
7   energy efficiency dimensions? Because it seems  
8   like what, what suggests itself here is some sort  
9   of effort to put all this together, even on a  
10  pilot basis.

11           You know, choose some technologies, some  
12  sectors, some, something, and do the whole  
13  enchilada from design to energy efficiency to  
14  marketing, the integration with the manufacturers,  
15  would create the highest value product that is  
16  also energy efficient, and, and try to push it.

17           MR. MCGUIRE: Well, I think that that is  
18  the smart way to do it, is to do it as a holistic  
19  approach, not only thinking out further but, you  
20  know, the, the whole deal. That's not generally  
21  happening, and I don't want to hound on evaluation  
22  and, and such too much, but a lot of that's very  
23  hard to evaluate and assign credit to.

24           For instance, you know, we, we were able  
25  to get a couple of manufacturers to pledge in



1 writing, you know, what does that mean to, to sell  
2 more, to ship more energy efficient appliances,  
3 because appliance sales is all about the amount of  
4 floor space you have. People don't shop around at  
5 ten different stores. If it's on the floor, it  
6 sells.

7 The recognition program which is, you  
8 know, we probably have to -- is totally  
9 untrackable. And, and so if we were really smart,  
10 and I think we're trying, we've tried to, later on  
11 in our pilot stage, actually working with the CEC  
12 to come up with a more integrated approach with  
13 partners, the utilities and the manufacturers and  
14 the retailers.

15 MR. SANSTAD: So this, can this be done  
16 on a pilot or research basis outside the formal  
17 M&E process?

18 MR. BOYCE: I don't see why not. But I,  
19 I'm going to try to understand from you some more  
20 suggestions, because I think the, the situation  
21 we're facing is the utilities being the, the  
22 electric service providers in the service  
23 territories, were trying -- they're trying to  
24 transform into more of energy service providers in  
25 their service territories. But how else when a

1 utility markets this, this measure to its  
2 customers, you, the example got brought up earlier  
3 about how a customer could value instant hot water  
4 much more than the fact that it's saving energy.  
5 But I can't imagine the utility going around and -  
6 - maybe they can make that a part of, of their set  
7 of information, but how do we start kind of  
8 informing the consumer that there's much more to  
9 this than saving on your monthly bill.

10 MR. SANSTAD: Well, I don't think this  
11 is solely a utility function. This is not, it's  
12 my understanding it's -- this, this is not  
13 something the utilities could do alone.

14 MR. BOYCE: Well, it, it's something,  
15 it's something we don't to do alone, and one of  
16 the advantages we have in being able to partner  
17 with a large retailer is that we basically get  
18 free advertising. We leverage off them, and we'll  
19 probably, we will go through the process -- excuse  
20 me -- in terms that it's cost effective and it  
21 should be incented, and then working with all the  
22 market actors we get basically free, free  
23 publicity and advertising, and they can push the  
24 other attributes, as well.

25 So it's not, it's not something we have

1 to do. And again, it's one of the advantages of  
2 having the partnerships.

3 MR. TUTT: I had a couple of questions.  
4 We've heard a lot about program budgets here  
5 today, and the increases in program budgets, and  
6 I'm wondering, as you go through the, these  
7 budgets and allocate down to specific parts of it,  
8 specific programs, and then go through the year,  
9 do you run out of money in particular budget in  
10 programs, and what happens when you do? Was that  
11 more of a problem in the past, and less of a  
12 problem with the increased budgets we're talking  
13 about?

14 MR. McCARTY: Well, it's been a problem  
15 in the past, and it may be a problem in the  
16 future. As I mentioned, we have very aggressive  
17 increases in HVAC. We hope they take off. One of  
18 the things we really would like is more  
19 flexibility so that if one program is not doing  
20 very well but there are a lot of savings in  
21 another one, that we have the flexibility to move  
22 to that program immediately.

23 The tech market report that came out a  
24 week ago made this point that markets change in a  
25 matter of days, and so we have to be as flexible

1 as those markets. So we want to have that  
2 flexibility. We've had it some in the past, but  
3 we have run out in the past and we're running out  
4 this year, in fact, so we think that's, that's  
5 going to be a really critical element to be able  
6 to get these goals, because we're filing a three-  
7 year program. Nobody knows with any degree of  
8 certainty what a market is going to be like for  
9 anything, and I would argue, three years from now.

10 So flexibility will be a key element for  
11 us to be able to get those really aggressive  
12 goals.

13 MR. PRUSNEK: Right. And, and from the  
14 CPUC's perspective, that's a major component of  
15 our upcoming decision approving these program  
16 budgets, because the three-year program cycle goes  
17 hand in hand with flexibility for all the reasons  
18 that Steve has alluded to.

19 MR. BOYCE: Yeah. It's not really very  
20 typically run out of money before, you know, all  
21 the subscribers are there, various techniques are  
22 to stagger programs to have like a spring  
23 campaign, fall campaign, in between happens to  
24 work with our business cycle to, to tweak the  
25 programs to get a little bit better performance.

1 But very typical to run out of money before  
2 subscribers for the individual programs.

3 MR. McCARTY: What we really don't want  
4 to do is run out of money and then start up -- and  
5 start up again two months later, because we talked  
6 about the stakeholders and all the people we need  
7 to be in the market, so if you, if you were to  
8 close out a program people go away, some  
9 contractors go to different markets, so it's  
10 really important that we have that continuity,  
11 again, to keep the, to keep the whole  
12 infrastructure healthy.

13 MR. BOYCE: In our case, we pretty much  
14 have most of our contractor networks in tune with  
15 those program cycles, and it's been, you know,  
16 years and years of history with them, and they're  
17 pretty well adjusted to that.

18 The part we have found it's been  
19 damaging is if we change an incentive level  
20 between one time period and the next. And, you  
21 know, the tendency is if you're trying to make  
22 metrics I'm going to tweak it up with more of an  
23 incentive on the second period. And what you, you  
24 find out is, you know, people lose touch with the  
25 programs that way, and that has had, you know,

1       some problems in the past.

2               MR. MAHONE:  The other thing that's  
3       related to this is the fact that many of the  
4       market sectors operate on multi-year time  
5       horizons.  Commercial new construction is a very  
6       good example of that.  Between the time, you know,  
7       an architect gets hired to design a building and  
8       the time the design is completed sometimes is two  
9       years.  And then another two or three years before  
10      the building's in the ground, and if you've got a  
11      program that's only got a one or even a three year  
12      cycle, you're not necessarily going to keep those  
13      people engaged in your program because you're not  
14      around at the time they need you.

15             So this, this longer term time horizon  
16      is very important for getting those bigger, longer  
17      term opportunities.

18             MR. TUTT:  And the budgets to have those  
19      opportunities happen continuously seem equally  
20      important.

21             MR. MAHONE:  Yeah, exactly.

22             MR. TUTT:  Particularly in portfolio  
23      based cost effectiveness for these programs, what  
24      criteria do you use to decide what components are  
25      increment or, or left out of the program?

1           MR. McCARTY: Well, again, we try -- we  
2       try and have a balanced portfolio, so we have  
3       different market segments we're going after, and  
4       we have short term versus long term. So it, it  
5       isn't a process, it is an art as well as solving  
6       the science of cost effectiveness and, and we run  
7       this through our PAG process and our PRG process,  
8       and we try and cover all the market segments we  
9       can because we're not supposed to leave anything  
10      on the table.

11           So again, it's kind of an interim  
12      process, and we did a lot of back and forth, a lot  
13      of analysis that goes into that.

14           MR. MAHONE: One of the, one of the  
15      benefits of doing this as a whole portfolio is  
16      that I think California is going to be able to get  
17      to the point where New York is already, for  
18      example. NYCERTA runs the statewide portfolio  
19      program, and when we do the benefit cost  
20      calculations for them we can do benefit cost  
21      program by program, we can roll it up to the  
22      sector level, and we can roll it up to the entire  
23      portfolio level and have a consistent set of cost  
24      reporting, benefit cost calculations, and so  
25      forth, through the entire portfolio.

1           And having that kind of perspective  
2       allows you to look at each one of the components  
3       and say oh, this program has a really crummy TRC,  
4       but as part of the overall portfolio, the  
5       portfolio is fine, and we can see that the, one of  
6       the reasons this program has a bad TRC is it's in  
7       the early stages. It's just building up  
8       infrastructure, it's just starting out with a new  
9       set of technologies, and so we'll give it a couple  
10      of years to have a lousy TRC.

11           Being able to roll that up like that is  
12      going to make us much smarter, you know, managing  
13      the overall portfolio.

14           MR. MCGUIRE: Can I put in a word on the  
15      portfolio, because I, because I agree with that.  
16      We can learn a little bit. Actually, Byron  
17      Shearer and his group, he wrote solid waste 8939,  
18      that basically San Jose, years ago, cities were  
19      having trouble meeting their goals because there  
20      was no market for their recycled goods, the  
21      recycled oil, recycled paper and stuff, because  
22      cities had these contracts, low bid, or, you know,  
23      low, low cost. And so they were having to collect  
24      all this stuff that they couldn't sell back in the  
25      market, and they were ending up burying it. And,



1 I mean, there's just, they were paying money to  
2 haul it off to landfill anyway.

3 San Jose got around it by, by looking at  
4 a, basically a portfolio approach. They took, I  
5 think it was 27 different recycled goods. Some  
6 were very cost effective, some weren't, some  
7 weren't cost effective at all, because there  
8 wasn't a big enough market for it yet. And they,  
9 the took it as a portfolio, the whole portfolio  
10 actually cost less than buying virgin material for  
11 all 27, and they created a market. In other  
12 words, they, they looked at the whole picture.  
13 And I think, maybe that's I think what you're  
14 saying on the portfolio approach that the  
15 utilities are trying to do now.

16 But if the goal is not spending, how  
17 much money you spend, which is sort of where we  
18 are right now. I mean, the only way you can  
19 increase appliance sales is to have more rebates,  
20 which means more money. If the goal is saving  
21 energy and you take a portfolio approach, then  
22 maybe you'll start making sure before you, you put  
23 in a central air conditioning, you size it  
24 correctly. And then you, you fix the envelope of  
25 the house first. Or maybe if you combine programs

1 where the efficiency and demand response are doing  
2 it, maybe you give a rebate on an HVAC system if  
3 that commercial company signs up for demand  
4 response.

5 And my sense is if you start to link  
6 these programs you can, you can get some synergies  
7 which will create more, more savings.

8 MR. McCARTY: That's absolutely right,  
9 because we don't just have three-year goals, we  
10 have ten-year goals that the CPUC has set for us  
11 that are part of our resource procurement. So we,  
12 and we will tolerate a, a lousy cost effectiveness  
13 in the earlier years knowing that we have very,  
14 that our goals don't get less aggressive as we go  
15 out.

16 PRESIDING MEMBER GEESMAN: Are there  
17 metrics to evaluate the effectiveness of the  
18 marketing programs?

19 MR. McGUIRE: There are old ones. I  
20 mean, you know, there's hundreds and millions of  
21 dollars spent in marketing every year if you're  
22 talking like ad campaigns and stuff. And there's  
23 very precise metrics.

24 PRESIDING MEMBER GEESMAN: Yeah. I  
25 mean, it seemed to me there could be, but are

1       there in the existing programs?

2               MR. McGUIRE:  Yeah.  Yeah.  The current  
3       system that CPUC has approved and that we've  
4       proposed again basically replicates what, what the  
5       private sector does.  In other words, it's  
6       reaching, for example, how many people hear your  
7       message.  That's a very precise measurement.  In  
8       fact, it's argued over by every company who ever  
9       buys anything.

10              There's qualitative and quantitative  
11      research to figure out whether when they hear it,  
12      what the message, what they take away as.  And  
13      then what I've been hearing today is I think we  
14      should also do what the private sector does, let's  
15      look at real sales.  Because that's it.  If sales  
16      are going up --

17              PRESIDING MEMBER GEESMAN:  I would think  
18      so, you know.

19              MR. McGUIRE:  Those three make a lot of  
20      sense to me.

21              PRESIDING MEMBER GEESMAN:  I, I would  
22      think you'd want to broaden that beyond utility  
23      programs, as well, because ideally, your, your  
24      marketing program affects a lot of purchase  
25      decisions that don't have anything to do with the

1 utility programs.

2 MR. MCGUIRE: Yeah. And, and I would, I  
3 agree with that, first off. But I'd also say a  
4 lot of times it's the marketing materials. If you  
5 look at the, at the utility programs, they're  
6 selling energy efficiency. And if they sell it  
7 correctly, the fact that they got a rebate this  
8 year, they'll -- that person with or without a  
9 rebate next year, the third year, may buy it. In  
10 other words, there's no way to really capture that  
11 right now.

12 MR. BOYCE: And also, Wally, on, on the  
13 front end doing more focus groups, as well, where  
14 we're actually looking to figure out the message  
15 before we go into play, correct?

16 MR. MCGUIRE: Exactly.

17 MR. MAHONE: This is, this is actually a  
18 very big topic within the evaluation community  
19 nationwide, is how to get a good handle on broader  
20 market effects that extend beyond the boundaries  
21 of individual program activities. And I think  
22 historically, California has been focused very  
23 much on, you know, one program, one year, we're  
24 going to measure how much this program  
25 accomplished in this given year. And it's always

1       been subject to the, to the limitations of that  
2       kind of narrow sort of silo approach to doing the  
3       evaluation.

4               And I, I don't think we yet have  
5       agreement within the California evaluation  
6       framework to do overall market effects and to  
7       credit those to program activities, and, and I  
8       think a lot of what's, what Wally's saying is that  
9       we are investing a lot of dollars, a lot of  
10      resources in generating broader market effects,  
11      but we're still focused on, you know, measuring  
12      those savings in the TRC, you know, little program  
13      by little program.

14             PRESIDING MEMBER GEESMAN: I'm a little  
15      troubled by that, primarily because we were told  
16      -- I think I've got my years right -- that from a  
17      crisis in '01, savings had a decay rate of about  
18      50 percent to '02, and we were told that that 50  
19      percent decay rate carried through to '03, as  
20      well. And I, and it seems to me that these  
21      crisis-borne programs don't necessarily have the,  
22      the basis by which to sustain themselves over a  
23      longer period of time. And I think that much of  
24      the behavioral research that we did last year,  
25      that was published last year, were studies focused

1 on that crisis period, and yes, they found  
2 altruistic motivations, but that may not be as, as  
3 prevalent a factor when the sense of crisis goes  
4 away. And it would appear to me that the state  
5 has an interest in putting these programs in a  
6 multi-year basis and intends to be in this  
7 business for a long period of time.

8 So I, I guess I'm, I'm troubled by the  
9 notion that, that we are still stuck in the, the  
10 year by year decision making and it's measured, I  
11 think we all know, by how much of a sense of  
12 crisis we have and not the impending summer. That  
13 doesn't seem to me to be a good, a good foundation  
14 for a larger marketing effort.

15 MR. MCGUIRE: I think the PUC, having  
16 gone to the longer range, I think we certainly  
17 have moved ourself a little bit from the year to  
18 year. But I think you're also referring to that  
19 distinction between conservation and, and  
20 efficiency. That 50 percent number, if memory  
21 serves me right, in 2001 and '02, was how many  
22 people had stopped, you know --

23 PRESIDING MEMBER GEESMAN: Right.

24 MR. MCGUIRE: -- would, wouldn't turn  
25 their thermostat up to 78 once the crisis was

1       gone. I believe that's where most of that 50  
2       percent -- I have not seen the study that says  
3       behavior, in terms of getting an energy efficient  
4       appliance purchase, goes away. In fact, I'm, my  
5       guess is that once somebody gets that, they know  
6       it's cost effective or that it saves water, or  
7       whatever the reason they did it, with or without a  
8       rebate, I bet you that stays at a much higher  
9       rate. It would be a good study to undertake, but  
10      I --

11               COMMISSIONER PFANNENSTIEL: It would be  
12      a good study.

13               MR. PRUSNEK: Mike Messenger had a  
14      question here.

15               MR. MESSENGER: I wanted to try to tie a  
16      number of the themes that have come together into  
17      one, one specific suggestion for how to actually  
18      increase the rate of take-up in terms of energy  
19      efficiency actions that all of these programs are  
20      trying to get.

21               First off, I find it ironic that people  
22      are talking about focusing on programs  
23      specifically and not sectors, and this, this focus  
24      on year to year. The reason I find it ironic is  
25      when we started to try to look at markets for a

1 multi-year basis in 1998 and 1999, there was this  
2 big turmoil about well, no, you're not actually  
3 measuring the specific effect of this program, and  
4 sort of, it was called market transformation at  
5 that point in time and people said get rid of  
6 that, we want to go back to a resource focus where  
7 you can attribute directly to the program. So now  
8 what I see is the pendulum has revolved again, and  
9 we're going back to a look at markets, which I  
10 heartily approve of.

11 But now let me get to my specific  
12 suggestion. We all live every day of our lives in  
13 a signal to noise problem. And the signal to  
14 noise problem is on average, we get exposed to 100  
15 different advertisements just in the course, just  
16 in the course of our normal day. And if you watch  
17 TV, it's much bigger than that.

18 So when you're in that kind of a  
19 problem, the biggest thing that you can do is try  
20 to get people feedback on when they do make a  
21 purchase, what the effect of that has been on  
22 their life. And the distinguishing characteristic  
23 that I think exists in all of these programs that  
24 there's very little feedback to customers after  
25 they make the adoption.



1           The customer buys CFLs, or they buy  
2   their air conditioner, or whatever, and there's no  
3   systematic attempt to give them some information  
4   about either did it reduce your bill, did it live  
5   up to your environmental standards in terms of  
6   give you the result that you wanted for, I don't  
7   know, reducing pollution from power plants, or  
8   whatever. And from my perspective, simply an  
9   attempt to market -- or, not to market, but to  
10  mark every customer that participates and give  
11  them some form of feedback, be it positive or  
12  negative, on the result of their investment would  
13  dramatically increase the rate of uptake of all  
14  these different types of investments, because the  
15  most important form of advertising that we haven't  
16  talked about right there is word of mouth.  
17  Particularly in the mass market.

18           And so when people start to talk to  
19  their neighbors about, you know, I installed this  
20  particular measure and I had a positive result,  
21  you know, the utility sent me something that said  
22  I saved \$5 on my bill, or \$100 on my bill, or that  
23  type of thing, at least the studies I've seen  
24  suggest that's the most strong form of  
25  advertising.

1                   And I think what we witnessed in 2001  
2           was an example of that, because I think Flex Your  
3           Power was the mechanism that was being used to  
4           reinforce or provide people with feedback of the  
5           results of their decisions. Because what happened  
6           is when people would start to, for example, shift  
7           energy use off peak and it was reinforced by, gee,  
8           we didn't have any problems at the power plant,  
9           you know, there was no crisis this month, and, and  
10          they kept hearing the ads that, you know, you're  
11          doing the right thing by moving your behavior off  
12          peak.

13                   So I would think that every single  
14          program should sit down and think about how can we  
15          give our customers feedback after we make the  
16          sale. And that's the thing that I think is, you  
17          know, across the board, just doing that one thing  
18          I think might help increase the market adoptions  
19          and we wouldn't have to spend all this money on  
20          rebates. And, you know, we could, in theory, we  
21          could go to just simply marketing after a while,  
22          because word of mouth would spread the information  
23          and we could move perhaps more toward more  
24          emerging technologies.

25                   So, thanks.

1 MR. PRUSNEK: Thanks, Mike.

2 Alan, did you have a comment in response  
3 to that? Okay, I want to keep comments in  
4 response to Mike's --

5 MR. SANSTAD: Is it possible to bring up  
6 my last slide? Or next to last. Next to last  
7 slide.

8 I, I want to strongly second what Mike  
9 just said and elaborate a little bit. Oh, they  
10 turned the power off.

11 MR. MESSENGER: We were just being  
12 energy efficient. I'll hold it up.

13 MR. SANSTAD: The -- oh, here we go.  
14 I'm Power Point dependent. I can't think without  
15 the slide.

16 (Inaudible asides.)

17 MR. SANSTAD: Yeah, there we go. The,  
18 there's a, there's a broader theme here, which is  
19 I, I think -- I think, from being outside the  
20 system, you know, demand response is followed sort  
21 of side by side with energy efficiency. They're  
22 both important, but they're not, the, their very  
23 close relationship with -- between the two is not  
24 appreciated.

25 So in terms of, first in terms of the

1 research issues, whatever is true about consumer,  
2 you know, the, the mystery of consumers' adoption  
3 of energy efficiency is, is all the more true in  
4 terms of just how people deal with their home  
5 energy environment once they have everything  
6 there. I mean, one way to think about this is I  
7 don't know if you ever heard of DOE 2. It's a  
8 simulation model that's used to design buildings  
9 and -- well, the engineers use DOE 2 to, to  
10 estimate how things are going in a building,  
11 right, and it's, they're estimates. They're not  
12 perfect. How, what do consumers do? What do they  
13 know?

14 Pardon?

15 COMMISSIONER ROSENFELD: I just didn't  
16 hear. The engineers said --

17 MR. SANSTAD: The engineers, I'm making  
18 an analogy, I'm driving home a point of what the  
19 consumers do not know is in their home energy  
20 environment. Okay. I'm using, I'm using the  
21 model to make the point that the engineers have  
22 developed DOE 2 to try to understand that.

23 What do consumers do in the absence of  
24 DOE 2, in the absence of, you know, monitoring  
25 equipment. The, this is starting to come up a

1        little bit in, in the context of introduction of  
2        -- and pricing that is I think all the more  
3        important. The, the advent of information  
4        technology, and, and the CEC is supporting a lot  
5        of this work, the, the development of demand  
6        response technology, to me is a very important key  
7        here, because right now the level of what we're  
8        getting toward is that energy is almost invisible  
9        to people. Okay.

10                I mean, Mike's point is very well taken.  
11        You can, the utility may tell you what your  
12        benefit from buying an efficient appliance is, you  
13        may have the label. Once you get it home, you  
14        don't know. You, you, it's impossible to know.  
15        But it's getting to the point where it's  
16        technologically possible to know exactly that.  
17        And I'm, I'm talking about the self-metering,  
18        there's a way that information technology is  
19        finally, is getting to the point where it's  
20        allowing people to actually control their home  
21        energy environment closely.

22                And I think that the, this joined the  
23        problem with investment in efficient technology  
24        and utilization, how you control your, your  
25        portfolio of appliances in the home and how you

1       respond to dynamic pricing, this is a single  
2       problem. And I think information technology is  
3       the key to how you tie all this together.

4               Thanks.

5               MR. PRUSNEK: That was going to be one  
6       of my questions. To get to what Mike is talking  
7       about, what does stand in our way? Is it, is it  
8       the metering infrastructure, is it the, is it just  
9       the pure lack of follow-up? Is it the cost to get  
10      back to every residential consumer and let them  
11      know in a month, hey, after you bought these  
12      appliances now look at your savings? What, what  
13      barriers stand in the way of getting that  
14      information back? Because I know, for example,  
15      under the Flex Your Power campaign, PCSA was  
16      taking out ads at one time in, in the newspaper  
17      congratulating those individuals who were  
18      exemplary in their energy reduction efforts, water  
19      reduction efforts, things like that.

20              So that was free advertising, and that  
21      was the word of mouth that people, wow, you,  
22      here's what they did and here was the difference.  
23      But when we're trying to boil it down to the  
24      residential level, even, what barriers stand in  
25      the way?

1           MR. McCARTY: I can think of one.

2       That's cost, because you have tens of thousands of  
3       people, say a mailing -- program, who live in  
4       different climate zones. And let's say I bought a  
5       new dishwasher. And you can estimate the savings  
6       on that. But let's say there's also a heat wave  
7       three days after I install that dishwasher and my  
8       bill goes up as a result. And I get something  
9       from the utility saying oh, your, your bill should  
10      go down by this amount, but it really went up. I  
11      man, there are very many factors. And so you'd  
12      have to, there'd be a lot of costs involved in  
13      calculating, then you'd have, you'd have a lot of  
14      cost to your, your call center, too. So that,  
15      that is a barrier.

16           Now, there may be other things we can do  
17      when we give them the rebate, give them some more  
18      information. That's the kind of thing that we  
19      encourage at Program Advisory Group meetings. So,  
20      Mike, the next one is the 27th of this month, and  
21      that's the kind of thing -- one of the things  
22      we've done with our Program Advisory Groups, we've  
23      created what we call Paguettes -- we've created a  
24      new vocabulary -- where people who are interested  
25      in particular topics will go off and work on them

1       together. We have one on HVAC right now.

2               We have another word we've created, to  
3       be Pagged out, which is to have gone to lots of  
4       meetings and you can get sort of tired.

5               But that's the kind of that we could,  
6       could get a sub-group working on.

7               MR. MAHONE: I can give you a technology  
8       example, sort of linking back to that emerging  
9       technology discussion we had earlier.

10              Our firm's done a lot of work on photo  
11       control systems for daylighting that automatically  
12       turn down the lights when there's available  
13       daylight. And we've talked to a lot of  
14       manufacturers of these photo control systems. You  
15       cannot buy a photo control system that has a  
16       little read-out that says this system has saved 75  
17       percent of light over the last month. In fact,  
18       you install one of those systems, and other than  
19       seeing the lights dim every now and again, you  
20       haven't a clue how much the thing is saving to  
21       you.

22              And we've asked manufacturers, you know,  
23       well, why don't you provide that kind of a little  
24       read-out on your controller so people can see what  
25       -- and they could use it to adjust, to calibrate



1 the controller, you know. Let's go 85 percent  
2 next month, and tweak it.

3 The manufacturers say, I don't know,  
4 nobody ever asked for anything like that. Nobody  
5 ever told us that would be a useful thing. It  
6 wouldn't be hard to do. Why should we do that?  
7 The emerging technologies could identify  
8 opportunities like that and explain to  
9 manufacturers why this would be a good thing to  
10 do.

11 MR. PRUSNEK: If anybody else has any  
12 comments on this topic I want to just caution we  
13 have a few more minutes, and then we're going to  
14 wrap it up and go to public comments.

15 MR. MCGUIRE: I just wanted to follow  
16 up. You're, Brian, you're correct in terms of  
17 those newspaper ads. Those I think are probably  
18 one of the more effective forms of educational ads  
19 we've done. We, we, if peers see what other peers  
20 have done. If we say that QualCom saved 30  
21 percent on its energy bills and did this, that,  
22 and the other, and you put it in the L.A. Times,  
23 we end up inevitably getting calls or  
24 notifications from others who want to be in those  
25 ads, first off, where, you know, that shows one

1 peer, a person doing it and others.

2 So I, I do think Mike is right in terms  
3 of that feedback loop. We're doing a thing with  
4 the ethnic press, which is a little different.  
5 We've having, in 13 different languages, the  
6 ethnic publishers find leaders in that community  
7 who are in essence giving testimonials. The head  
8 of the, maybe a Baptist Church, talking about why  
9 they've saved money, or something like that.

10 And then I guess the only thing I'd say,  
11 and it's just a little bit of a barrier, is that  
12 the information about who buy those, you'd have to  
13 get it really from the manufacturer or the  
14 retailer. We have a pilot that's going on right  
15 now to do follow-up postcards for people who  
16 bought energy efficient stuff, and to get around  
17 to your point, Steve, we're talking about the  
18 broader benefits. Thanks for helping us save the  
19 environment, save water, this, that, and the  
20 other.

21 MR. PRUSNEK: All right. Thank you,  
22 Walt. With that, we'll conclude this panel and  
23 then go to the public comments session. I'll turn  
24 it over to Commissioner Pfannenstiel.

25 COMMISSIONER PFANNENSTIEL: I'm going to

1 turn it over to Commissioner Geesman.

2 PRESIDING MEMBER GEESMAN: Well, if  
3 nobody wants the duty, I'll take it.

4 Do we have any public comment?

5 MS. WHITE: We do, Commissioner. We  
6 have -- I hope I get your name right -- Steven  
7 Hockerith?

8 MR. HOCKERITH: Thank you for this  
9 opportunity. I, too, am trained as an architect  
10 and planner. I've been involved in energy  
11 efficiency for about 35 years, designed near zero  
12 energy homes back in the seventies, mainly using  
13 passive solar design -- go to the next slide -- so  
14 nothing I'm saying here is against energy  
15 efficiency. I just think that there's some larger  
16 issues looming in the future.

17 I start by forming an analogy that  
18 tuning the engines of the Titanic would not have  
19 avoided disaster. And that's basically referring  
20 to the fact that we're approaching a point where  
21 the supply of finite energy resources are not  
22 going to keep up with the demand. And so when we  
23 look at energy efficiency we have to look at a  
24 broader view.

25 The energy efficiency of a house matters

1       comparatively little if the house is halfway to  
2       Fresno and two family members are commuting to the  
3       Bay Area in SUVs. The relative importance of even  
4       the most efficient house, if it's not in a  
5       location where, where you can, you can walk to  
6       work fails by comparison of driving long  
7       distances.

8               By the same token, now we're getting  
9       most of our energy efficient appliances, most of,  
10      many of them from China. So the raw materials are  
11      traveling up to 20,000 miles or more by the time  
12      they get back to the house. So is the end result  
13      really what we want?

14             Back no more than ten years ago, the  
15      Energy Commission published a very good document.  
16      I was very excited about it, but I haven't heard  
17      much about it in a long time. It was called  
18      "Energy Aware", it was a planning guide, and it  
19      dealt with all these planning strategies for  
20      making whole communities smart energy efficient,  
21      which would be much more, have much more of a  
22      dramatic impact in individual homes.

23             Next slide.

24             They followed that with a document  
25      called "Places", which was using energy as a

1 yardstick to compare the efficiencies of different  
2 development options so that we could make informed  
3 decisions. In recent years, the GPS and GIS has  
4 made this kind of a planning strategy very simple  
5 to do. Back when Ian McKard was first doing his  
6 work, he wrote the book Design With Nature, he was  
7 doing all this painstakingly by hand, and what  
8 took him a year to do in mapping can be done in  
9 seconds now.

10 So we have the tools, we have the, the  
11 booklets printed by the CEC ten years ago. Why  
12 aren't we using these, and with the same emphasis  
13 that we're putting on energy efficiency in  
14 individual buildings, why aren't we doing that for  
15 whole communities?

16 Actually, this is the wrong -- go back  
17 to the last one. The last two slides that I, that  
18 I have -- go to the last slide. No, that -- this  
19 is a different presentation. Let me just read the  
20 last, the last slide that I have.

21 The future belongs to renewables and  
22 distributed generation. Why wait? Tie energy  
23 efficient programs to ever-increasing portfolio,  
24 renewable portfolio standards, which is to say  
25 that, like in Title 24, you could have people who

1        wanted to build outrageous houses, but in order  
2        for them to do that they would have to put in PVs  
3        instead of using polluting resources. So there,  
4        there would be an offset there. You can, you can  
5        use a lot of energy if you use, use it from non-  
6        polluting renewable sources. So that would be a  
7        trade-off that they could do.

8                Support community choice. I think, kind  
9        of I feel like putting the IOUs in charge of  
10       energy efficiency is a little bit like putting the  
11       fox in charge of the hen house. And there is  
12       community choice now, and that the CEC should be  
13       promoting that because that puts the public good  
14       first, not the, the stockholders.

15               Thank you for your time.

16               PRESIDING MEMBER GEESMAN: Thank you,  
17       Steve. Is there other public comment? Yes, sir.

18               Go ahead, Jane.

19               MS. TURNBULL: Okay. Commissioners, I'd  
20       like to pick up on what Steve had to say, but I  
21       have a few other comments, as well. I'm Jane  
22       Turnbull, and I'm here on behalf of the League of  
23       Women Voters of California.

24               One of the problems that the League has  
25       faced over quite a number of years is the general

1 public attitude on why bother to vote. It seems  
2 as though a single person's vote doesn't make a  
3 whole lot of difference. There's a similar  
4 attitude in terms of why should an individual be  
5 involved in this energy crisis. The crisis  
6 appears to be too large for any one individual to  
7 have a role in.

8 Little by little, we've managed to  
9 educate most of our League members in the state  
10 about peak power crises and the need to be aware  
11 of, of energy use during, you know, critical  
12 times. We think that the, the demand side  
13 approach is really something that, that definitely  
14 needs to be incorporated, because that is what  
15 gets through to the average individual out there.

16 The other point, another point that I'd  
17 like to raise is one that Steve mentioned in terms  
18 of the role of the utilities. We do have many  
19 League members who are very concerned about the  
20 utilities taking over the control of the  
21 individual energy efficiency portfolio. Little by  
22 little, we've come to get them to understand that  
23 energy efficiency is now part of resource planning  
24 and part of the whole supply side management  
25 concerns.

1           I think it would be helpful if the  
2       general public got a better understanding of how  
3       energy efficiency and demand side resources do fit  
4       into the whole, and that a better understanding of  
5       supply side management overall for the general  
6       population would be a step in the right direction.  
7       So definitely, this is a, a portfolio issue and  
8       the portfolio should not be limited to just energy  
9       efficiency, but it should include the entire  
10      supply side portfolio.

11           We also think that there needs to be a  
12      greater focus on the natural gas efficiency  
13      issues. Certainly electricity is important, but  
14      natural gas is a very large component of the  
15      electricity consideration, and it is a  
16      consideration unto itself, as well.

17           We certainly support the use of advanced  
18      meters as part of the general awareness of the  
19      individual out there. The extent to which there  
20      is a cost component throughout the day of  
21      different types of, of resources as they come  
22      online throughout a 24 hour period and throughout  
23      a 365 day period is something that the average  
24      public does not totally grasp, but they're getting  
25      there. And I think a little more emphasis on that



1 would be helpful.

2 We agree with NRDC that there needs to  
3 be consistency across the whole state in this  
4 area. We also think it's extremely important that  
5 we look at the energy and water inter-  
6 relationships. For every gallon of water that is  
7 saved, there is a certain amount of energy that is  
8 saved, as well. And, again, this is a linkage  
9 that is not very clear to the public.

10 Another point that I would like to raise  
11 is another one that, that Steve just mentioned,  
12 the importance of looking at smart, smart  
13 buildings. We've talked with a number of our  
14 local communities about green ordinances, and it's  
15 surprising the numbers of communities that are  
16 interested in, in that, but there has to be more  
17 of a, a movement across the state for communities  
18 to understand what really is at stake.

19 Santa Rosa has an excellent one. They  
20 really are training their local builders and  
21 architects along the way, and implementing the  
22 whole concept of green building and green  
23 communities at the, at a very early stage. The --  
24 locally, what we've been talking about to our city  
25 councils is that when density housing is being

1       considered, certainly the developers should be  
2       looking at, at green buildings.

3               And in particular, we've been looking at  
4       the potential for affordable housing as green  
5       buildings. And I think there is a, a very near  
6       term market that would be attracted not only to  
7       the local communities from the, the energy  
8       perspective point of view, but also to meet the  
9       affordable housing needs.

10              Thank you.

11              PRESIDING MEMBER GEESMAN: Two  
12       questions, Jane. And I recognize that this isn't  
13       an either/or choice, but on the spectrum, based on  
14       where we are in the status quo with our programs,  
15       do you think that we need to make greater emphasis  
16       on peak savings or greater emphasis on energy  
17       savings?

18              MS. TURNBULL: Well, I think Sheryl  
19       answered it really very well. I think we do have  
20       to have a balance. I think the, the realization  
21       that there is a greenhouse gas implication of  
22       saving energy is important.

23              PRESIDING MEMBER GEESMAN: And on the  
24       conduct of our current IOU efficiency programs,  
25       more emphasis on marketing or more emphasis on

1 rebates?

2 MS. TURNBULL: I think the graphs that I  
3 saw today indicated that rebates have not been  
4 that significant. Perhaps that's, that is  
5 something that -- there may be part of the market  
6 for which that's important, but I think overall  
7 the, the market is broader than just rebates.

8 PRESIDING MEMBER GEESMAN: Thank you.

9 COMMISSIONER PFANNENSTIEL: Jane, I  
10 think you made a really valuable and important  
11 point on the, that the general public needs to  
12 better understand that efficiency programs are a  
13 part of the overall utility supply picture. So  
14 we're going to look to you to help us get that  
15 information out there. I think that we have all  
16 tried and, and I don't think we've succeeded at  
17 this point.

18 But then building from that on to the  
19 overall question of getting some of the  
20 information out to customers, as we've been  
21 hearing really most of the day, some of the lapse,  
22 some of the gaps of information to customers, do  
23 you have any general thoughts on how do we get  
24 customers better knowledgeable about and involved  
25 in energy efficiency?

1 MS. TURNBULL: Well, I do think Flex  
2 Your Power does a, a really great job. That does  
3 not necessarily personalize it, and I think  
4 perhaps case studies are always a, you know, a  
5 good approach. And I think if you could do it on  
6 a community basis and show how, for instance,  
7 Santa Rosa, may be making a, a terrific difference  
8 out there with their, their creative ordinance,  
9 you know, I'm trying very hard to get that same  
10 ordinance passed in Los Altos Hills, which would  
11 be fascinating because they're the mega-houses.  
12 And yet there's quite a bit of interest among the,  
13 the councilmen there.

14 COMMISSIONER PFANNENSTIEL: Thanks.

15 PRESIDING MEMBER GEESMAN: I want to  
16 call on the gentleman in the third row.

17 MR. HODSON: Thank you, Commissioners  
18 and staff. How's that? Thank you.

19 I'm Mike Hodson, President of ConSol.  
20 Our market is the residential new construction  
21 market in California. And I wanted to just kind  
22 of give some information that I think the  
23 information that both the CPUC and the Energy  
24 Commission recently has been receiving regarding  
25 the 2006 to 2008 res new construction program is

1       inaccurate, and I, and I'd like to give you a  
2       little background first.

3               Our market is residential new  
4       construction. We service the production builder,  
5       and our credentials are basically we have the  
6       largest energy efficiency program in the state.  
7       Most of you I've had direct conversations with and  
8       this will be repetitive, and I apologize. But to  
9       get all of us on the same foot, our Comfort Wise  
10      program between the 2002 and 2004 IOU period sold  
11      approximately 74 percent of their new construction  
12      program. In 2005, Comfort Wise filled 92 percent  
13      of the residential new construction programs from  
14      Edison and PG&E. We were not allowed to  
15      participate in SDG&E's program as it was closed to  
16      outside consultants, which we have a different  
17      issue with.

18             But in listening at kind of the big  
19      picture, because I do try to get very actively  
20      involved with the Energy Commission and working  
21      with the building industry, and understanding  
22      codes and implementing them effectively, the issue  
23      to me right now is what's our problem in  
24      California. And our problem in California, from  
25      the perspective of where should we put our money,

1 is peak load. And what's the number one problem,  
2 or number one issue within peak load? It's  
3 residential air conditioning.

4 And if you want to address the  
5 residential air conditioning market, you do it in  
6 the most cost effective way, and that is at new  
7 construction time, where we have uniform  
8 construction standards and we have mass  
9 purchasing.

10 So I kind of come down to the, this is  
11 really an issue that I love. I mean, this is what  
12 we do, we're in comfort, we're in air  
13 conditioning, we're in new construction. This is  
14 a no brainer. When we come to read the reports  
15 and look at the filings from the IOU, we see that  
16 their TRCs are about half, .5. We're going, you  
17 know, how can this be. We have, you know, the  
18 number one market to address peak load, it should  
19 be at the most cost effective time. We have the  
20 money to do it. And yet if you read the tech  
21 market report when it was released in May, it  
22 actually said de-fund res new construction, it's  
23 not cost effective.

24 Now, the July 1st report took that out,  
25 but they make comments such as, and I won't name

1 the utilities, with a TRC of 0.43, the California  
2 new homes program appears to be particularly  
3 expensive.

4 So the issue I want to take is I don't  
5 think I want the Commissioners from either  
6 commission to think that res new construction is  
7 not cost effective. If you plug Comfort Wise into  
8 the TRC calculator from the CPUC, you get a TRC  
9 greater than one. It's an effective program, it  
10 addresses peak load, it has training, it has  
11 onsite inspections, and I can go on and on and on,  
12 and I won't do that.

13 But my single point is res new  
14 construction is where we should focus I think a  
15 significant amount of resources in the residential  
16 new construction market. It can be cost  
17 effective, and the utilities should fund it.

18 Thank you.

19 COMMISSIONER ROSENFELD: I, I think I'm  
20 not understanding the problem. When you say  
21 residential new construction, does that mean  
22 programs that beat the existing Title 24  
23 standards?

24 MR. HODSON: Yes. They have, they must,  
25 the RNC programs, the residential new construction

1 programs are in the new construction portfolio.

2 So they have to exceed whatever code there is at  
3 the time. So the 2006 through 2008 would have to  
4 exceed the 2005 Title 24.

5 COMMISSIONER ROSENFELD: And are, are  
6 you saying that the, this report is -- are, are  
7 you saying that there's just sort of -- I'm, I'm  
8 not clear whether this is a, this is a simple  
9 problem or a mathematic -- an arithmetic problem.

10 MR. HODSON: I think it's a, a little  
11 bit of both, but one, one more than the other.  
12 There's been numerous comments today about the  
13 avoided cost issue. And that avoiding peak is not  
14 given enough credit. I think that's the smaller  
15 problem. The larger problem is administrative and  
16 marketing cost to the IOUs. In the May 27th  
17 costs, in the residential new construction  
18 program, one IOU proposed a 47 percent  
19 administrative cost. I'd like to compliment them,  
20 they have now backed off to a 27 percent  
21 administrative cost to run a program to, you know,  
22 service residential new construction.

23 I think it can be done more efficiently,  
24 more effectively, and more knowledgeably by people  
25 in the field who have already done it for probably



1 -- well, we've done it for over nine years now.

2 COMMISSIONER ROSENFELD: And one last  
3 question. What, what will the, the best example  
4 of how you meet the standards. Would it be a, a  
5 high EER --

6 MR. HODSON: Well, that --

7 COMMISSIONER ROSENFELD: -- efficiency  
8 -- I'm sorry, air conditioner, or what?

9 MR. HODSON: That's where your design  
10 would be very very important, Commissioner. What  
11 you would want to do, since the 2005 standards are  
12 TDV, you're going to be assuming, probably,  
13 they're all ready with tight ducts and a 13 SEER,  
14 and possibly a few other features like especially  
15 spectrally selective glass, which is very cost  
16 effective.

17 So one of the issues is you can just go  
18 anything over code, let's give credit for. Well,  
19 some of the things over code for the next step  
20 could be gas appliances. I love gas appliances,  
21 but what does that have to do with reducing peak  
22 load? So you'd want to design a program that  
23 specifically is designed, mechanically engineered  
24 HVAC systems, TXVs, high EERs, so they would  
25 address peak load.

1                   COMMISSIONER ROSENFELD: I was just  
2                   thinking just maybe if you stick around for some  
3                   minutes we can talk.

4                   MR. HODSON: I'm here. Thank you,  
5                   Commissioner.

6                   PRESIDING MEMBER GEESMAN: Thank you,  
7                   Mike.

8                   Yes, sir.

9                   MR. KNIGHT: I'm Bob Knight, President  
10                  of Bevelaqua -- it's a consulting firm in Oakland  
11                  for the Italian challenge to, it's generally  
12                  referred to BKI.

13                 The subject that I really want to talk  
14                 about has to do with the general work that we have  
15                 done in the retrofit housing area. We work in all  
16                 sorts of fields to move energy innovations into  
17                 actual use, and the thing that we've been focusing  
18                 on in the last several years has been this problem  
19                 of the huge number of existing homes that  
20                 represent such tremendous energy savings that just  
21                 aren't being realized. I, I certainly support all  
22                 that's being done in the new construction area and  
23                 Mike's work, in particular, but I'm interested in  
24                 the other 99 percent of the homes in California  
25                 that at any given point are already there.

1                   And a lot of them that are already there  
2           only for about year or less are still creating  
3           problems that need to be fixed. They are built  
4           with problems that still need to be fixed. So we  
5           have a huge potential there, and with the growth  
6           in California's population over the next 15 or 20  
7           years we're going to have just about all the  
8           existing homes that we have now still existing.  
9           So it's not as if the new home construction  
10          program is going to solve the existing home  
11          problem. They're, they're going to be with us.

12                   I want to talk about two things that are  
13          closely related. There's been a lot of talk here,  
14          some really interesting areas by Alan and, and  
15          others, who were talking about motivations. And  
16          I, I'd like to tie that to the strategic need to  
17          include more comprehensive retrofit programs in  
18          any energy efficiency portfolio.

19                   The, the project that we've been doing  
20          as a third party for the last several years in the  
21          CPUC program has to do with training contractors  
22          and supporting them in the field so that they can  
23          do better work to generate energy efficiency  
24          improvements. The -- and one of the things that  
25          we have discovered in, just in passing, is that

1 the state of knowledge about how houses really  
2 operate among contractors is -- I'm not quite sure  
3 how to describe it in words other than abysmal.

4 Most contractors, including the  
5 specialist who comes to your house to replace your  
6 air conditioner, know very little about what  
7 they're doing. They don't know how it relates to  
8 the functioning of the house, they don't know how  
9 to create energy efficiency, and very likely  
10 they're going to put the air conditioning in,  
11 especially in those climate zones that are not  
12 going to have Title 24 2005 improvements attached.  
13 You're not going to get any significant energy  
14 savings at all.

15 So the, the most interesting thing that  
16 we have found in our program is that we go in, our  
17 contractors will sell jobs. We, they do custom  
18 diagnoses on houses, they sell retrofit,  
19 comprehensive retrofit packages that suit the  
20 house, and then implement them properly. And what  
21 we find is that people spend four or five times as  
22 much money on these retrofits than can be  
23 justified by the energy savings. And yet, we have  
24 happy customers. We have virtually no complaints.  
25 We're doing, we're working right now at the rate

1 of about a thousand houses a year, and growing,  
2 only in the PG&E service territory.

3 And so the question is, why are they  
4 doing this? We, I, I twisted Lauren  
5 Letzinhiezer's arm, who is our independent  
6 evaluation consultant, a couple of years ago to  
7 work with me to come up with a survey that could  
8 try to get at people's motivations. And then we  
9 did it again this past, this year. We're doing it  
10 right now, and we've got some preliminary results  
11 in. Lauren's still doing more surveys.

12 But what these surveys result in -- and  
13 this is an area in which there's virtually no  
14 research, there is nothing to, to base this on,  
15 that's why we did it -- is that energy efficiency  
16 is not their main motivation for doing energy  
17 efficiency work. People say this kind of thing,  
18 but there hasn't been much evidence of it. What  
19 we find is that there are many other motivations,  
20 many other peak concerns that different people  
21 have, and almost everybody has multiple concerns.  
22 They're not just interested in energy efficiency  
23 or just interested in comfort, or whatever. They  
24 have a whole complex of reasons that they want to  
25 do this work, and that's why they're willing to

1 spend more money on it.

2 We also find that some motivations  
3 appear, at this stage in our survey work, to be  
4 more powerful than energy efficiency itself in  
5 selling energy efficiency. And certainly the  
6 complex of all of these motivations taken together  
7 vastly overwhelm energy efficiency as the driving  
8 force. If I had to guess now, I would say that  
9 energy efficiency, per se, and this is a gross  
10 generalization because people's mix of motivations  
11 is very different, as, as Alan said, I would say  
12 that energy efficiency, the idea of saving money  
13 on your electricity bill is not more than 20 or 25  
14 percent of the motivation for doing this work.

15 That takes me to another -- well, pet  
16 peeve of mine, which is that the existing  
17 California TRC process for both the participant  
18 test and the TRC require that we show the full  
19 participant cost in our TRC. Well, isn't it  
20 logical that if only 20 percent of the motivation  
21 is energy efficiency, that I shouldn't have to, to  
22 freight my TRC with a 15 or \$20,000 participant  
23 cost. It doesn't make any sense.

24 So I would strongly urge the CPUC to  
25 reconsider that for this kind of program what

1 happens is that all these programs and these,  
2 these processes that we use to evaluate programs  
3 are predicated on one or two measures being done  
4 in a program. Just lollipops, one little thing.  
5 Maybe it's a big thing, but it's just one thing.  
6 And usually, very often when you do just one  
7 thing, it only has one kind of benefit.

8 If you put in CFLs you are mostly going  
9 to be saving money. You're not going to be  
10 improving the quality of light. You're not going  
11 to be making it easier on the customer. You're  
12 not going to be selling him a cheaper product so  
13 he's going to have to fund in some of the cost,  
14 and so forth. So those things tend to be rather  
15 narrow in, in the kinds of motivations that can  
16 sell them.

17 But when you do a true comprehensive  
18 retrofit of a home, you, you tap into this much  
19 more complex and rich motivational structure. And  
20 I, I should say also that in our program, we do  
21 not use incentives. So we can sell an average,  
22 the average is moving between 12 and \$15,000 a  
23 house right now. We can sell these retrofits with  
24 no incentives. And we started it that way on  
25 purpose, it was kind of a gamble, because we felt

1       that certainly utility priorities are going to  
2       change over the years, as they always have.  
3       Sooner or later, any incentives that we give  
4       people are going to fall away, and they'll  
5       probably fall away just about the time the  
6       contractors are really depending on them.

7               So we decided to just start the program  
8       without incentives. And it's been working fine.  
9       Also, we don't spend money on advertising. We  
10      taught the contractors how to market effectively  
11      for themselves. We're not getting any complaints  
12      from the contractors. They're finding the  
13      customers that they need. We, we showed them how  
14      to do it, and the ones who are, are our best  
15      customers, our best contractors, are growing and  
16      very very happy that they've made this change.

17             So anyway, I, all of this winds up being  
18      a kind of request that energy efficiency program  
19      portfolios include some comprehensive programs.  
20      Even if they have a low TRC in the early years,  
21      this is very much like codes and standards, as  
22      Doug was talking about. In the first year, you  
23      don't get much. But in the second year, those  
24      contractors you trained in the first year are  
25      going to do a bunch more houses, and the third



1 year, and the third year. So every year that you  
2 train more contractors, you just keep getting more  
3 and more and more savings.

4 We calculated at one point just as a  
5 kind of a, a case in point, a theoretical case, if  
6 you were able to do 500 houses in your first year,  
7 in your second year, if you just kept training the  
8 same number of contractors each year, you'd do  
9 2,000, and in the third year you'd do 4500, and in  
10 the fourth year you'd do, I believe it was like  
11 18,000. So, you know, there is a, a kind of a  
12 chain letter approach to this that contractors  
13 simply keep delivering more energy savings long  
14 after you have made the investment in training  
15 those people.

16 So at the -- even, let me say that it,  
17 this isn't all positive. These are difficult  
18 programs to teach. It's difficult to teach  
19 contractors to do things right. It's difficult to  
20 teach them to use scientific equipment to diagnose  
21 a house, to learn how to do a different kind of  
22 selling, to learn how to do everything really the  
23 right way, and so you don't get every contractor  
24 doing this very easily. We find that we have to  
25 mentor them in the field, we hold their hand a

1 lot. But the result is that we wind up with a set  
2 of elite contractors who provide models for the  
3 rest of the contracting industry as we move  
4 forward.

5 And so a program like this could, at  
6 this stage in the development of energy efficiency  
7 programs in the state, could never be the  
8 principal program. It couldn't do it. It would  
9 be too expensive, it would take too long, you  
10 would see results showing up in the third, fourth,  
11 fifth year, really substantial results, but you  
12 would not be very happy with the results you got  
13 in the first year or two.

14 So facing reality, there, the primary  
15 thrust of, of today's utility programs will, will  
16 be as it is, to do things that generate quick  
17 savings, largely. But in any portfolio I think  
18 it's very very important that you include programs  
19 of this type. It doesn't have to be my program.  
20 It can be anything that does comprehensive work.  
21 And that means that what you're doing, given the  
22 fact that it is so difficult to train the whole  
23 body of contractors to radically improve their  
24 skills and, and the quality of their work, that  
25 you need a way to set a, a model in place to

1 provide benchmarks for the contracting profession,  
2 to engage the Contractor's License Board, the  
3 societies, the professional organizations, and the  
4 utilities in investing more heavily in contractor  
5 training and programs that monitor and help, help  
6 contractors improve the work that they do.

7 So I would like to see, first of all,  
8 more research done in the area of motivations for  
9 why people do this. We're sort of breaking ground  
10 here because this research just simply hasn't been  
11 done, and we know that the research that we've  
12 done is not the very pinnacle of sophistication.  
13 There is much more that could be done and should  
14 be funded. In fact, I think this is the kind of  
15 thing that is an appropriate subject for PIER,  
16 even though PIER is normally focused almost  
17 totally on technologies. Nobody else is doing  
18 this because nobody else has the funds for it. So  
19 I would like to see something like that happen.

20 And I, I would also like to see the, the  
21 IOUs invest more in training contractors. I know  
22 that PG&E already does a great job in Stockton  
23 with training contractors in a variety of things,  
24 but I think it should be given even more emphasis,  
25 especially with Title 24 moving in and all of us

1 facing a very uncertain future about what's going  
2 to happen with the actual implementation of Title  
3 24, and in addition to that, as I said, the  
4 comprehensive programs.

5 Thank you.

6 PRESIDING MEMBER GEESMAN: Thank you  
7 very much.

8 Any other public comment?

9 Lorraine, do we still have anybody on  
10 the phones?

11 MS. WHITE: They went ahead and muted  
12 the phones for us because there was a speaker  
13 feedback.

14 PRESIDING MEMBER GEESMAN: Okay.

15 MS. WHITE: So if you give them just a  
16 moment so they can mute that.

17 PRESIDING MEMBER GEESMAN: Okay. Any  
18 public comment from the phones?

19 MR. ELLSWORTH: Yeah, I've got --

20 MS. WHITE: You need to speak up,  
21 please.

22 MR. ELLSWORTH: Okay. My name is Sid  
23 Ellsworth, the name of our company is SIDELL  
24 Systems.

25 I have a comment. I've been listening

1 to most of this all day, and --

2 PRESIDING MEMBER GEESMAN: You need to  
3 speak very close to the, to the phone and, and  
4 fairly loudly.

5 MR. ELLSWORTH: Okay. Is that better?

6 PRESIDING MEMBER GEESMAN: Yes.

7 MR. ELLSWORTH: Okay. Most of this talk  
8 is all about electricity, and I have been trying  
9 to find ways to get our state and our government  
10 to do more for, for preserving natural gas. We  
11 have a natural gas energy saving device where we  
12 can save on large buildings and, and federal  
13 buildings and state buildings, commercial  
14 buildings, ten percent of their natural gas bill.  
15 But there's, this year again we ran out of funds  
16 from PG&E and SoCalGas. We had a number of clients  
17 that were interested, but it's funny, they, if  
18 they don't have the incentive program, they just  
19 seem to drop by the wayside.

20 We also have a state agency where they  
21 have, they are interested in, in using our  
22 equipment, but we can't get any money out of the  
23 state. I don't know, I've been trying to contact  
24 engineering firms, and trying to get them to look  
25 at how can design be more energy efficient. But,

1       like I said, it seems to be mostly when people  
2       talk energy efficiency it's, it's all about  
3       electricity. And it just would be nice if there  
4       was a little bit more put into the programs that  
5       were, would relate to natural gas energy  
6       efficiency.

7               PRESIDING MEMBER GEESMAN: Thank you,  
8       sir.

9               MR. ELLSWORTH: It was an interesting  
10      day.

11              PRESIDING MEMBER GEESMAN: Thanks very  
12      much.

13              MR. ELLSWORTH: Okay. 'Bye.

14              PRESIDING MEMBER GEESMAN: Other public  
15      comments. Anyone else on the phone care to share  
16      a public comment?

17              Okay. Thank you all very much for  
18      participating. It's been a very rewarding day.

19              We'll be adjourned.

20              (Thereupon, the Integrated Energy  
21      Policies Report Workshop of the  
22      California Energy Commission was  
23      adjourned at 5:00 p.m.)

## CERTIFICATE OF REPORTER

I, CHRISTOPHER LOVERRO, an Electronic Reporter, do hereby certify that I am a disinterested person herein; that I recorded the foregoing California Energy Commission Workshop; that thereafter the recording was transcribed.

I further certify that I am not of counsel or attorney for any of the parties to said workshop, or in any way interested in the outcome of said workshop.

IN WITNESS WHEREOF, I have hereunto set my hand this 26th day of July, 2005.

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